

FY 2012 Capital projects statement

FY 2011 Capital Improvement Project Yr end Balance	\$2,383,727
FY 2012 Capital Improvement Project Funding	\$2,920,000
FY 2011 Surplus Funds Transferred In	\$0
FY 2012 Capital Improvement Project Balance 7/1/2011	\$5,303,727

WTE Operations	Remaining FY 2011 Projects	FY 2012 Projects Budget	FY 2012 Forecast	Project Expenditures	Project Status
Scrubber room floor replacement		\$100,000	\$100,000		
1610 Fire alarm panel replacement		\$120,000	\$120,000	\$7,883	In progress
Fire Protection additions		\$100,000	\$100,000		
1595 Additional parking		\$50,000	\$50,000	\$2,032	In progress
ESP rebuild		\$500,000	\$500,000		
1513 Construction of steel shell for scrubber "A"	\$400,000		\$400,000		In progress
1513 Construction of steel shell for scrubber "B"	\$400,000		\$400,000		In progress
Boiler inconel and water wall replacement		\$1,300,000	\$1,300,000		In progress
Elevator controls upgrade		\$150,000	\$150,000		
1529 Boiler feed chute liner plate replacement	\$120,000		\$120,000		
Update facility controls version		\$90,000	\$90,000		
Cooling tower replacements and repairs		\$100,000	\$100,000		
480 volt switchgear replacement		\$300,000	\$300,000		In progress
Crane Controls Upgrade	\$120,000		\$170,000		
1612 HVAC controls upgrade	\$75,000		\$75,000	\$50,439	In progress
1720 Admin building upgrade	\$180,000	\$95,000	\$275,000	\$139,167	In progress
1547 Air compressor overhaul	\$50,000		\$4,031	\$4,031	Complete
1577 Ash building upgrades	\$100,000		\$4,775	\$4,775	Complete
1607 Ash controls upgrade	\$120		\$7,038	\$7,038	Complete
Recycling Operations	Remaining FY 2011 Projects	FY 2012 Projects Budget	FY 2012 Forecast	Project Expenditures	Project Status
Warehouse expansion		\$63,000	\$63,000		
1615 Camera and intercom upgrades		\$20,000	\$20,000		
1599 Recycling bins and containers		\$20,000	\$20,000	\$216	
1593 ONP star replacements		\$33,000	\$33,000		
1605 Catwalks and platforms		\$50,000	\$57,000		In progress
1613 Recycling facility exterior painting			\$0	\$9,288	
1617 Recycling facility seal coating			\$0	\$12,474	
Landfill Operations	Remaining FY 2011 Projects	FY 2012 Projects Budget	FY 2012 Forecast	Project Expenditures	Project Status
1597 Phase II Expansion		\$70,000	\$70,000	\$25,138	In progress
Ash Truck		\$90,000	\$90,000		
Administration	Remaining FY 2011 Projects	FY 2012 Projects Budget	FY 2012 Forecast	Project Expenditures	Project Status
1596 Office equipment / IT upgrades		\$25,000	\$35,000	\$25,524	In progress
Totals	\$1,445,120	\$3,276,000	\$4,653,844	\$288,004	
Fund Balance			\$649,883	\$5,015,723	

FY 2011 Capital projects statement

FY 2010 Capital Improvement Project Yr end Balance	\$1,672,592
FY 2011 Capital Improvement Project Funding	\$1,995,568
FY 2010 Surplus Funds Transferred In	\$0
FY 2011 Capital Improvement Project Balance 7/1/2010	\$3,668,160

WTE Operations	Remaining FY 2010 Projects	FY 2011 Projects Budget	FY 2011 Forecast	Project Expenditures	Project Status
1518 Double dump valves replacement		\$30,000	\$26,781	\$26,781	Complete
Reactor / scrubber conveyor replacement		\$60,000	\$0		Cancelled
1530 Superheater tubes replacement		\$250,000	\$0		Not required
1532 Boiler inconel and water wall tubes		\$300,000	-\$16,973	-\$16,973	Complete
1562 Stack repairs / replacements		\$50,000	\$12,042	\$12,042	Complete
1513 Construction of steel shell for scrubber "A"	\$400,000		\$2,689	\$2,689	postponed to 2012
1513 Construction of steel shell for scrubber "B"		\$400,000	\$0		postponed to 2012
1535 Boiler "A" refractory replacement	\$200,000		\$196,960	\$196,960	Complete
1535 Boiler "B" refractory replacement		\$200,000	\$196,960	\$196,960	Complete
1529 Boiler feed chute liner plate replacement	\$120,000		\$0		Postponed to 2013
1592 RO System (water treatment)		\$150,000	\$71,338	\$71,338	Complete
1512 Precipitator catwalks		\$50,000	\$73,264	\$73,264	Complete
1606 Control room and lab upgrades		\$20,000	\$18,937	\$18,937	Complete
1607 Ash system controls replacement		\$120,000	\$170,701	\$170,701	Complete
1542 Induced Draft Fan VFR replacement		\$40,000	\$58,580	\$58,580	Complete
Crane Controls Upgrade		\$120,000	\$0		
1564 WTE roof replacement		\$75,000	\$45,778	\$45,778	Complete
1577 Ferrous recovery upgrades		\$100,000	\$70,225	\$70,225	Complete
1593 HVAC controls upgrade		\$75,000	\$60,117	\$60,117	In progress
1720 Admin building upgrade		\$0	\$38,074	\$38,074	In progress
1520 Vibrating conveyor pan replacement	\$60,000		\$0		Cancelled
1547 Air compressor overhaul and rebuild	\$50,000		\$22,068	\$22,068	Complete
1567 Tipping floor concrete resurfacing	\$35,000		\$25,770	\$25,770	Complete
1566 Miscellaneous building replacements	\$50,000		\$29,411	\$29,411	Complete
Recycling Operations	Remaining FY 2010 Projects	FY 2011 Projects Budget	FY 2011 Forecast	Project Expenditures	Project Status
1723 Recycling facility and equipment		\$66,800	\$38,868	\$38,868	Complete
1609 Harris baler reline		\$33,000	\$23,276	\$23,276	Complete
1604 American baler reline		\$35,000	\$13,996	\$13,996	Complete
1593 Disc replacement on the star screen		\$35,000	\$24,172	\$24,172	Complete
1605 Platforms		\$0	\$20,360	\$20,360	Complete
1614 Harris baler camera upgrade		\$0	\$4,441	\$4,441	Complete
1615 Recycling camera upgrade		\$0	\$9,050	\$9,050	Complete
1616 Recycling intercom upgrade		\$0	\$4,609	\$4,609	Complete
Landfill Operations	Remaining FY 2010 Projects	FY 2011 Projects Budget	FY 2011 Forecast	Project Expenditures	Project Status
Phase II Expansion		\$0	\$0	\$0	
Pick up truck		\$7,000	\$12,134	\$12,134	Complete
Administration	Remaining FY 2010 Projects	FY 2011 Projects Budget	FY 2011 Forecast	Project Expenditures	Project Status
1608 Office equipment / IT upgrades		\$25,000	\$30,804	\$30,804	Complete
Totals	\$915,000	\$2,241,800	\$1,284,433	\$1,284,433	
Fund Balance			\$2,383,727	\$2,383,727	

Options for Consideration RE: Medical Coverage at ecomaine

Alternatives Available within MMEHT

- ✓ Medical Premiums (including basic life) in CY 11 average about \$80,000 per month for ecomaine – Employee and Employer combined.
- ✓ Beginning in 2012 MMEHT will offer 2 more options to pick from with varying premiums and out of pocket costs to the employee. They have also announced the elimination of one option (indemnity) effective at the close of FY 12.
- ✓ We can offer up to 3 options for employees but have in the recent past only offered two.
- ✓ Each option has ecomaine paying 90% of the premiums in the recent past – we can pay a higher share of the premiums for plans that have a higher deductible and maximum out of pocket cost.
- ✓ We could pay a lower share of all plan premiums – move from 90% to 85%

Alternatives Available outside MMEHT

- ✓ We can leave the MMEHT with 60 days notice and there are no exit fees or penalties associated with leaving.
- ✓ Coverage for existing retirees thru the MMEHT would terminate on exiting.
- ✓ Both TD Insurance and Turner Barker Insurance have expressed interest in our health care business and would be interested in developing options for our review.
- ✓ External carries do not like to embrace 10 month plans – but a 22 month plan might be doable.
- ✓ Consideration should be given to one year savings vs. long terms costs.
- ✓ Should the ecomaine board later decide to rejoin the Trust we would need to be a member of the MMA and apply.

Alternatives Available for Retiree Coverage

- ✓ Employees who retire with at least 5 years of consecutive service with ecomaine and are at least 55 years of age are eligible for medical coverage.
- ✓ They pay 100% of the cost – which currently means they pay the same total rate as an active employee. Ecomaine does not contribute to their premiums. However in reality older people typically have higher claims experience and thus are subsidized to some extent.
- ✓ At the current time the position of the MMEHT is we cannot add a surcharge to the active rates to cover the higher claims experience. They will do more research on this.
- ✓ Although we need some legal guidance it may be possible to simply change our policy to discontinue coverage for retirees and so inform the trust. Coverage would cease.

✓ Outside coverage (TD Ins or Turner Barker) may allow separate coverage for retirees having them pick up the full cost of their claims experience.

- **Other Comments**

- ✓ Some of the options may require coordination with the labor contract

- ✓ The devil is in the details on medical coverage and we need to be sure we are not swapping lower premiums for poor coverage.