

CORPORATE MEMBER ASSESSMENTS  
Updated Five Year Averages for 6/30/2010

Community	Average MSW Tons for '06-'10	% of Total	Budget FY '12		Difference	Budget FY '11		Difference	Budget FY '12		Proposal 1 Difference	Budget FY '12		Proposal 2 Difference
			Annual Assessment	Annual Assessment		Annual Assessment	Proposal 1		Proposal 2	Proposal 1		Proposal 2		
Bridgton	2,540.69	4.41%	\$206,184.66	\$205,264.45	(\$920.21)	\$203,255	\$203,255	\$2,009.09	\$195,760.32	\$195,760.32	\$2,009.09	\$195,760.32	\$195,760.32	\$9,504.13
Cape Elizabeth	3,230.25	5.60%	262,144.65	265,435.15	\$3,290.50	258,420.32	258,420.32	\$7,014.83	248,891.07	248,891.07	\$7,014.83	248,891.07	248,891.07	16,544.08
Casco	961.52	1.67%	78,030.35	75,965.09	(\$2,065.26)	76,921.76	76,921.76	(\$956.67)	74,085.27	74,085.27	(\$956.67)	74,085.27	74,085.27	1,879.82
Cumberland	1,936.98	3.36%	157,191.48	167,794.37	\$10,602.89	154,958.24	154,958.24	\$12,836.13	149,244.15	149,244.15	\$12,836.13	149,244.15	149,244.15	18,550.22
Falmouth	2,477.29	4.30%	201,039.07	204,171.40	\$3,132.33	198,182.88	198,182.88	\$5,988.52	190,874.89	190,874.89	\$5,988.52	190,874.89	190,874.89	13,296.51
Freeport	2,044.05	3.55%	165,880.69	163,972.02	(\$1,908.67)	163,524.00	163,524.00	\$448.02	157,494.05	157,494.05	\$448.02	157,494.05	157,494.05	6,477.97
Gorham	2,257.54	3.92%	183,206.03	176,394.35	(\$6,811.68)	180,603.20	180,603.20	(\$4,208.85)	173,943.46	173,943.46	(\$4,208.85)	173,943.46	173,943.46	2,450.89
Gray	2,665.23	4.62%	216,291.44	206,495.88	(\$9,795.56)	213,218.56	213,218.56	(\$6,722.68)	205,356.13	205,356.13	(\$6,722.68)	205,356.13	205,356.13	1,139.75
Harrison	1,133.48	1.97%	91,985.09	91,982.31	(\$2.78)	90,678.24	90,678.24	\$1,304.07	87,334.48	87,334.48	\$1,304.07	87,334.48	87,334.48	4,647.83
Hollis	1,304.57	2.26%	105,869.87	116,273.26	\$10,403.39	104,365.76	104,365.76	\$11,907.50	100,517.27	100,517.27	\$11,907.50	100,517.27	100,517.27	15,755.99
Limington	1,889.71	3.28%	153,355.38	151,240.57	(\$2,114.81)	151,176.64	151,176.64	\$63.93	145,602.00	145,602.00	\$63.93	145,602.00	145,602.00	5,638.57
Lyman	1,128.39	1.96%	91,572.02	97,299.14	\$5,727.12	90,271.04	90,271.04	\$7,028.10	86,942.30	86,942.30	\$7,028.10	86,942.30	86,942.30	10,356.84
North Yarmouth	1,097.55	1.90%	89,069.58	98,265.05	\$9,195.47	87,804.16	87,804.16	\$10,460.89	84,566.38	84,566.38	\$10,460.89	84,566.38	84,566.38	13,698.67
Ogunquit	670.02	1.16%	54,374.43	53,777.78	(\$596.65)	53,601.92	53,601.92	\$175.86	51,625.35	51,625.35	\$175.86	51,625.35	51,625.35	2,152.43
Portland	11,054.22	19.17%	897,082.42	887,676.42	(\$9,406.00)	884,337.44	884,337.44	\$3,338.98	851,727.50	851,727.50	\$3,338.98	851,727.50	851,727.50	35,948.92
Pownal	329.71	0.57%	26,756.94	28,288.83	\$1,531.89	26,376.80	26,376.80	\$1,912.03	25,404.16	25,404.16	\$1,912.03	25,404.16	25,404.16	2,884.67
Scarborough	6,168.08	10.70%	500,557.57	508,746.94	\$8,189.37	493,446.08	493,446.08	\$15,300.86	475,250.26	475,250.26	\$15,300.86	475,250.26	475,250.26	33,496.68
South Portland	7,341.99	12.73%	595,823.84	582,173.66	(\$13,650.18)	587,358.88	587,358.88	(\$5,185.22)	565,700.02	565,700.02	(\$5,185.22)	565,700.02	565,700.02	16,473.64
Waterboro	2,260.91	3.92%	183,479.68	181,407.60	(\$2,072.08)	180,872.96	180,872.96	\$534.64	174,203.27	174,203.27	\$534.64	174,203.27	174,203.27	7,204.33
Windham	2,319.04	4.02%	188,196.62	181,473.86	(\$6,722.76)	185,522.88	185,522.88	(\$4,049.02)	178,681.72	178,681.72	(\$4,049.02)	178,681.72	178,681.72	2,792.14
Yarmouth	2,841.08	4.93%	230,562.19	234,555.87	\$3,993.68	227,286.56	227,286.56	\$7,269.31	218,905.37	218,905.37	\$7,269.31	218,905.37	218,905.37	15,650.50
	57,652.30	100.00%	\$4,678,654.00	\$4,678,654.00	(\$0.00)	\$4,612,183.68	\$4,612,183.68	\$66,470.32	\$4,442,109.41	\$4,442,109.41	\$66,470.32	\$4,442,109.41	\$4,442,109.41	\$236,544.59

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Member Assessments**

<u>Measurement Year</u>	<u>Five Year Average</u>	<u>% Change in Tonnage from Prior Year</u>	<u>Applicable Fiscal Year</u>	<u>Assessment</u>	<u>Cost per Ton</u>
6/30/08	63,403.01		FY '09	4,678,654	73.79
6/30/09	60,721.49	-4.2%	FY '10	4,678,654	77.05
6/30/09	60,721.49		FY '11	4,678,654	77.05
6/30/10	57,652.30	-5.1%	FY '12	4,678,654	81.15

Proposals

	<u>Assessment</u>	<u>Savings</u>
1. Freeze cost per ton at \$80	4,612,184	66,470
2. Freeze cost per ton at \$77.05	4,442,110	236,544

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**Statement of Cash Balances**  
**August 2010**

**Handout #3**

	Actual Year Ended <u>6/30/2010</u>	Budget Year Ended <u>6/30/2011</u>	Actual Two Months Ended <u>8/31/2010</u>
Cash flows from operating activities:			
Net operating income	\$ 9,480,107	\$ 6,273,155	\$ 2,432,721
Add back: depreciation	3,886,599	4,000,000	650,000
Add back: landfill closure costs	304,370	-	-
Other working capital changes	563,672	-	(492,472)
Net cash provided by operating activities	<u>14,234,748</u>	<u>10,273,155</u>	<u>2,590,249</u>
Cash flows from capital and related financing activities:			
Bank loan	750,000	-	(750,000)
Payment of interest	(891,965)	(751,096)	(94,692)
Repayment of long-term debt	(8,135,000)	(10,450,000)	(10,450,000)
Repayment of capital leases	(176,543)	(180,000)	(5,328)
Net cash used in capital and related financing	<u>(8,453,508)</u>	<u>(11,381,096)</u>	<u>(11,300,020)</u>
Cash flows from investing activities:			
Receipts of interest	65,667	50,000	7,503
Capital expenditures	(1,300,322)	(2,241,800)	(89,579)
Net cash used in investing activities	<u>(1,234,655)</u>	<u>(2,191,800)</u>	<u>(82,076)</u>
Net increase (decrease) in cash	4,546,585	(3,299,741)	(8,791,847)
Cash, beginning of period	18,428,930	22,975,515	22,975,515
Cash, end of period	<u>\$ 22,975,515</u>	<u>\$ 19,675,774</u>	<u>\$ 14,183,668</u>



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For the Two Months Ending August 31, 2010

	<u>2011</u> <u>YTD</u>
ASSETS	
Current assets:	
Cash, operating	\$7,024,266.51
Cash, capital reserve fund	2,553,707.84
Cash, held by trustee for bond payments	1,314,021.12
Accounts receivable - customers	1,591,132.44
Accounts receivable - other	638,334.13
Inventory	1,847,573.90
Prepaid expenses	251,467.75
Total current assets	<u>15,220,503.69</u>
Property, plant and equipment:	
Property, plant and equipment	120,687,198.16
Less: accumulated depreciation	<u>86,973,665.50</u>
Net property, plant and equipment	<u>33,713,532.66</u>
Restricted cash and cash equivalents:	
Restricted cash, debt reserve fund	<u>3,291,671.93</u>
Other assets:	
Gorham materials recovery facility	<u>2,230,000.00</u>
Total other assets	<u>2,230,000.00</u>
Total assets	<u><u>\$54,455,708.28</u></u>

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For the Two Months Ending August 31, 2010

	<u>2011</u> <u>YTD</u>
LIABILITIES	
Current liabilities:	
Accounts payable	\$157,515.14
Accrued expenses	439,042.99
Accrued compensated absences	569,547.76
Current portion of long-term debt	6,630,000.00
Current portion of capital leases	<u>180,620.00</u>
Total current liabilities	<u>7,976,725.89</u>
Other liabilities:	
Long-term debt, bonds	4,560,000.00
Capital leases	1,388,288.75
Accrued landfill closure and postclosure costs	15,138,501.92
Accrued post-retirement benefit	92,220.00
Total liabilities	<u><u>29,155,736.56</u></u>

ECOMAINE

For the Two Months Ending August 31, 2010

	<u>2011</u> <u>YTD</u>
NET ASSETS (EQUITY)	
Invested in capital assets, net of related debt	<u>\$5,216,714.32</u>
Restricted reserves:	
Restricted - debt service reserve	3,291,443.00
Restricted - construction funds	<u>4,528.00</u>
Total restricted reserves	<u>3,295,971.00</u>
Designated reserves:	
Capital reserve	<u>2,972,914.00</u>
Total designated reserves	<u>2,972,914.00</u>
Other unrestricted reserves:	
Fund balance	8,087,239.74
Due to / from other funds	3,381,077.81
Revenue less expenses, current year	<u>2,346,054.85</u>
Subtotal unrestricted reserves	<u>13,814,372.40</u>
Total designated and unrestricted	<u>16,787,286.40</u>
Total net assets	<u><u>25,299,971.72</u></u>

**FY' 2011 Capital projects statement**

FY 2010 Capital Improvement Project Yr end Balance	\$1,672,592
FY 2011 Capital Improvement Project Funding	\$1,995,568
FY 2010 Surplus Funds Transferred In	\$0
FY 2011 Capital Improvement Project Balance 7/1/2010	\$3,668,160

WTE Operations	Remaining FY 2010 Projects	FY 2011 Projects Budget	FY 2011 Forecast	Project Expenditures	Project Status
RO System (water treatment)		\$150,000	\$94,000	\$31,422	In progress
Precipitator catwalks		\$50,000	\$53,000		In progress
Control room and lab upgrades		\$20,000	\$20,000		
Ash system controls replacement		\$120,000	\$120,000		
Double dump valves replacement		\$30,000	\$30,000		
Reactor / scrubber conveyor replacement		\$60,000	\$60,000		
1513 Construction of steel shell for scrubber "B"		\$400,000	\$400,000		
Superheater tubes replacement		\$250,000	\$250,000		
Boiler inconel and water wall tubes		\$300,000	\$300,000		
1535 Boiler "B" refractory replacement		\$200,000	\$200,000		
Induced Draft Fan VFR replacement		\$40,000	\$40,000		In progress
Crane Controls Upgrade		\$120,000	\$120,000		
Stack repairs / replacements		\$50,000	\$50,000		
1564 WTE roof replacement		\$75,000	\$75,000	\$45,778	In progress
Ferrous recovery upgrades		\$100,000	\$100,000		
HVAC controls upgrade		\$75,000	\$75,000		In progress
1720 Admin building upgrade		\$0	\$130,000		In progress
1513 Construction of steel shell for scrubber "A"	\$400,000		\$400,000		
1520 Vibrating conveyor pan replacement		\$60,000	\$60,000		
1535 Boiler "A" refractory replacement	\$200,000		\$200,000		
1548 Air compressor overhaul and rebuild	\$50,000		\$50,000	\$6,245	In progress
1567 Tipping floor concrete resurfacing	\$35,000		\$35,000		
1566 Miscellaneous building replacements	\$50,000		\$50,000		In progress
1529 Boiler feed chute liner plate replacement	\$120,000		\$120,000		
<b>Recycling Operations</b>	<b>Remaining FY 2010 Projects</b>	<b>FY 2011 Projects Budget</b>	<b>FY 2011 Forecast</b>	<b>Project Expenditures</b>	<b>Project Status</b>
Facility entrance paving		\$12,000	\$12,000		
Overhead door replacement		\$20,000	\$20,000		
Toter tipper mixed plastics bunker		\$8,500	\$8,500		
Tipping hall sprinkler system		\$26,300	\$26,300		
American baler reline		\$33,000	\$33,000		
Harris baler reline		\$35,000	\$35,000		
Disc replacement on the star screen		\$35,000	\$35,000		
<b>Landfill Operations</b>	<b>Remaining FY 2010 Projects</b>	<b>FY 2011 Projects Budget</b>	<b>FY 2011 Forecast</b>	<b>Project Expenditures</b>	<b>Project Status</b>
Pick up truck		\$7,000	\$7,000	\$6,134	Complete
<b>Administration</b>	<b>Remaining FY 2010 Projects</b>	<b>FY 2011 Projects Budget</b>	<b>FY 2011 Forecast</b>	<b>Project Expenditures</b>	<b>Project Status</b>
1502 Office equipment / IT upgrades		\$25,000	\$25,000		
<b>Totals</b>	\$915,000	\$2,241,800	\$3,233,800	\$89,579	
<b>Fund Balance</b>			\$434,360	\$3,578,581	

**FY' 2010 Capital projects budget**

FY 2009 Capital Improvement Project Fund Balance	\$4,136
FY 2010 Capital Improvement Project Funding	\$1,814,153
FY 2009 Surplus Funds Transferred In	\$1,154,625
FY 2010 Capital Improvement Project Fund Balance	<u>\$2,972,914</u>

WTE Operations	Remaining FY 2009 Projects	FY 2010 Projects Budget	FY 2010 costs	Project Status
1550 Inbound truck scale replacement		\$110,000	\$99,807	Complete
1513 Construction of steel shell for scrubber		\$400,000	\$0	Carried over
1519 Economizer screw conveyor replacement		\$60,000	\$93,041	Complete
1520 Vibrating conveyor pan replacement		\$60,000		Postponed
1531 Superheater tube replacement		\$250,000	\$86,633	Complete
1532 Boiler water wall tube replacement		\$300,000	\$459,255	Complete
1535 Boiler refractory replacement		\$200,000	\$0	Carried over
1529 Boiler feed chute liner plate replacement		\$120,000	\$0	Carried over
1548 Air compressor overhaul and rebuild		\$50,000	\$0	In progress
1564 Boiler building roof replacement		\$78,000	\$77,049	Complete
1567 Tipping floor concrete resurfacing		\$35,000	\$0	Carried over
1566 Miscellaneous building replacements		\$50,000	\$22,872	In progress
1512 Electrostatic precipitator controls replacement	\$100,000		\$118,677	Complete
1591 Mixer conditioner	\$350,000		\$57,693	Complete
1580 Grate drive controls	\$95,000		\$6,028	Complete
1550 Outbound Truck scale replacement	\$110,000		\$93,994	Complete
1581 Continuous emission monitors CO2		\$0	\$21,180	Complete
1568 Sodium hypochlorite tank replacement		\$0	\$4,160	Complete
1720 Admin building upgrade		\$0	\$1,796	Carried over
<b>Recycling Operations</b>	<b>Remaining FY 2009 Projects</b>	<b>FY 2010 Projects Budget</b>	<b>FY 2010 costs</b>	<b>Project Status</b>
1705 Recycling baler improvements		\$33,000		
1501 Recycling equipment (trommel screen)		\$0	\$63,815	Complete
1603 Fork lift		\$0	\$22,868	Complete
<b>Landfill Operations</b>	<b>Remaining FY 2009 Projects</b>	<b>FY 2010 Projects Budget</b>	<b>FY 2010 costs</b>	<b>Project Status</b>
Mac Truck dump body replacement		\$0	\$0	Complete
2006 Volvo truck		\$0	\$59,832	Complete
<b>Administration</b>	<b>Remaining FY 2009 Projects</b>	<b>FY 2010 Projects Budget</b>	<b>FY 2010 costs</b>	<b>Project Status</b>
1502 Office equipment / IT upgrades		\$0	\$11,623	In progress
<b>Totals</b>	\$655,000	\$1,746,000	\$1,300,322	
<b>Fund Balance</b>			\$1,672,592	



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Accounts Receivable  
August 2010

	<u>Current</u>	<u>31 - 60</u>	<u>61 - 90</u>	<u>91 and Over</u>	<u>Total</u>
Balance per A/R aging report	\$ 1,433,492	\$ 146,963	\$ 6,850	\$ 3,827	\$ 1,591,132
Percent of total	90.09%	9.24%	0.43%	0.24%	

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Tonnage Comparison  
August 2010

	<u>August</u>	<u>Budget</u>	<u>Variance</u>	<u>% Variance</u>	<u>Prior Year</u>	<u>Change from Prior Year</u>	<u>% Variance</u>
Residential	11,323	10,092	1,231	12%	12,167	(844)	-7%
Commercial	12,030	8,877	3,153	36%	10,859	1,171	11%
Spot	8,069	8,333	(264)	-3%	13,532	(5,463)	-40%
Recycling	6,437	5,550	887	16%	5,398	1,039	19%
Totals	<u>37,859</u>	<u>32,852</u>	<u>5,007</u>	<u>15%</u>	<u>41,956</u>	<u>(4,097)</u>	<u>-10%</u>