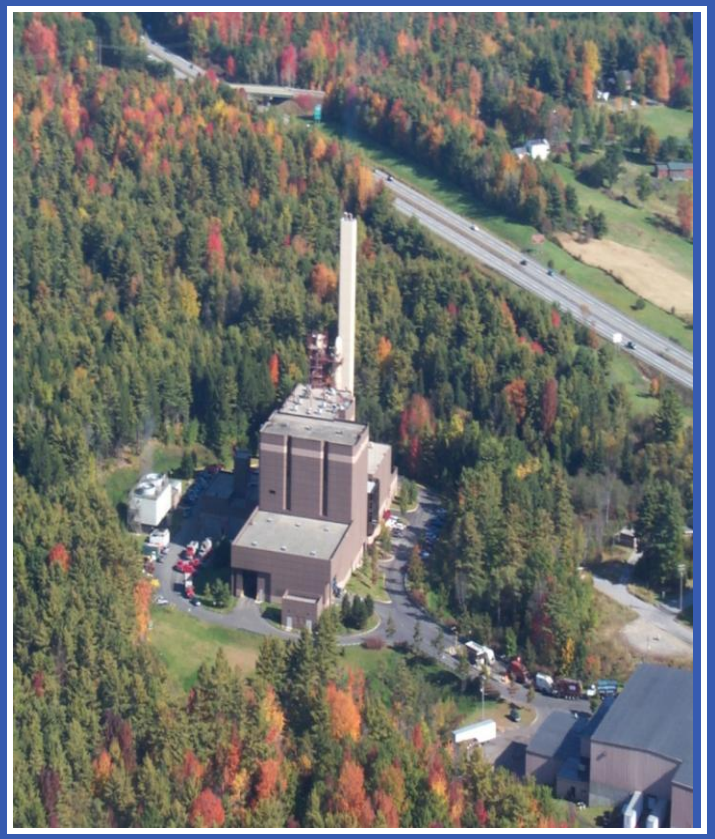
FY 2014 Budget Presentation

- **FY 13 projections**
  - **Revenue less Expense of $4.6 MM will be favorable to budget by $1.5 MM (48%)**
- **FY 14 Vs FY 13 Budget**
  - **Revenue is down $1.6 MM**
  - **Cash Expenditures are up 7.6% (2% Excluding Major Repair & Contingency)**
  - **Revenue Less Expense is down $2.8 MM (92%) to $.3 MM**



FY 2014 Budget Presentation Operating Costs - $000

	As Presented		Major Repairs	Contingency	Adjusted
FY 13 Budget	$15,108		$0	$67	$15,041
FY 14 Budget	16,252		653	250	15,349
Change 14 Vs 13	1,144		653	183	308
% Change	7.6%				2.0%

Reconciliation FY13 Budget to FY13 Forecast - $000's

Revenue Less Expense - FY 13 Budget		**$3,104**
	Tipping Fees	614
	Power Sales Revenue	468
	Recycle Revenue	(160)
	Other Revenue	45
	WTE Expense	26
	Recycle Expense	115
	Landfill / Ash Fill Expense	57
	Non Cash Expense	293
	Non Operating Income / (Expense) & Other	18
Revenue Less Expense – FY 13 Forecast		**$4,580**

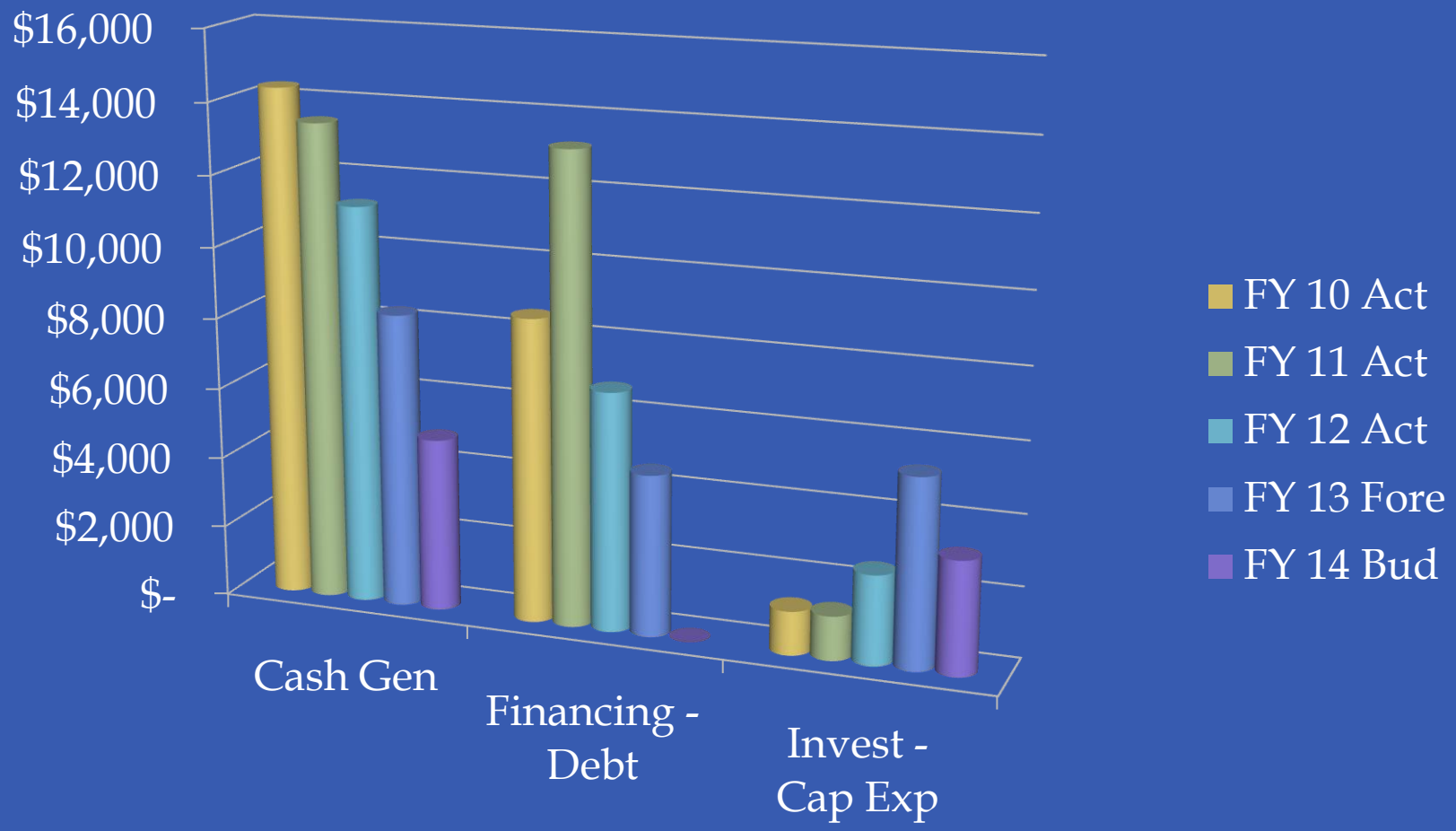
Reconciliation FY13 Budget to FY14 Budget - $000's

Revenue Less Expense - FY 13 Budget		**$3,104**
	Assessments	(500)
	Tipping Fees	(1,583)
	Power Sales Revenue	591
	Recycle Revenue	(142)
	Admin Expense	(59)
	WTE Expense	(785)
	Recycle Expense	(115)
	Contingency	(183)
	Non Cash Expense	(102)
	Non Operating Income / (Expense) & Other	26
Revenue Less Expense – FY 14 Budget		**$255**

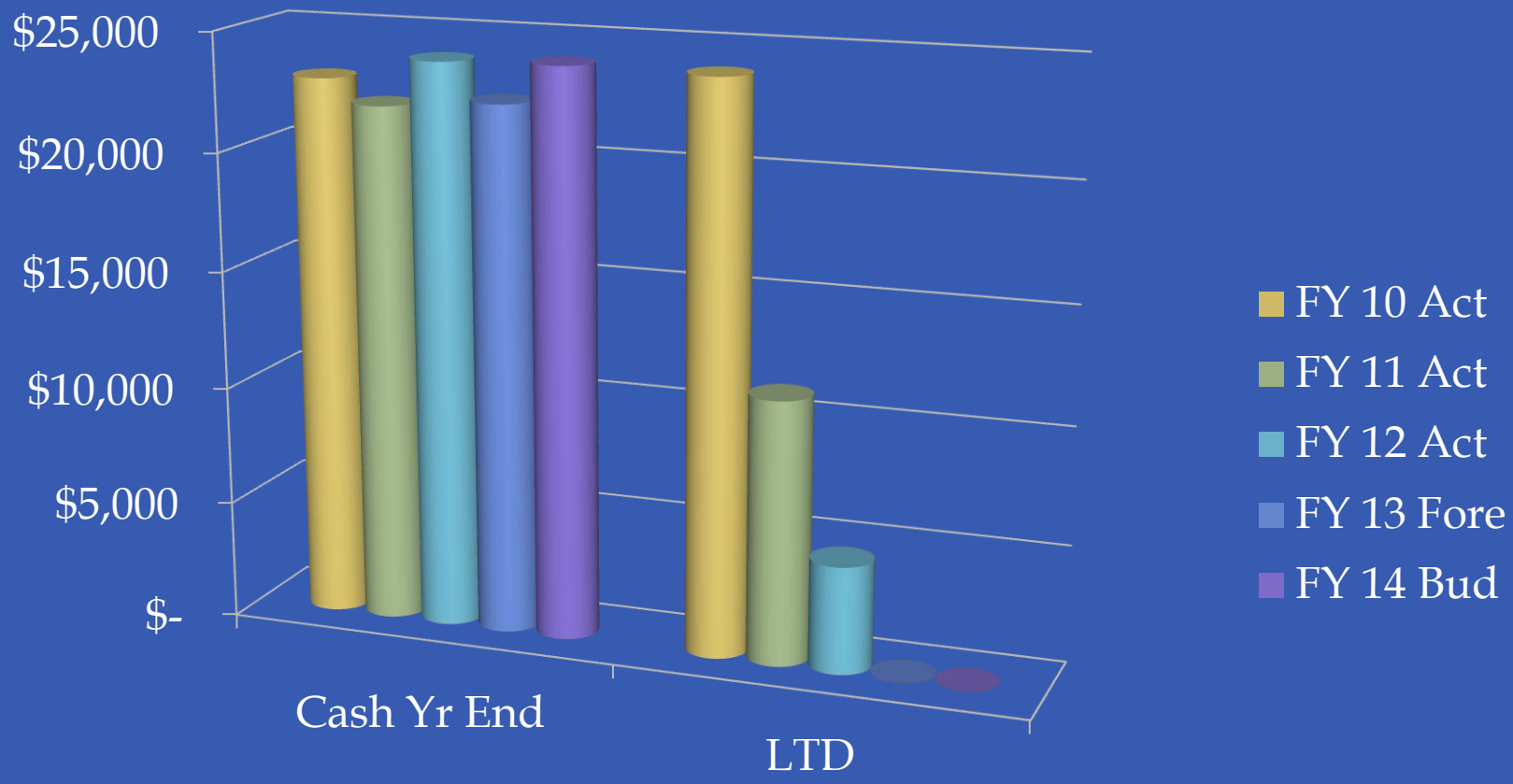
Reconciliation FY13 Forecast to FY14 Budget - $000's

Revenue Less Expense - FY 13 Forecast	$4,580
Assessments	(500)
Tipping Fees	(2,197)
Power Sales Revenue	123
Admin Expense	(53)
WTE Expense	(811)
Recycle Expense	(230)
Landfill / Ash Fill Expense	(58)
Contingency	(183)
Non Cash Expense	(395)
Non Operating Income / (Expense) & Other	(20)
Revenue Less Expense – FY 14 Budget	$255

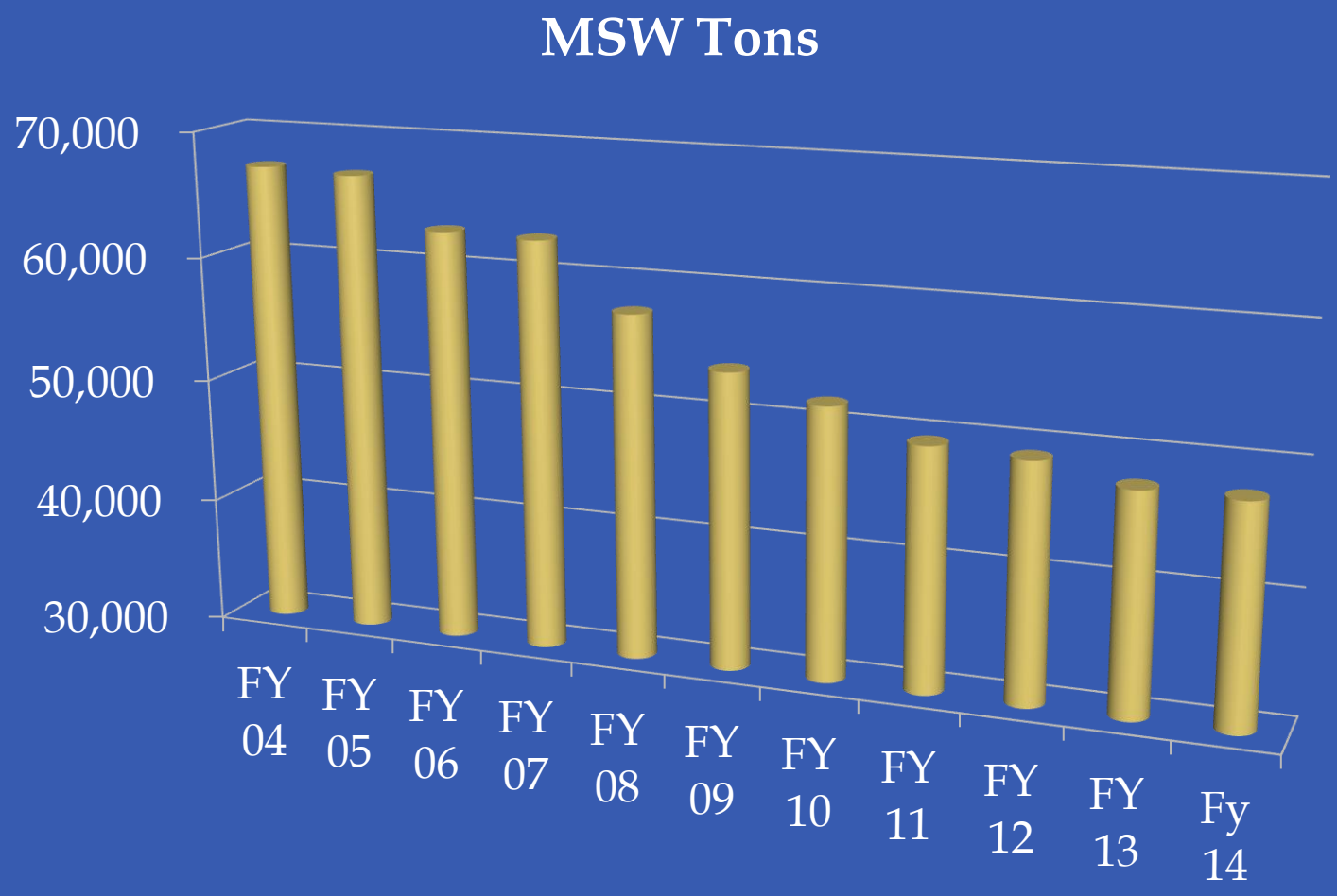
Statement of Cash Balances – Key Items - $000's



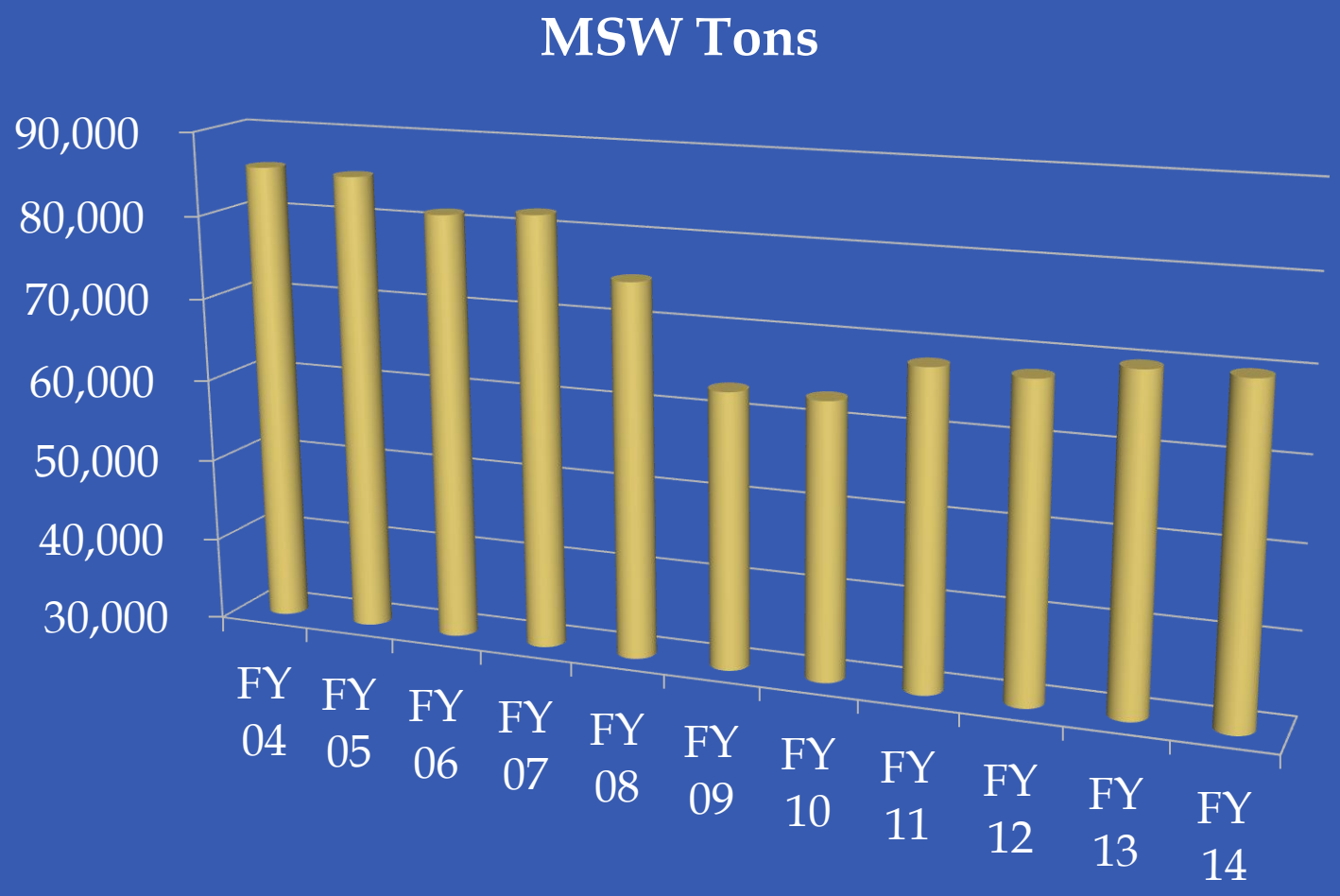
Statement of Cash Balances – Key Items - $000's



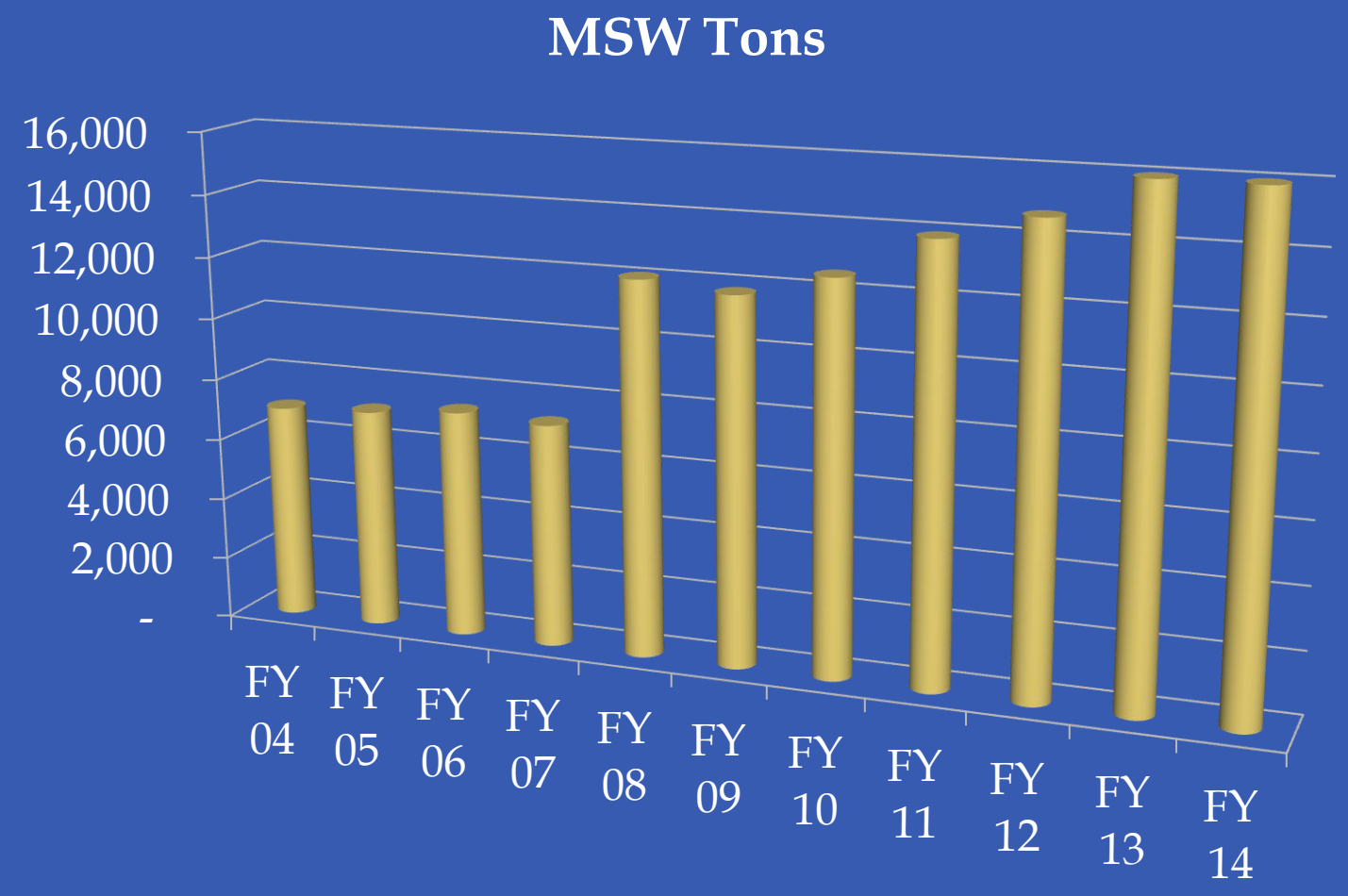
Volume from Owner Communities – down 29%



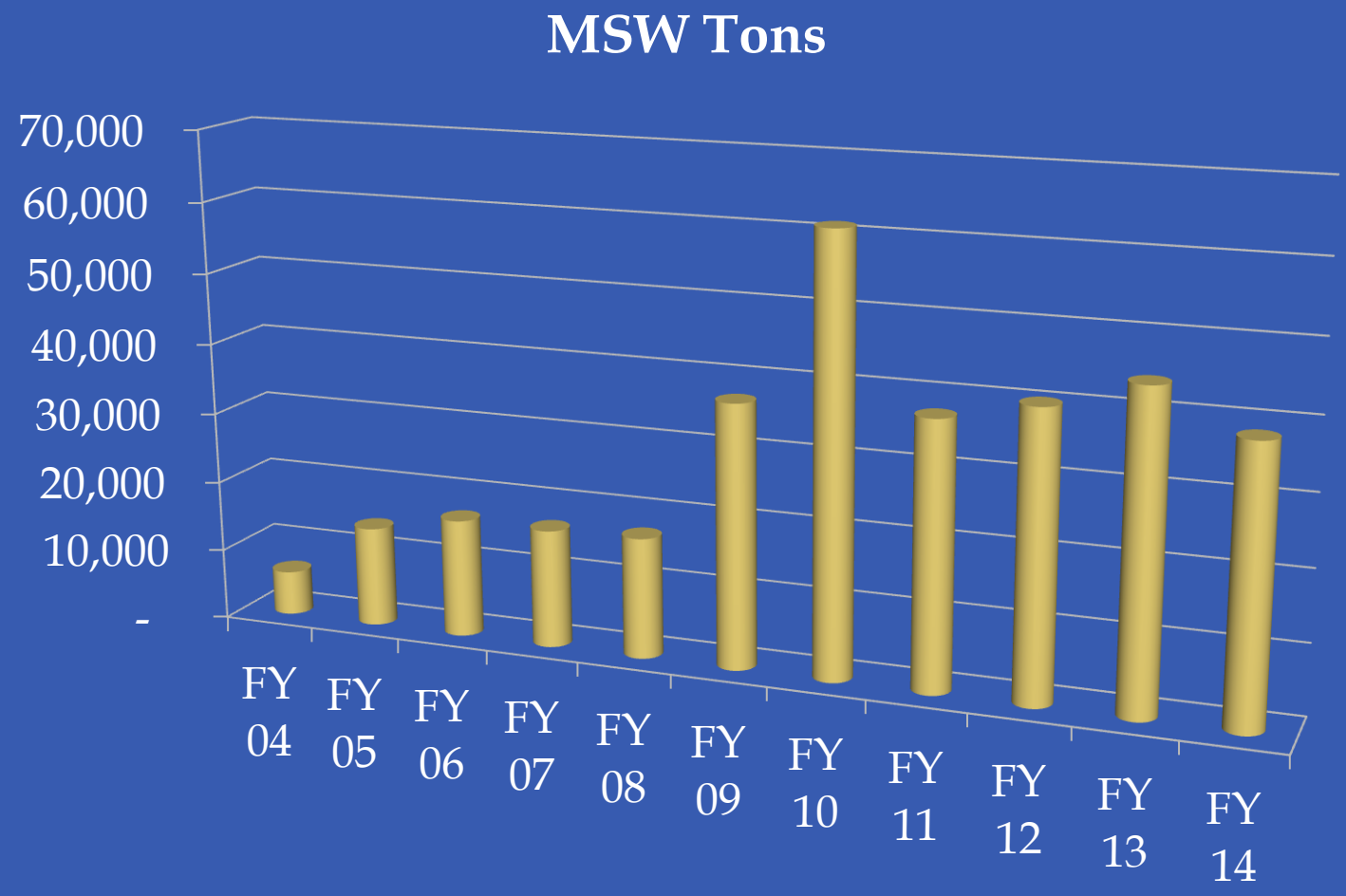
Commercial Volume – Down 18%



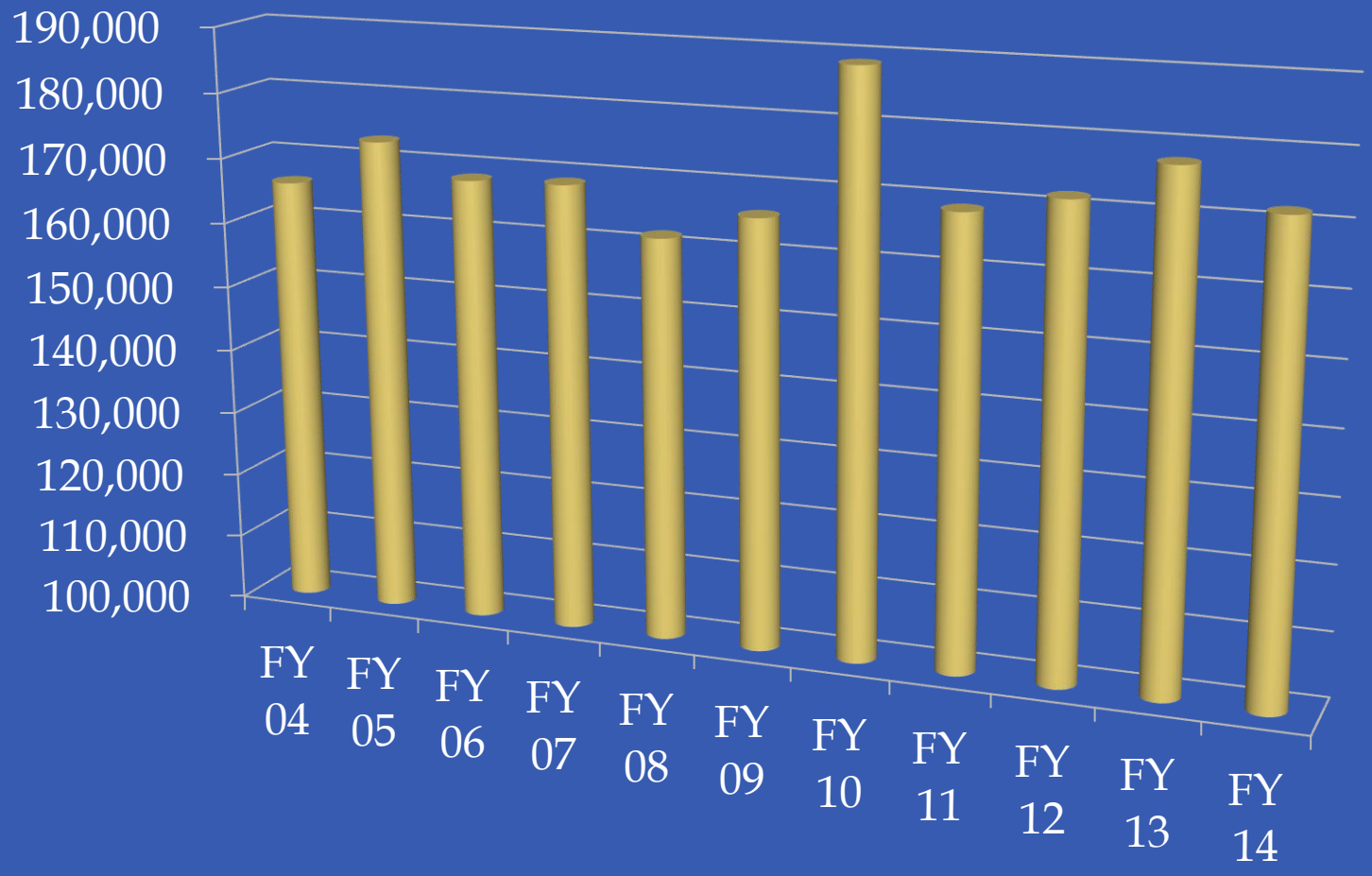
Associate & Contract Member Volume Increases 130%



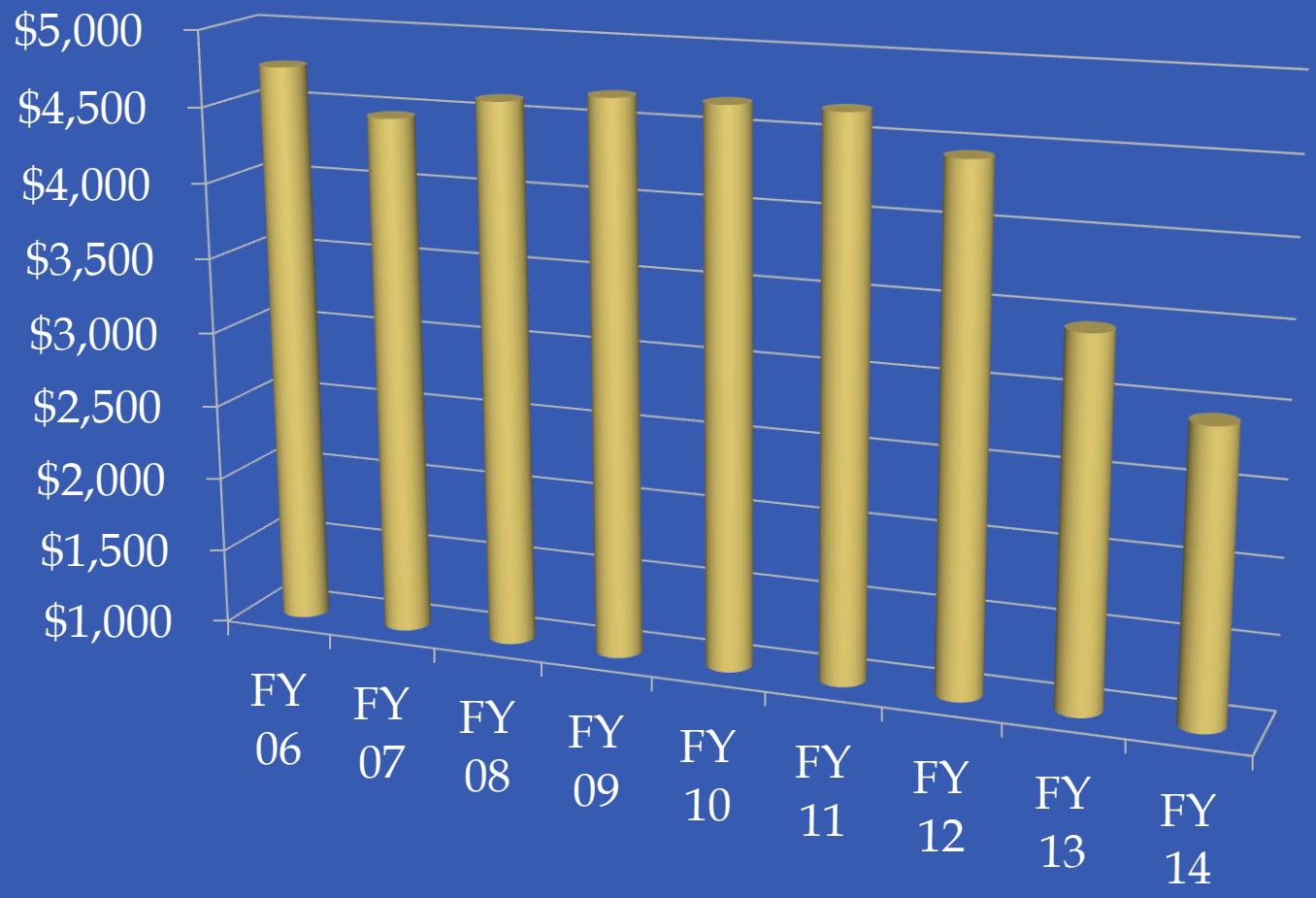
Spot Market – Adjusting to Meet Demand



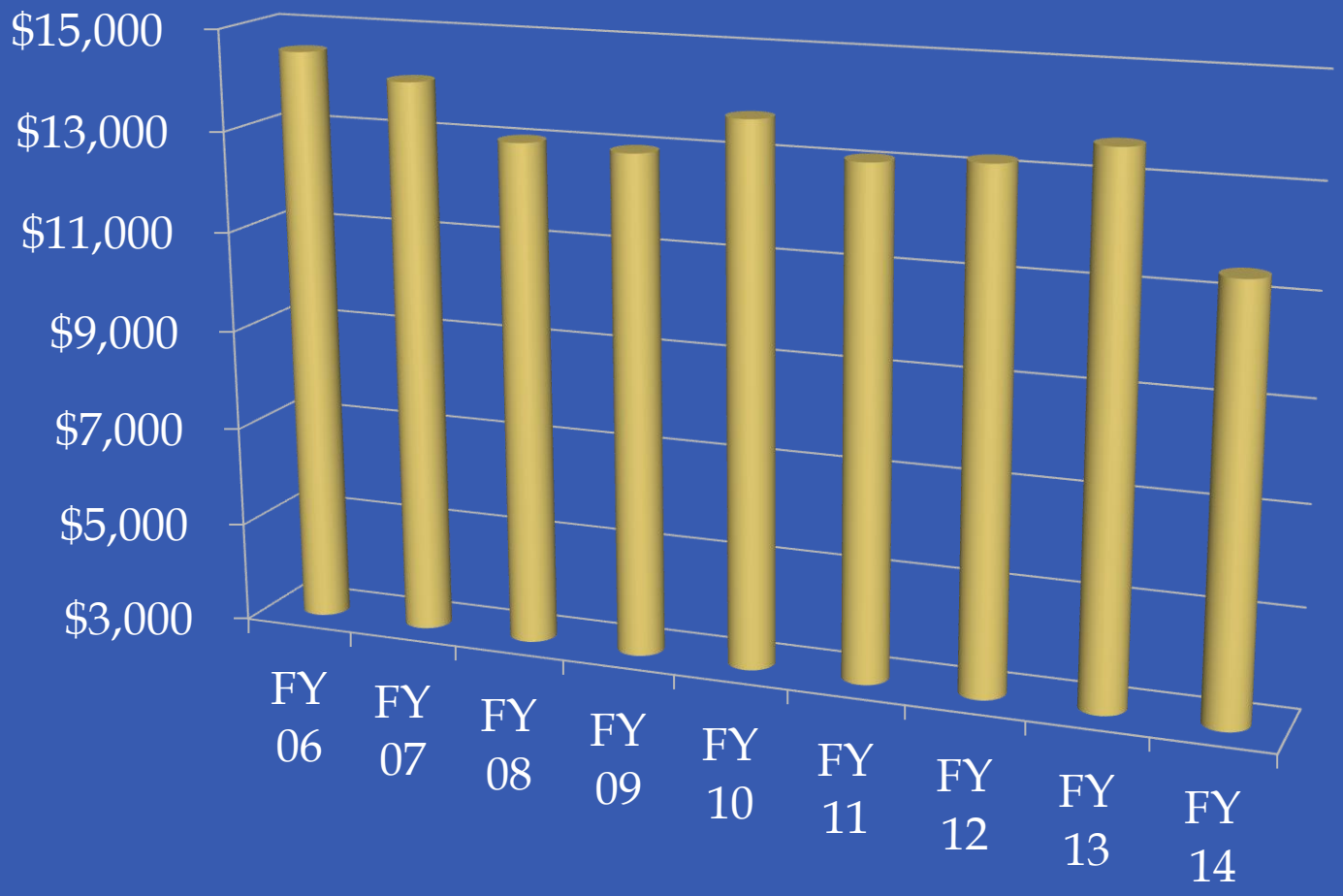
Overall Solid Waste Tons



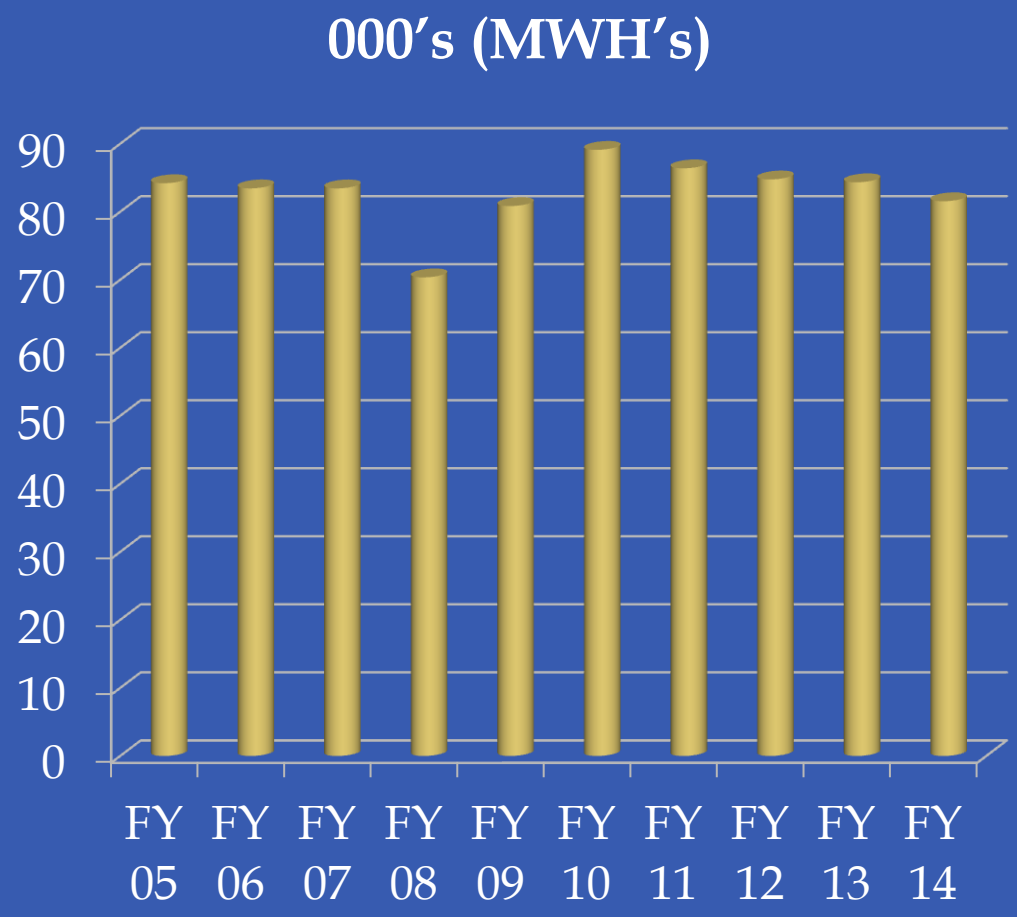
Adjusting Assessments in FY14 - $000's -- Down 38%

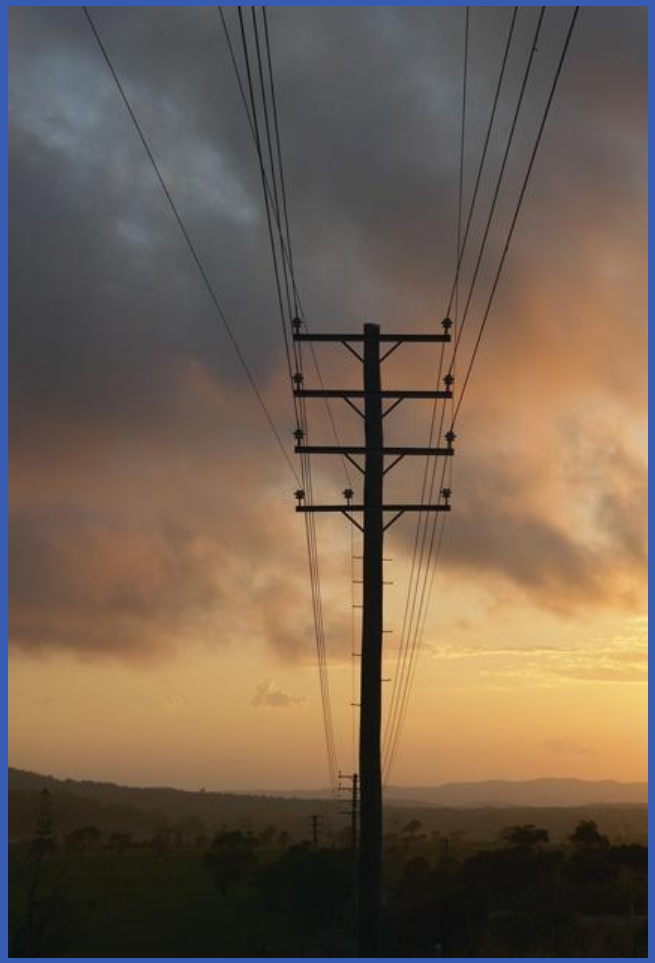


MSW Tipping Fees - $000's

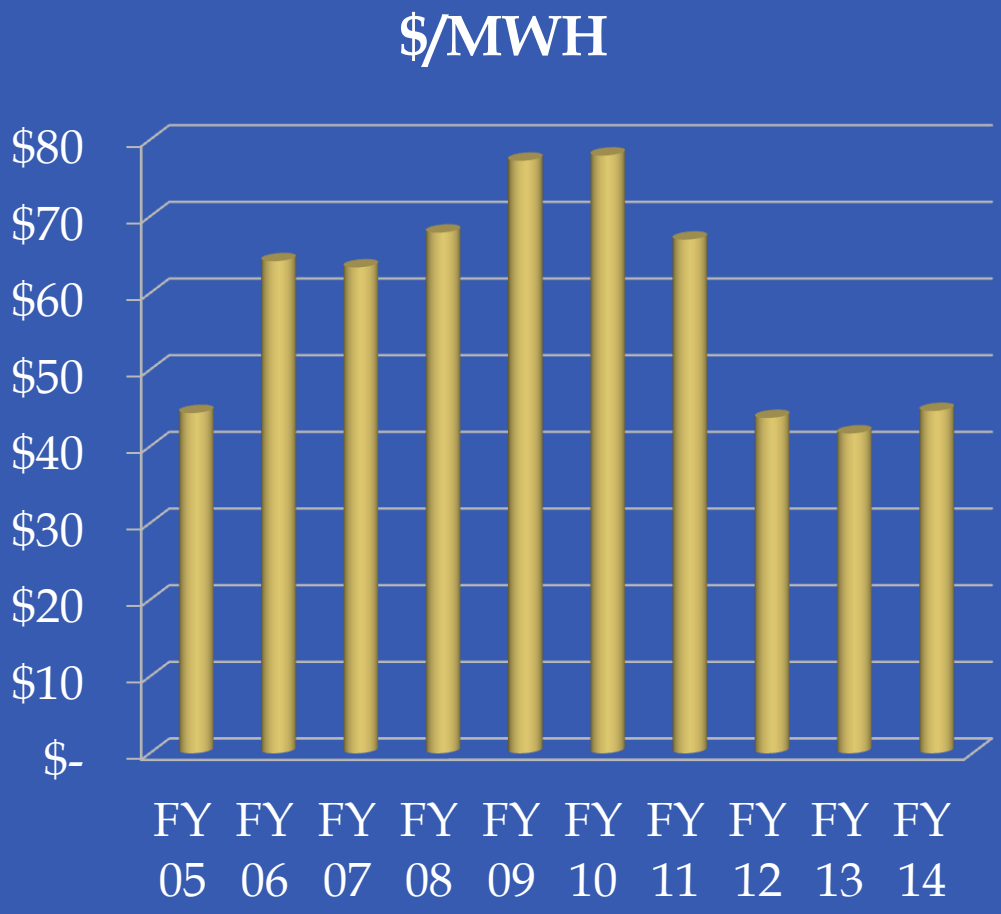


Power Sold Remains Strong

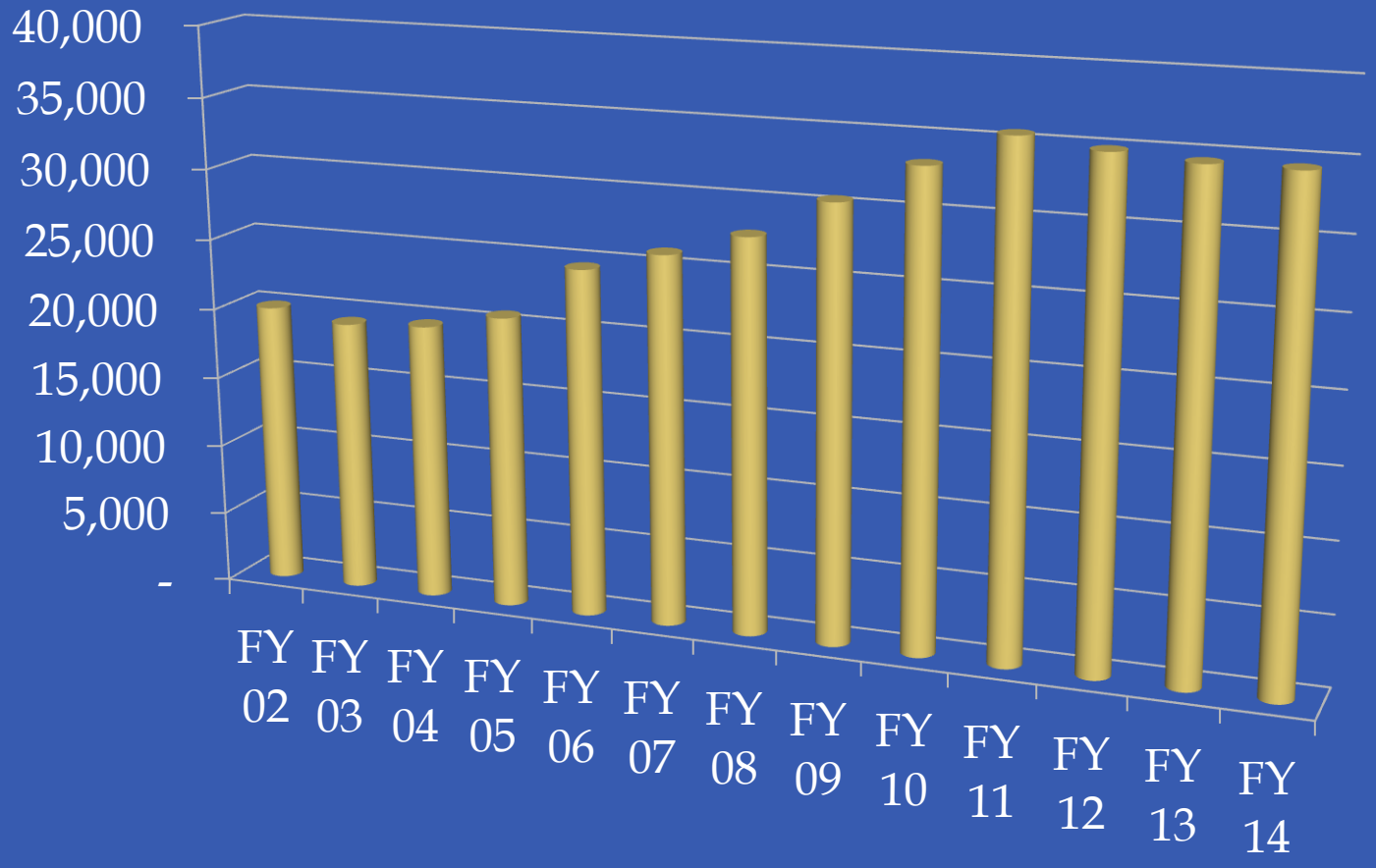




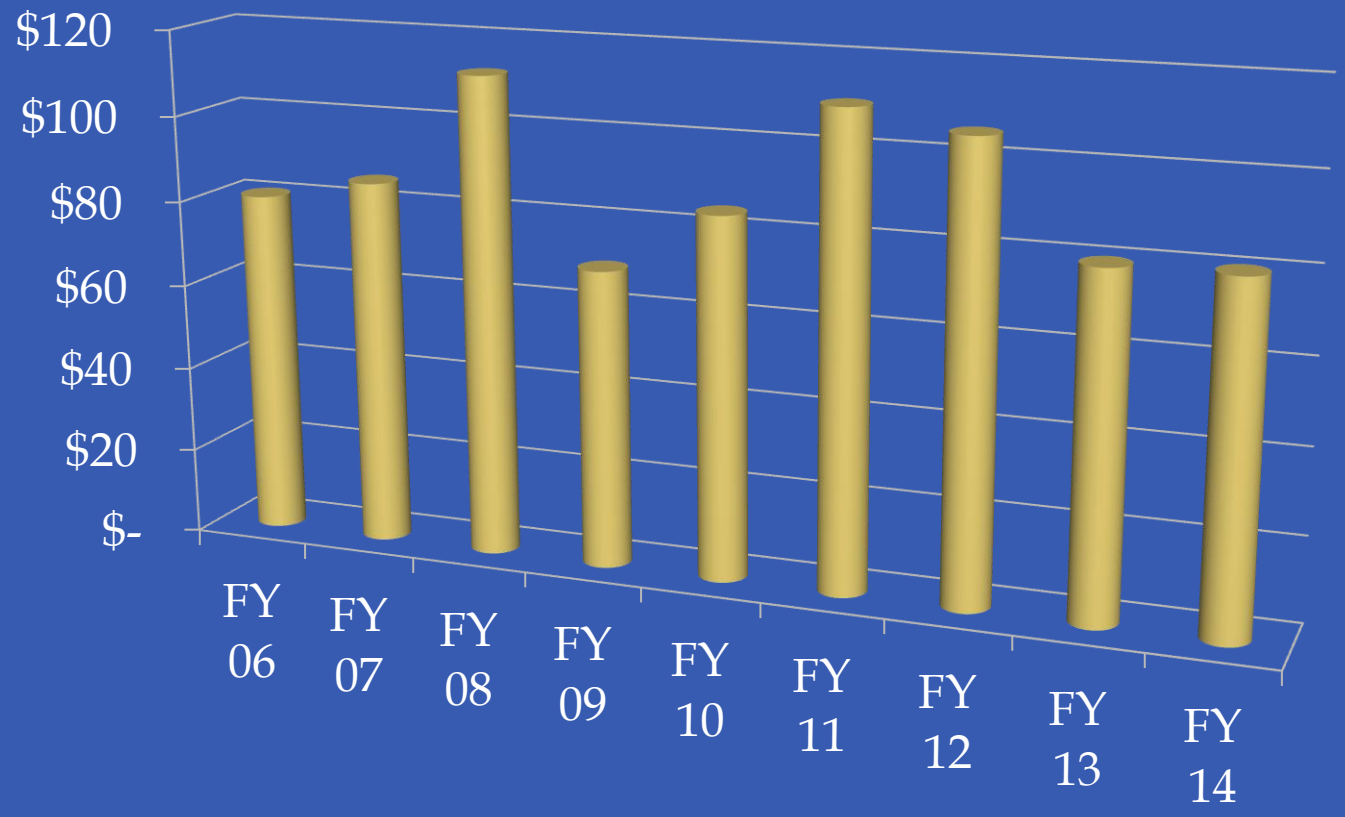
Power Rates Turning ?



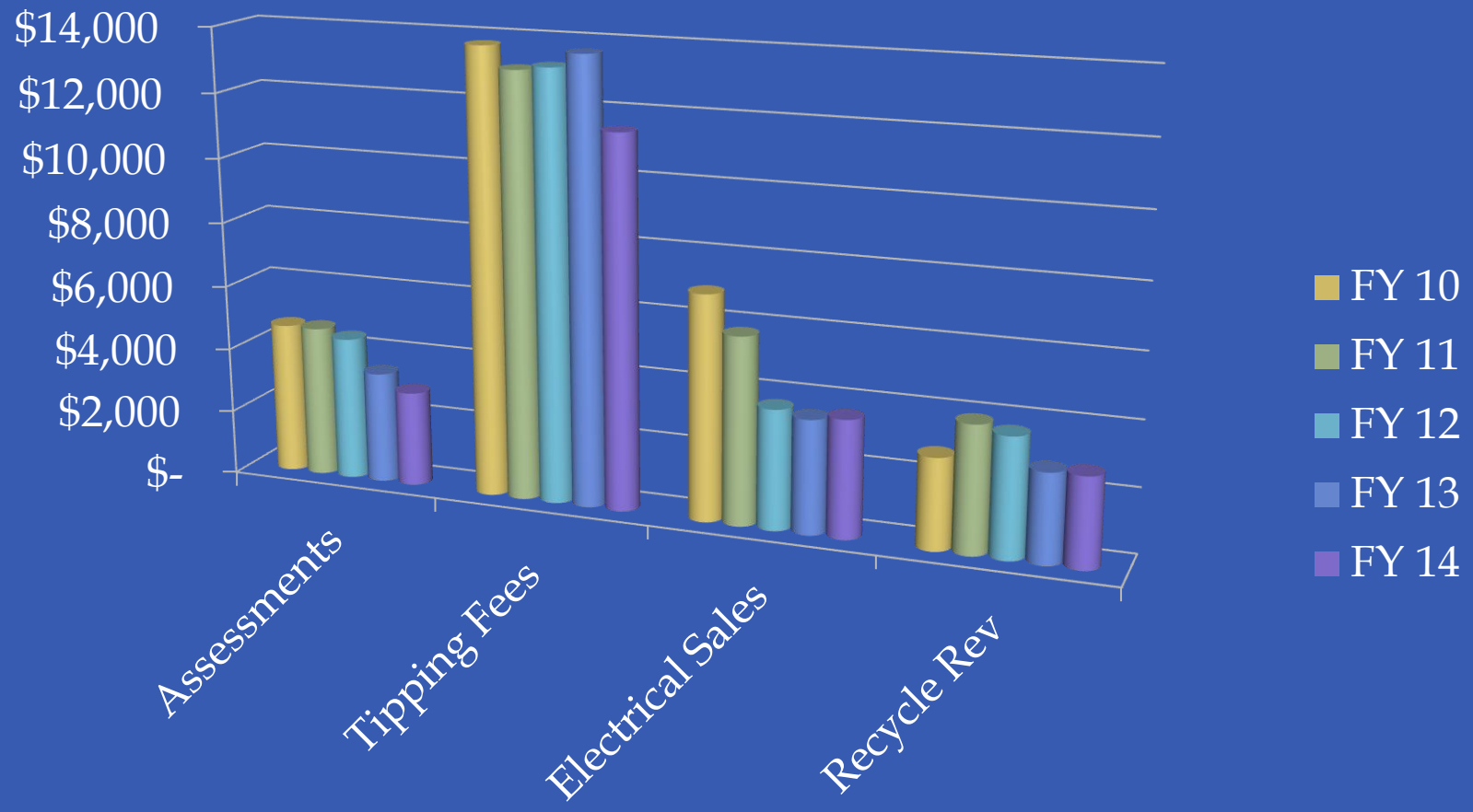
Recycling Tons Slowing ?



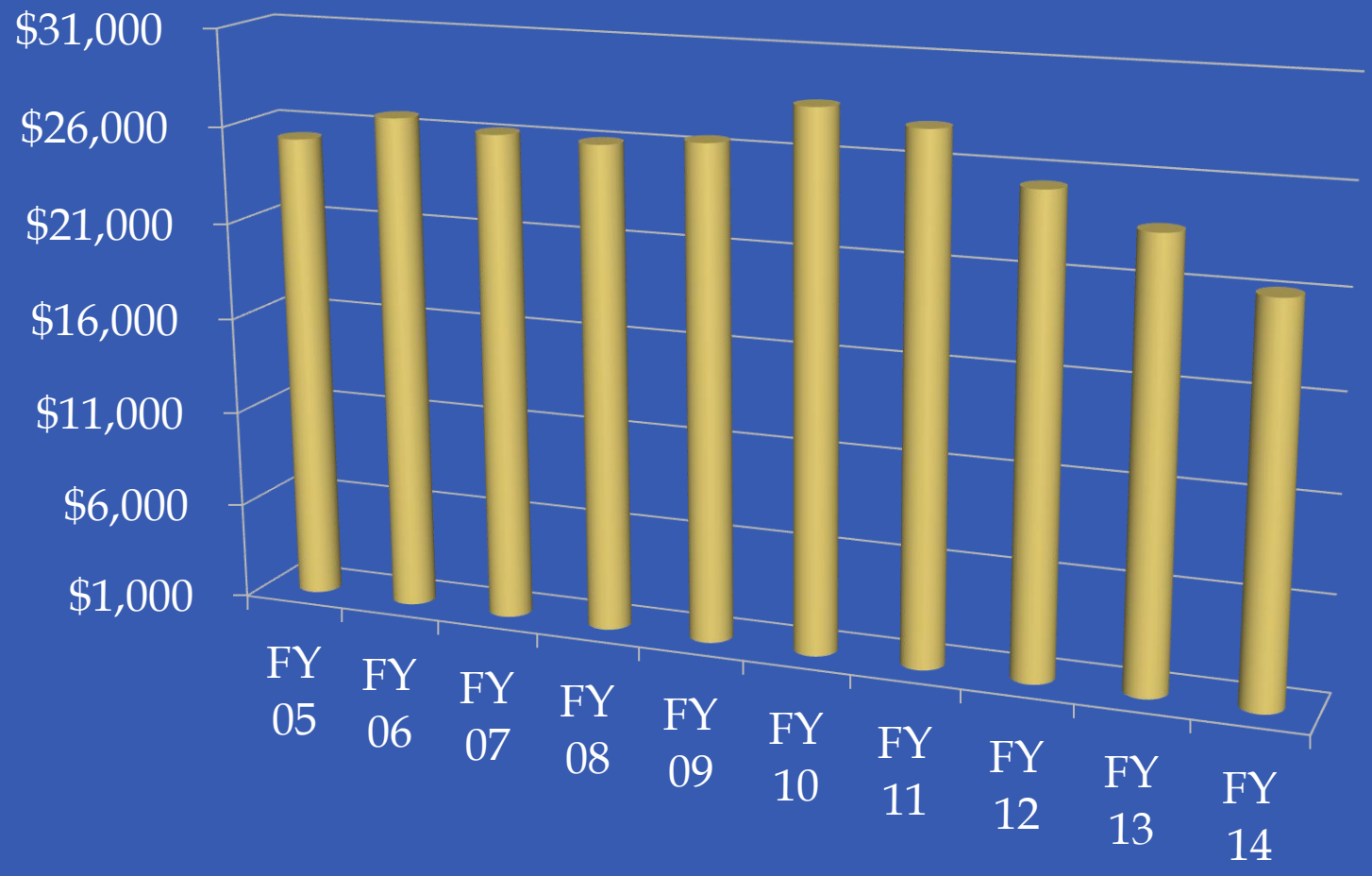
The Recycle Market - $/Ton



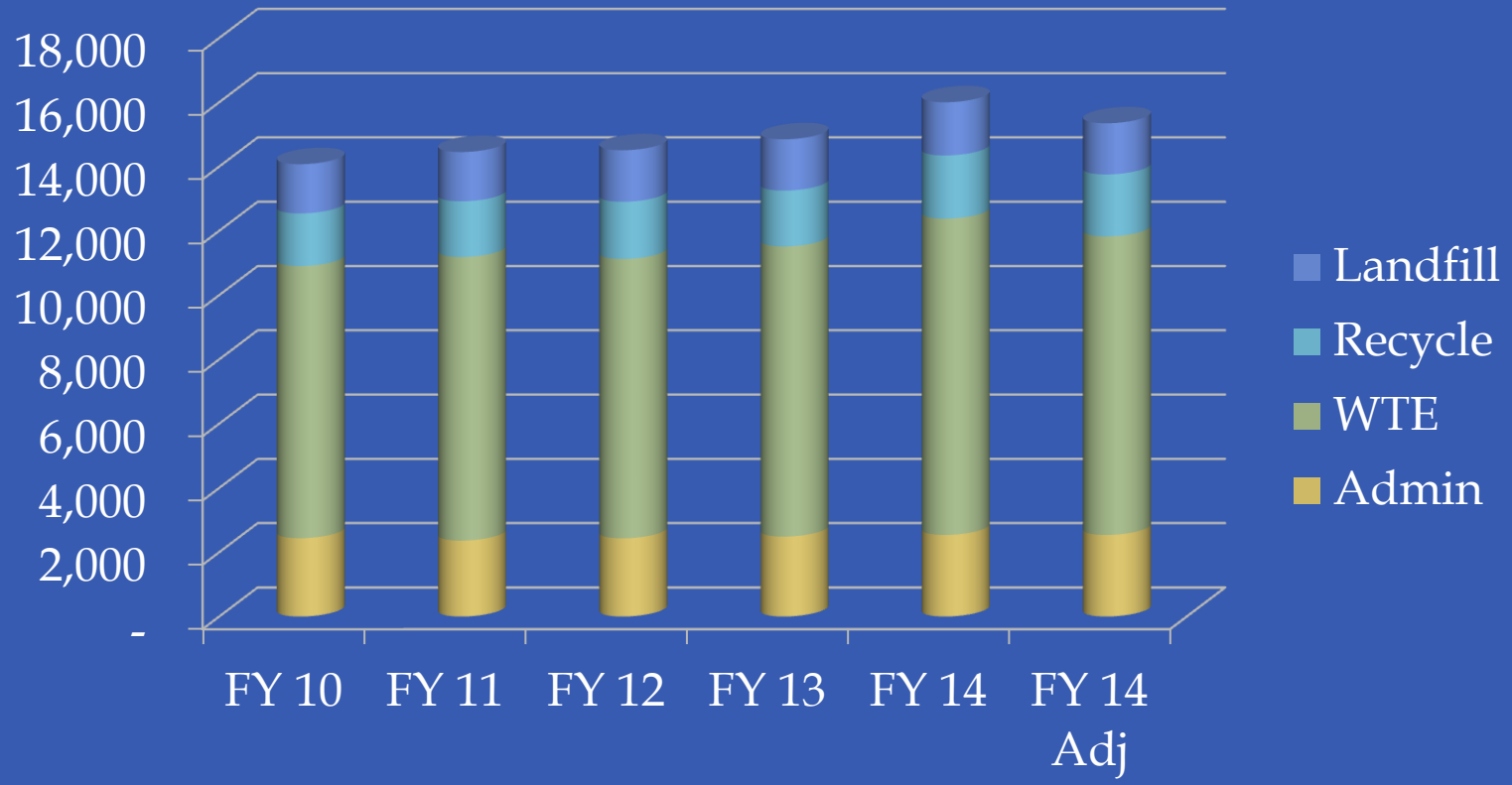
Major Sources of Revenue - $000's



Total Revenue is Down in FY14



Operating Costs - $000's



All data excludes Contingency, FY 14 Adj. excludes Major Repair

Capital Projects – $000's

Boiler Air Preheater Coil Upgrade	$601
Boiler Inconel Work	500
ESP Rebuild	500
Tipping Hall Roof	162
New Ash Conveyor Belt	100
Paving	100
Superheater Screw Conveyors	100
HVAC Roof Top Chiller Replace	35
Camera System Replacement	30

Capital Projects Continued - $000's

Storm Drain Reuse Project - Eng	$10
Tipping Floor Expansion	500
Viewing Platform	125
Fork Truck Replacement	45
Organics Recycling - Eng	300
Ash Truck	90
Rolloff Cans	13
IT Upgrades	25
Total	$3,326

Major Repairs - $000's

Ash Building Cable Tray Replacement	$ 100
Boiler Side Liner Plates (2 Sets)	100
Crane Grapple	65
Resurface Tipping Hall Concrete Floor	60
Crane Wire Rope Drum and Block Replacement	50
Scrubber Duct Radius Replacement	50
Turbine Generator Inspection	50
Flyash Conveyor Chain Replacement	30
Chemical Sump Repair	20

Major Repairs Continued - $000's

Update Stack Beacon Lighting System	$15
Repave Loading Dock Area	12
Replacement Mower	12
Overhead Doors	12
Lower Warehouse Roof	10
Paint Front of Building	5
Geomembrane	44
Phase I Settlement Berm	18
Total	$653

Provides comprehensive long-term solid waste solutions in a safe, environmentally responsible, economically sound manner, and is a leader in raising public awareness of sustainable waste management strategies