



## Memorandum

**DATE:** January 11, 2024  
**TO:** Chairman and Members of the Board  
**FROM:** Kevin H. Roche, CEO/General Manager  
**SUBJECT:** **Agenda for the Board of Directors Meeting**

There is an **ecomaine** Board of Directors Meeting scheduled for **Thursday, January 18, 2024 @ 4PM**. The meeting will be held at **ecomaine**. The agenda for this meeting is as follows:

1. Approval of the Minutes (*Attachment A*)
2. Outreach & Recycling Committee Report – Caleb Hemphill, Chair
3. Finance & Audit Committee Report – Anne Bilodeau, Chair
4. Bonding Resolution – Alyssa Tibbets, Jensen Baird – (*Attachment B*)
5. Resolution of the Sale of Westbrook Property to ecomaine - (*Attachment C*)
6. Presentation: Dustin Ward, President & Founder “It Is Time”  
Diversity, Equity & Inclusion
7. Manager’s Report:

**Finance Report – FY 24 – (Year to Date)**

- Financial Summary (*Attachment D1*)
- Tonnage Summary (*Attachment D2*)
- Statistical Data (*Attachment D3*)
- Statement of Revenue & Expenses (*Attachment D4*)
- Statement of Cash Balances (*Attachment D5*)
- Summary Analysis of All Tons (*Attachment D6*)
- Electrical Generation (*Attachment D7*)
  
- Update – Recycling Markets (*Attachment*)

8. Other Business:

**Future Committee Meetings:**

Outreach & Recycling Committee	02-08-2024 @ 4pm
Executive Committee	02-15-2024 @ 4pm
Full Board of Directors	03-21-2024 @ 4pm
Finance & Audit Budget Review	03-28-2024 @ 4pm
Outreach & Recycling Committee	04-11-2024 @ 4pm
Full Board of Directors	04-18-2024 @ 4pm
Finance & Audit Committee	05-16-2024 @ 3pm
Executive Committee	05-16-2024 @ 4pm
Outreach & Recycling Committee	05-23-2024 @ 4pm
Annual Board of Directors Meeting	06-20-2024 @ 11:30am



Memorandum

Attachment A

**DATE:** December 18, 2023  
**TO:** Chairman and Members of the Board  
**FROM:** Kevin H. Roche, CEO/General Manager  
**SUBJECT:** **Agenda – Full Board of Directors Meeting**

There was an **ecomaine** Board of Directors Meeting held on **December 14, 2023**. The meeting was called to order by Chairman Bill Shane.

**Item 1:** **Approval of the Minutes**

Troy Moon motioned to approve the minutes from the November 16, 2023. The motioned was second by Erik Street. All in favor.

**Item 2:** **Presentation: Dustin Ward, President & Founder “It is Time” Diversity Equity & Inclusion**

Dustin Ward recapped the session from November 16, 2023. He reviewed aspects of Humanity and Identity, to include elaboration on its two pillars. There was a discussion on what draws members to engage with the **ecomaine** board. He discussed the importance of our connection to community with diversity, equity, and inclusion. The board participated in two exercises pairing members and discussed the outcome of the exercise. There was a discussion of the exercise and its value as well as what they learned from each other. Dustin also expressed the importance of getting names right and why it matters and how it is a key part of identity. There was a brief discussion.

At the conclusion of the session, Dustin introduced Advocacy and Allyship and its meaning as it relates to DEI and how board members can enhance their DEI efforts.

**Item 3:** **Finance & Audit Committee Report – Anne Bilodeau, Chair**

Anne Bilodeau reported that the committee last met on October 19<sup>th</sup> and reported to the board on that same date.

Anne advised the board that next month there will be a vote of the full board to approve borrowing \$35.5 Million for the new MRF, Landfill expansion and various other projects. A notice was sent last week, and she emphasized the importance of having a high board member turnout for the vote. The meeting will take place on January 18, 2024 @ 4pm. For questions regarding the bond resolution, please speak with Kevin Roche or Greg L’Heureux prior to the meeting.

Anne also reported that Bond Counsel and Municipal Advisor have been selected, Updike, Kelley & Spellacy, P.C. was selected for Bond Counsel and Moor's & Cabot was selected as Municipal Advisor. Jenson Board will continue to assist staff with local bond counsel issues.

Kevin Roche (staff) provided a brief on the Bonding Resolution and required notification. There was a brief discussion on variable rates on bonds, taxes, and current market conditions. He noted that bond rates are not available at this time for borrowing.

The next Finance & Audit committee meeting will be held on January 18, 2024.

**Item 5: Outreach & Recycling Committee Report – Caleb Hemphill, Chair**

Caleb Hemphill reported that the committee last met on November 9, 2023, and reported out the following:

Through FY 24, staff has reached 15,435 people through in-person outreach. Through digital outreach they reached 10,924 for November with a total digital reach for FY 24 of 43,214.

**ecomaine** continues our promotion and tabling with Maine Mariners and Maine Celtics games and have reached thousands of guests. Staff attended the **ecomaine** sponsor night on Thursday, December 7, 2023. A fan participated in a recycling soring game on center court.

**ecomaine** has received its 1<sup>st</sup> Waste Diversion report and is awaiting mid-year reports from other schools, they are due December 15. Staff has received one request for an extension from St. Michael school.

Earth Day Planning is underway for 2024 and the Tagging Education program will start on April 8, 2024.

In final, **eco-Excellence** announcement of the event was published on November 10 seeking nominations and will close on January 17, 2024. Staff have received three nominations, please consider nominating a member from your community.

The next meeting of the Outreach & Recycling Committee will take place on February 8, 2024 @ 4pm. All are welcome to attend.

**Item 6**      **Managers Report**

**Financial Report** – Kevin Roche (Staff) provided and abbreviated summary of the finances.

**Recycling Market Report** – Kevin Roche (Staff) reviewed the Recycling Market Report.

**Adjourn:**      Steve Kelly motioned to adjourn. The motion was second by Caleb Hemphill. All in favor.

**Present:**

Joshua Andrews, Anne Bilodeau, Carrie Castleman-Ross, Linda Cohen, Terry Deering, Dave Durrell, Jim Gailey, Jeremy Gabelson, Caleb Hemphill, Steve Kelley, Troy Moon, Mike Murray, Rod Regier, Heidi Richards, Bill Shane, Erik Street, Matthew Sturgis, Amber Swett, Tony Ward & Rob Wood

**Guest:**

Dustin Ward

**Staff:**

Wei Huang, Greg L’Heureux, Denise Mungen, Kevin Roche & Kevin Trytek

**ecomaine**  
**Board of Directors**

**RESOLUTION AUTHORIZING THE ISSUANCE OF BONDS AND NOTES OF  
ECOMAINE FOR CERTAIN CAPITAL PROJECTS**

WHEREAS, ecomaine, a non-capital stock nonprofit corporation of the State of Maine, has constructed and operates certain solid waste disposal facilities, as well as ancillary facilities necessary or convenient in connection therewith, including, without limitation, facilities for the generation of electricity, a baler facility, a balefill, an ashfill/balefill and recycling equipment and facilities, for the purpose of processing solid waste generated by the participating member municipalities of ecomaine (each such member municipality to be known hereinafter as a "Member Municipality"), as well as other non-member users, and of generating electricity to be sold to third-party users (such solid waste disposal, recycling and resource recovery facilities, ancillary facilities and any additional facility which ecomaine may build, operate or use in furtherance of its legal purposes, and all activities leading or related to acquiring, constructing, reconstructing, improving, installing, equipping, financing and operating the same, to be known hereinafter as the "System"); and

WHEREAS, pursuant to Title 13-B, Chapter 2, Title 30-A, Chapter 115, Title 10, Chapter 110, Subchapter IV and Title 38, Section 1304-B of the Maine Revised Statutes, ecomaine is authorized by that certain Eco Maine Interlocal Solid Waste Agreement dated December 1, 2005, as supplemented and amended, (the "2005 Interlocal Agreement"), by and among the Member Municipalities, as approved by the Maine Department of Environmental Protection and filed with the Clerk of each Member Municipality and the Maine Secretary of State, to issue notes, bonds, debentures or other debt obligations, including obligations the interest on which is excluded from the gross income of the holders thereof for purposes of federal income taxation under the Internal Revenue Code of 1986, as amended (the "Code"), and to otherwise borrow such sums of money as shall be required in order to finance and refinance costs associated with the System; and

WHEREAS, ecomaine now wishes to authorize one or more series of bonds and notes for the purpose of funding the costs of: (1) the planning, design and construction of modifications, repairs and improvements to the facility located at 90 Blueberry Road (the "New MRF") to replace ecomaine's existing recycling materials recovery facility located at 62 Blueberry Road (the "Existing MRF"), including the installation of a new sortation system in the New MRF to increase the capacity and improve the sortation system process of ecomaine, and equipment acquisition at the New MRF; (2) the planning, design and construction of improvements to the Phase 2 East B landfill cell to provide approximately seven years of additional space to landfill waste; (3) the connection of electrical services from ecomaine's waste to energy facility located at 64 Blueberry Road (the "Waste to Energy Facility") to the New MRF to provide electrical supply for the New MRF; (4) the planning, design and construction of improvements to the Landfill 10B pump station to provide greater capacity to service the existing landfill and the new flows coming from the Phase 2 East B landfill cell; (5) the planning, design and construction related to the replacement of the Landfill remote (West) pump station servicing ecomaine's landfill and the Kimberly Clark landfill; (6) resurfacing the tipping hall floor located at the Waste to Energy Facility with a high strength

durable material; (7) boiler economizer replacements at the Waste to Energy Facility; and (8) the planning, design, installation and construction of ventilation and dust control improvements at the Waste to Energy Facility; and

WHEREAS, all such series of bonds as described in the preceding paragraph shall be referred to collectively in this resolution as the “Bonds”; and

WHEREAS, the Board of Directors of ecomaine (the “Board”) is the body established and authorized under the 2005 Interlocal Agreement and the Bylaws of ecomaine adopted on April 13, 2006, as amended, to exercise the powers exercisable by ecomaine on behalf of the Member Municipalities.

NOW THEREFORE, BE IT HEREBY RESOLVED BY THE BOARD OF DIRECTORS OF ECOMAINE AS FOLLOWS:

Section 1.     Determination. The Board hereby determines that the issuance of the Bonds and the application of the proceeds thereof as provided above will improve the System, promote the regional solid waste management program for which ecomaine was created, serve a public purpose and provide a public benefit. The Board further determines that there will at all times be revenues and funds sufficient to pay the principal of and interest on the Bonds as the same shall become due and payable, and, in the discretion of the Board, to create and maintain reserves for such purposes, in compliance with the Code, as well as to pay the costs of maintaining and repairing the projects financed and refinanced by the Bonds.

Section 2.     Bonds Authorized. Bonds are hereby authorized in an aggregate principal amount not to exceed \$35,500,000 for the following projects and in the following principal amounts for such projects, subject to reallocation as set forth herein.

- (a) \$25,200,000 for costs of (i) the planning, design and construction of modifications, repairs and improvements to the New MRF to replace the Existing MRF, (ii) the installation of a new sortation system in the New MRF to increase the capacity and improve the sortation system process of ecomaine, and (iii) equipment acquisition at the New MRF;
- (b) \$600,000 for costs associated with the connection of electrical services from the Waste to Energy facility to the New MRF in order to provide electrical supply for the New MRF;
- (c) \$5,750,000 for costs of the planning, design and construction of (i) improvements to the Phase 2 East B landfill cell to provide approximately seven years of additional space to landfill waste and (ii) improvements to the Landfill 10B pump station to provide greater capacity to service the existing landfill and the new flows coming from the Phase 2 East B landfill cell;
- (d) \$1,500,000 for costs of the planning, design and construction related to the replacement of the Landfill remote (West) pump station servicing ecomaine’s landfill and the

Kimberly Clark landfill;

- (e) \$1,300,000 for costs associated with resurfacing the tipping hall floor located at the Waste to Energy Facility with a high strength durable material;
- (f) \$600,000 for costs of boiler economizer replacements at the Waste to Energy Facility;  
and
- (g) \$550,000 for costs of planning, design, installation and construction of ventilation and dust control improvements at the Waste to Energy Facility.

Proceeds of the Bonds may also be used to fund design, engineering, architectural, demolition excavation, manufacturing, installation, replacement, renovation and construction costs, equipment, materials, electrical costs, site improvements, the preparation of schematics, drawings, plans and specifications, the preparation of bid documents, informational materials and other preliminary materials, reports and studies, testing, insurance, construction management fees, permit fees, legal fees, capitalized interest, site improvements, costs of issuance, similar fees and costs, credit enhancement fees, if any, other financing costs, and other expenses related to the foregoing projects or their financing. Ecomaine's Executive Committee is hereby authorized to determine the scope and particulars of each of the projects. The Executive Committee may reduce or modify the scope of the projects if funds are insufficient to complete all of the projects, and the bonding authorized hereby may be spent on the projects as so reduced or modified. The Executive Committee may reallocate the principal amounts among the projects so long as the aggregate principal amount of the Bonds authorized under this resolution is not increased. The Bonds shall be issued in the number of series deemed necessary and convenient, upon advice of counsel, by the Chair of ecomaine, or in the event of his or her absence, illness or other inability to act, the Vice-Chair or the Treasurer of ecomaine (an "Authorized Officer"). All of the Bonds shall be issued in the form of fixed-rate debt unless the issuance of variable-rate bonds for all or a portion of the Bonds is approved by a subsequent three-quarters vote of the Board.

Section 3. Authorization of Notes. Ecomaine is hereby authorized to issue and renew notes ("Notes") in anticipation of the receipt of the proceeds from the sale of the Bonds or Notes in the maximum principal amounts and for the purposes set forth in Section 2 hereof. The Authorized Officer is hereby authorized to determine the date, form, interest rate, maturities (not later than 3 years from their date of issuance), the security, and all other details of each issue of Notes, including the form and manner of their sale and award and the documents to be executed and delivered in connection with their sale and issuance, subject to the applicable provisions of the law, the ecomaine Bylaws, the 2005 Interlocal Agreement and this resolution.

Section 4. Trust Indenture. That for the purpose of issuing and securing the Bonds, a trust indenture (the "Trust Indenture"), and any one or more series or supplemental indentures supplementing and amending said Trust Indenture conforming to the requirements of the Trustee Indenture (the "Series Indentures," together with the Trust Indenture, collectively referred to herein as the "Indenture"), to be used in connection with the issuance and delivery of the Bonds are hereby approved, and the Authorized Officer is hereby authorized to execute and deliver the Indenture and all other documents and instruments necessary or convenient in connection therewith, with such changes, omissions, insertions and revisions as shall be determined advisable

by the authorized person executing the same, upon advice of counsel, and the execution thereof by such Authorized Officer shall be conclusive as to such determination.

Section 5. Terms, Execution and Delivery of the Bonds. The Bonds shall be issued and delivered to the Authenticating Agent for authentication in accordance with the Indenture in the form or forms and with the terms and provisions specified for each series in the Indenture, including the total principal amount of the Bonds of each series, the maturity schedule for the Bonds of each series, the rate or rates of interest per annum to be borne by the Bonds of each series, the sinking fund installment schedule, if any, for each series and redemption provisions therefor (all as set forth in the Purchase Contract as defined in Section 6 below) and all other terms, details and provisions of the Bonds of each series, including the security therefor. The Authorized Officer is hereby authorized to execute the Bonds, and such execution of the Bonds shall be evidenced by the manual signature of such executing officer. The Secretary of ecomaine, or in the event of his or her absence, illness or other inability to act, any other Authorized Officer, is hereby authorized to attest the official seal of ecomaine, which shall be printed on the Bonds. The Bonds may be imprinted with an authorized facsimile of the official seal of ecomaine, and such seal may be attested with the manual or authorized facsimile signature of the attesting officer. The Authorized Officer is authorized to provide all supporting documentation as may be necessary or desirable to accomplish such purposes and to comply with the requirements of the Internal Revenue Code of 1986, as amended, Securities and Exchange Commission Rule 15c2-12, and in accordance with the Maine Revised Statutes and any other applicable provision of law thereto enabling. The Authorized Officer is further authorized to enter into a continuing disclosure agreement pursuant to Securities and Exchange Commission Rule 15c2-12. If the Bonds or Notes authorized by this resolution are issued on a tax-exempt basis, the Authorized Officer is authorized to bind ecomaine pursuant to such representations and covenants as it deems necessary or advisable in order to maintain the continued exemption from federal income taxation of interest on the Bonds or Notes, including covenants to pay rebates of investment earnings to the United States in future years. The Bonds and Notes shall be special revenue obligations of ecomaine secured by the revenues of the System.

Section 6. Sale of the Bonds. The Authorized Officer is authorized to sell the Bonds or Notes by public or private sale and to determine the place for such sale of all or any part of the Bonds or Notes. The Authorized Officer is hereby authorized to execute and deliver a bond purchase agreement (the "Purchase Contract") for the sale of all or any part of the Bonds or Notes, containing such provisions as shall be deemed advisable by the Authorized Officer executing the same, and his or her execution thereof shall be conclusive as to such determination. The Purchase Contract executed and delivered by the Authorized Officer shall be final and conclusive as to the purchaser of the Bonds.

Section 7. Official Statement. In connection with the sale of all or any part of the Bonds or Notes, the Authorized Officer or the Chief Executive Officer and the Director of Finance and Administration of ecomaine, are hereby authorized to prepare, or cause the preparation of, a preliminary official statement for each separate "issue" of Bonds or Notes, and to execute and deliver an official statement in final form for each separate "issue" of Bonds or Notes (each such combination of a preliminary and a final official statement to be known collectively herein as an "Official Statement") acceptable to the Authorized Officer or the Chief Executive Officer and the



Director of Finance and Administration of ecomaine executing the same. The distribution and use of any Official Statement in connection with the offering and sale of any issue of Bonds or Notes upon its execution and delivery by the Authorized Officer or Chief Executive Officer and the Director of Finance and Administration of ecomaine are hereby authorized.

Section 8. Other Actions. In addition to the exercise of the powers authorized hereinabove, the Authorized Officer, the Chief Executive Officer and the Director of Finance and Administration of ecomaine are each hereby authorized to take any action and to execute and deliver any document necessary or convenient in order to consummate the transactions contemplated by the 2005 Interlocal Agreement (as the same may be amended), any replacement interlocal agreement, the Bylaws of ecomaine, the Indenture, the Waste Handling Agreements (as defined in the Trust Indenture), any Power Contract (as defined in the Trust Indenture), the Purchase Contract, any Official Statement and the issuing, securing and delivery of the Bonds of each series, including, without limitation, (i) the execution of any investment agreement or the consummation of any arrangement providing for the investment of funds held by the Trustee or ecomaine pursuant to the Indenture, and (ii) the execution of any additional closing certificates required to be executed by ecomaine in connection with the issuance of the Bonds of a series. Ecomaine's closing certificates shall contain, among other things, the determination by officers of ecomaine of the date or dates of maturity and interest rate or rates on the Bonds in accordance with and to the extent required by Title 10, Section 1064(2) of the Maine Revised Statutes Annotated. The power to make such determinations and to provide such certification is hereby delegated to any two of the Chair, the Vice-Chair and the Treasurer of ecomaine.

Section 9. Designation of Trustee. That the Chief Executive Officer and the Director of Finance and Administration are hereby authorized to designate a bank or trust company to be trustee for the Bonds and Notes (the "Trustee"), with such rights and duties as are set forth in the Indenture.

Section 10. Appointment of Authenticating Agent, Paying Agent and Registrar. The Trustee shall serve as Authenticating Agent, Paying Agent and Registrar for the Bonds and Notes in accordance with the Indenture, with such rights and duties as are set forth in the Indenture. Principal of, redemption premium, if any, purchase price and interest on the Bonds of a series shall be payable as provided in the Indenture.

Section 11. Declaration of Official Intent. Ecomaine reasonably expects to incur expenditures in connection with the projects listed in Section 2 hereof and reasonably expects to reimburse itself from the proceeds of the Bonds and Notes. Ecomaine hereby declares its official intent within the meaning of Treasury Regulation 1.150-2 to reimburse such expenditures with proceeds of Bonds or Notes to be issued in the maximum principal amount of \$35,500,000. The Authorized Officer is authorized to amend such declaration of official intent as he or she deems necessary or advisable and to bind ecomaine pursuant to such representations and covenants as he or she deems necessary or advisable in order to maintain the continued exemption from federal income taxation of interest on the Bonds or Notes authorized by this resolution, if issued on a tax-exempt basis, including covenants to pay rebates of investment earnings to the United States in future years.

Section 12. Tax Regulatory Agreement. That for the purpose of providing for the tax exemption of the Bonds and Notes and further setting forth information relating to the Bonds and Notes, a Tax Regulatory Agreement by ecomaine (the “Tax Regulatory Agreement”), in such form as shall be approved by the Authorized Representative, with such changes, omissions, insertions and revisions as the Authorized Representative shall deem advisable, be, and the same are, hereby approved; and the Authorized Representative is hereby authorized to execute the Tax Regulatory Agreement and the approval of the Board shall be conclusively determined from the Authorized Representative’s signature thereon.

Section 13. Bond Counsel. That ecomaine hereby appoints Updike, Kelly & Spellacy, P.C., as Bond Counsel, and Jensen Baird Gardner & Henry, as Local Bond Counsel, in connection with the issuance of the Bonds and Notes, and authorizes the Authorized Representative or the Chief Executive Officer of ecomaine, in the name of ecomaine, to appoint or approve of any other consultants or professionals, including a municipal advisor and authorizes the Authorized Representative or the Chief Executive Officer of ecomaine to execute and deliver any and all documents required thereby or in connection therewith.

Section 14. Post-Issuance Compliance Policy. In furtherance of maintaining the tax-exemption on the Bonds and Notes and complying with post-issuance disclosure requirements, the Board hereby adopts the Post-Issuance Compliance Policy attached as Exhibit A hereto.

Section 15. This resolution shall take effect immediately upon its passage.

Dated: January 18, 2024

**ecomaine**  
Board of Directors

**RESOLUTION ON LAND PURCHASE**

WHEREAS, the CEO/General Manager has negotiated the terms and conditions of an agreement to purchase a certain parcel of land owned by **Westbrook Environmental Improvement Corporation** and located at 676 County Road in Scarborough, Map R017, Lot 003 (the "Property"); and

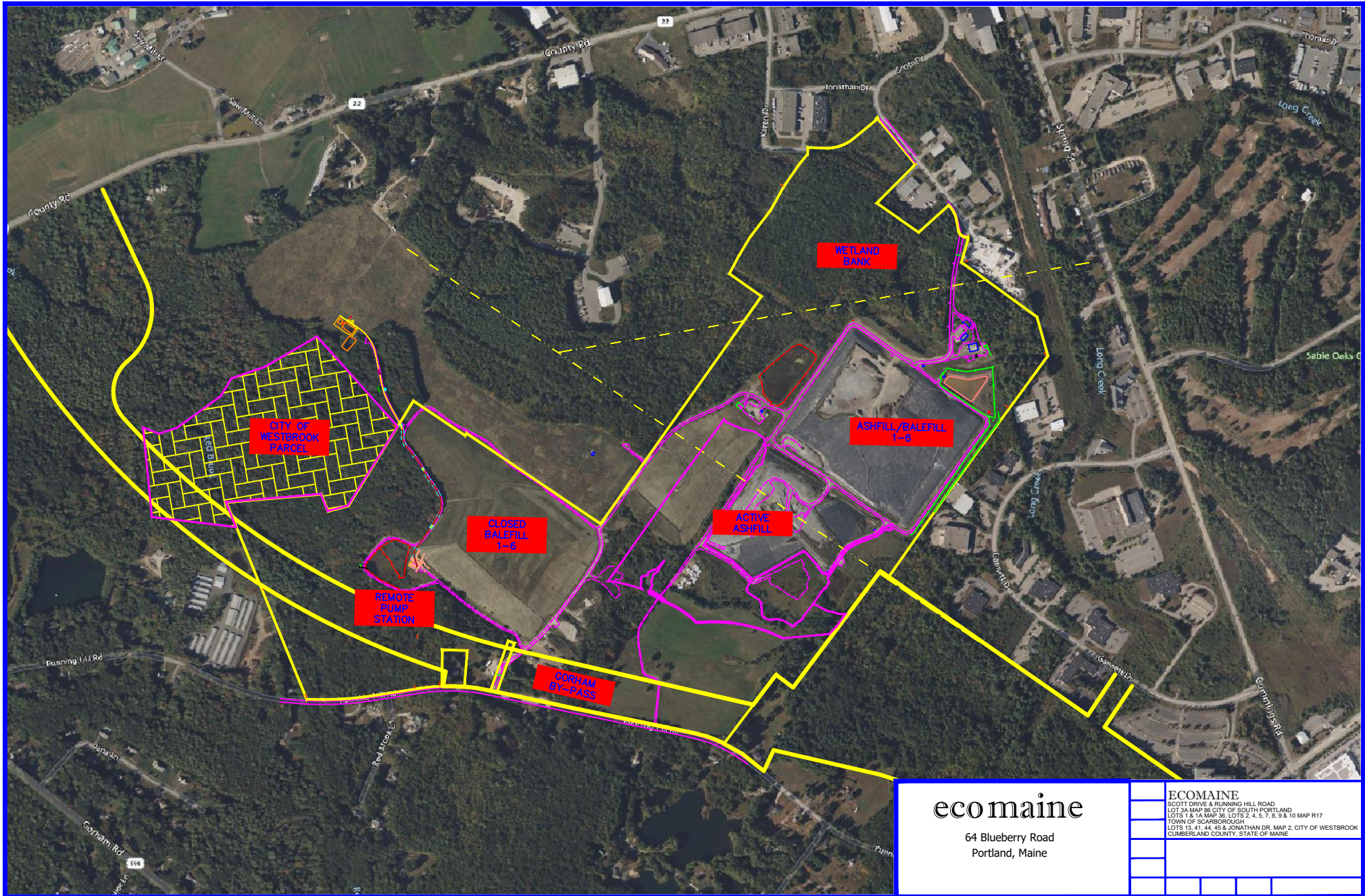
WHEREAS, the Board of Directors deems it desirable and in the best interests of **ecomaine** to acquire the Property under the terms negotiated by the CEO/General Manager;

NOW, THEREFORE, BE IT RESOLVED, that **ecomaine** acquire the Property for the purchase price of \$48,000, and upon such other terms and conditions as the CEO/General Manager may deem to be in the best interests of **ecomaine**; and

BE IT FURTHER RESOLVED, that the CEO/General Manager or, in the event of his absence or other inability to act, the Acting CEO/General Manager, is hereby authorized, directed and empowered to execute, for and on behalf of **ecomaine** and in its name, any and all documents required in connection with the purchase of the Property, including but not limited to purchase agreements and escrow documents.

DATED: \_\_\_\_\_, 2024





<b>ecomaine</b> 64 Blueberry Road Portland, Maine		<b>ECOMAINE</b> SCOTT DRIVE & RUNNING HILL ROAD LOT 3A MAP 86 CITY OF SOUTH PORTLAND LOTS 1 & 1A MAP 38, LOTS 2, 4, 5, 7, 8, 9 & 10 MAP R17 TOWN OF SCARBOROUGH LOTS 13, 41, 44, 45 & JONATHAN DR, MAP 2, CITY OF WESTBROOK CUMBERLAND COUNTY, STATE OF MAINE





**Owner**

**Communities**

- Bridgton
- Cape Elizabeth
- Casco
- Cumberland
- Falmouth
- Freeport
- Gorham
- Gray
- Harrison
- Hollis
- Limington
- Lyman
- North Yarmouth
- Portland
- Pownal
- Scarborough
- South Portland
- Waterboro
- Windham
- Yarmouth

November 22, 2023

Jerre Bryant  
 City Administrator  
 City of Westbrook  
 2 York Street  
 Westbrook, ME 04092

Dear Jerre:

This is follow-up to our various conversations in regards to ecomaine's interest in acquiring the plot of land in Scarborough under the name of Westbrook Environmental Improvement Corp. (Parcel ID R017003). The property abuts our landfill property which resides partially in Scarborough, Westbrook and South Portland.

ecomaine would like to propose a purchase price of \$48,000. This is conditional upon the approval of the ecomaine's Board of Directors.

Please let me know if you have any questions.

Sincerely,



Kevin Roche  
 Chief Executive Officer

**Associate Members**

- Baldwin
- Hiram
- Naples
- Parsonsfield
- Porter
- Saco
- Standish

**Contract Members**

- Alfred
- Appleton
- Augusta
- Brownfield
- Blue Hill
- Brooklin
- Brooksville
- Brownfield
- Brunswick
- Chebeague Island
- Cornish
- Eliot
- Fayette
- Frye Island
- Fryeburg
- Greenland, NH
- Kennebunkport
- Kittery
- Lamoine
- Liberty
- Limerick
- Livermore Falls
- Monmouth
- Newington, NH
- North Haven
- Old Orchard Beach
- Otisfield
- Owl's Head
- Poland
- Readfield
- Rockland
- Sanford
- Sedgwick
- Shapleigh
- Somerville
- South Thomaston
- Surry
- Swanville
- Thomaston
- Union
- Vinalhaven
- Washington
- Wayne
- Woolwich

CURRENT OWNER		TOPO	UTILITIES	STRT / ROAD	LOCATION	CURRENT ASSESSMENT						3219 Scarborough, ME					
WESTBROOK ENVIRONMENTAL IMP		2 Rolling	9 None	9 None	2 Suburban	Description	Code	Appraised	Assessed								
2 YORK ST		Undefined	Undefined			Land	1320	24,000	24,000								
WESTBROOK ME 04092		<b>SUPPLEMENTAL DATA</b>															
		Alt Prcl ID R017/0003/000 000		Parcel Use													
		Map/Lot R017003		Parcel Use													
		TIF		Parcel Use													
		CEA		RE													
		Parcel Use		Parcel Use													
		Parcel Use		Parcel Use													
		GIS ID 2134		Assoc Pid#													
						Total		24,000	24,000								
RECORD OF OWNERSHIP		BK-VOL/PAGE	SALE DATE	Q/U	V/I	SALE PRICE	VC	PREVIOUS ASSESSMENTS (HISTORY)									
WESTBROOK ENVIRONMENTAL IMPROVE		17475 175	03-28-2002	Q	V	38,000	1	Year	Code	Assessed	Year	Code	Assessed	Year	Code	Assessed	
								2023	1320	24,000	2022	1320	24,000	2021	1320	24,000	
								Total		24,000	Total		24,000	Total		24,000	
EXEMPTIONS			OTHER ASSESSMENTS					This signature acknowledges a visit by a Data Collector or Assessor									
Year	Code	Description	Amount	Code	Description	Number	Amount	Comm Int									
Total			0.00														
TAX ROLL										<b>APPRAISED VALUE SUMMARY</b>							
Tracing										Appraised Bldg. Value (Card)						0	
										Appraised Xf (B) Value (Bldg)						0	
										Appraised Ob (B) Value (Bldg)						0	
										Appraised Land Value (Bldg)						24,000	
										Special Land Value						0	
										Total Appraised Parcel Value						24,000	
										Total Appraised Parcel Value						24,000	
BUILDING PERMIT RECORD										VISIT / CHANGE HISTORY							
Permit Id	Issue Date	Type	Description	Amount	Insp Date	% Comp	Date Comp	Comments		Date	Id	Cd	Purpost/Result				
										07-22-2019	LH	11	Field Review				
										03-29-2019	RL	4	Vacant				
										01-01-1900	AO	0	0				
LAND LINE VALUATION SECTION																	
B	Use Code	Description	Zone	Land Units	Unit Price	Size Adj.	S.I.	Cond.	Nbhd.	Nbhd. Adj	Notes	Location Adjustment	Adj Unit Pric	Land Value			
1	1320	RES ACLNUD MDL-00	16	37.670 AC	7,500.00	1.00000	0	0.10	R50	0.850	LL	1.0000	637.5	24,000			
Total Card Land Units				37.67 AC	Parcel Total Land Area:				37.67	Total Land Value				24,000			

**CONSTRUCTION DETAIL** **CONSTRUCTION DETAIL (CONTINUED)**

Element	Cd	Description	Element	Cd	Description
Style	00	Vacant Land			
Model	00	Vacant			
Grade					
Stories					
Occupancy					
Exterior Wall 1					
Exterior Wall 2					
Roof Type					
Roof Cover					
Interior Wall 1					
Interior Wall 2					
Interior Floor 1					
Interior Floor 2					
Heat Fuel					
Heat Type					
AC Type					
Bedroom(s)					
Full Bath(s)					
Half Bath(s)					
Extra Fixture(s)					
Total Rooms					
Bath Quality					
Kitchen Quality					
<b>MIXED USE</b>					
			Code	Description	Percentage
			1320	RES ACLNUD MDL-00	100
					0
					0
<b>COST / MARKET VALUATION</b>					
			Rcn		0
			AYB		
			Effective Year Built		
			Depreciation Code		
			Remodel Rating		
			Year Remodeled		
			Depreciation %		
			Functional Obsol		
			Economic Obsol		
			Trend Factor		1
			Condition		
			Condition %		
			Percent Good		
			RCNLD		0
			Dep % Ovr		
			Dep Ovr Comment		
			Misc Imp Ovr		
			Misc Imp Ovr Comment		
			Cost to Cure Ovr		
			Cost to Cure Ovr Comment		

No Sketch

**OB - OUTBUILDING & YARD ITEMS(L) / XF - BUILDING EXTRA FEATURES(B)**

Code	Description	L/B	Units	Unit Price	Yr Blt	Cond. Cd	% Gd	Grade	Grade Adj.	Appr. Value

**BUILDING SUB-AREA SUMMARY SECTION**

Code	Description	Living Area	Floor Area	Eff. Area	Unit Cost	Undeprec Value
Ttl Gross Liv / Lease Area		0	0	0		

## Financial Summary December, 2023 (FY2024)

Revenues Year-to-Date - Compared to Budget and Last Year						
	Compared to Budget			Compared to Prior Year		
	Revenue Year-to-Date	Units	Revenue \$/Units	Revenue Year-to-Date	Units	Revenue \$/Units
Owner	(\$13,601)	(0%)	(0%)	\$263,529	0%	11%
Associate	(29,155)	(2%)	(2%)	15,902	(0%)	3%
Contract	4,115	4%	(3%)	56,391	4%	1%
Commercial	(231,483)	(8%)	4%	694,148	11%	5%
Spot	18,416	7%	0%	15,151	(2%)	8%
Recycling	90,088	(5%)	10%	457,377	(5%)	36%
Electrical	(16,204)	(4%)	3%	998,125	123%	(9%)
Overall	(\$177,909)			\$2,502,772		

Cash Expenses Year-to-Date			
Expense	Status	% of Annual	Notable Items Affecting Expenses Year-to-Date
			---- Favorable ---- *WTE Payroll \$226k: personnel vacancies, reduction in overtime *WTE Chemicals \$175k: favorable usage, some timing of deliveries *Recycling Payroll \$119k: lower overtime and vacancies *Recycling Materials Purchased \$113k: market conditions - lower pricing *Admin Payroll \$89k: staff vacancies *WTE Gas \$86k: timing, favorable prior month conditions *Admin Public Relations \$67k: reduction in expenditures and timing
Total Departmental Costs*	\$810,413	47%	---- Unfavorable ---- *Landfill Water and Sewer (\$75k): consistent rain events *WTE Spare Parts (\$44k): timing *WTE Electric (\$55k): CMP cost increase *Recycling Temp Labor (\$25k): delay in FT position *WTE Annual Maintenance (\$25k): higher outage maintenance cost

\*excluding contingency

EBITDA Comparison			
	Current	Budget	Prior Year
Balances as of 12/31/2023	\$3,458,496	\$1,897,927	(\$2,173,897)

Cash Position			
	Operations	Reserves	Notes
Beginning Cash Balances	\$1,673,541	\$23,905,965	
Cash Generated	3,142,538	0	
Non-Operating Income	28,807	995,209	
Transfer to/from Reserves	0	0	
Capital Expenditures (Net Trade ins)	(2,427,888)	0	
Receipts from Financed Capital Leases	0	0	
Lease Payments	(456,361)		
Ending Cash Balances	1,959,875	24,901,937	

Average WTE Operations				
Month	Power Sold % Capacity	Average Boiler Availability %	Sales - MWHrs	Notes
November	92%	98%	8,038	
December	89%	98%	7,973	

Food Waste Year-to-Date Tonnage			
	Food Waste In	Food Waste Out	Food Waste Contaminates
Food Waste Tonnes	2,782	2,685	1,037

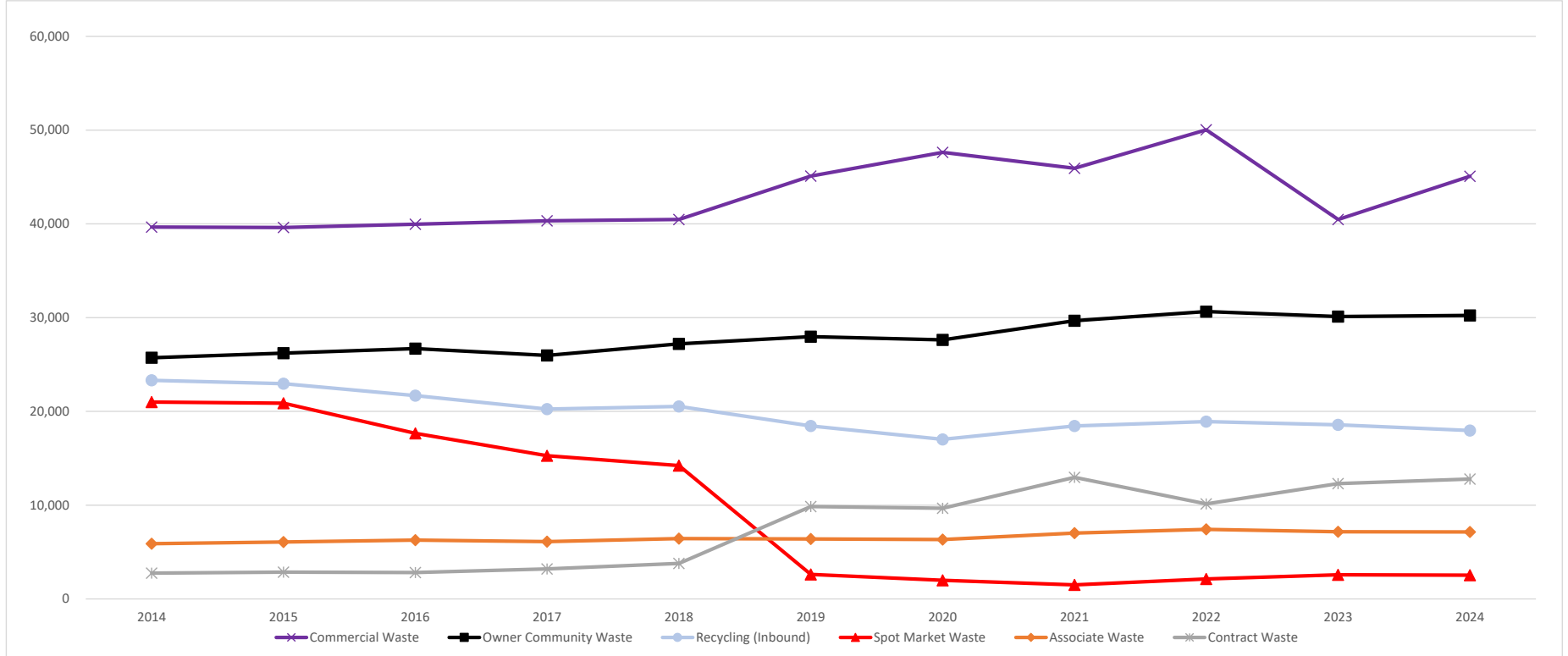
Recycling Markets						
Material	FY2022 YTD Average	FY2023 YTD Average	FY2024 YTD Average	Variance		Next Month Projected Prices
Cardboard	\$167	\$55	\$80	45%		\$100
Paper	76	-41	-6	(85%)		20
Cans	305	129	225	75%		263
#2 Natural Plastic	1,906	1,071	575	(46%)		680
#2 Colored Plastic	1,149	266	303	14%		510
#1 PET Plastic	452	187	150	(20%)		262
Post Burn Metal	127	73	86	17%		100

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**Incoming Tonnage Chart**  
 Fiscal Year-to-Date Comparison as of December 31, 2023 (FY2024)



	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	Change
<b>Owner Community Waste</b>	25,723	26,221	26,696	25,970	27,208	27,980	27,637	29,665	30,652	30,118	30,247	0.4%
<b>Associate Waste</b>	5,893	6,083	6,266	6,109	6,441	6,407	6,341	7,030	7,418	7,172	7,147	-0.3%
<b>Contract Waste</b>	2,754	2,863	2,822	3,199	3,779	9,855	9,682	12,968	10,136	12,298	12,785	4.0%
<b>Commercial Waste</b>	39,675	39,617	39,962	40,325	40,477	45,113	47,638	45,942	50,036	40,468	45,085	11.4%
<b>Spot Market Waste</b>	20,999	20,887	17,668	15,273	14,232	2,624	1,994	1,499	2,137	2,581	2,533	-1.9%
<b>Total Waste</b>	95,044	95,671	93,412	90,876	92,136	91,979	93,292	97,104	100,379	92,636	97,796	5.6%
<b>Recycling (Inbound)</b>	23,316	22,956	21,676	20,248	20,532	18,447	17,022	18,454	18,918	18,579	17,970	-3.3%

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Statistical Data									
as of December 31, 2023 (FY2024)									
Category	Actual Year-to-Date			Year-to-Date FY2024				YTD vs Last YTD	
	2021	2022	2023	Actual	Budget	Variance Fav/(Unfav)		Variance Fav/(Unfav)	
						Units	%	Units	%
<b>MSW - Tons</b>									
Owner	29,665	30,652	30,118	30,247	30,385	(139)	(0%)	129	0%
Associate	7,030	7,418	7,172	7,147	7,295	(148)	(2%)	(24)	(0%)
Contract	12,968	10,136	12,298	12,785	12,298	487	4%	487	4%
Commercial	45,942	50,036	40,468	45,085	49,062	(3,977)	(8%)	4,617	11%
Spot	1,499	2,137	2,581	2,533	2,359	174	7%	(48)	(2%)
Total MSW	97,104	100,379	92,636	97,796	101,399	(3,602)	(4%)	5,160	6%
<b>Recycle - Tons</b>									
Inbound - MRF only	18,454	18,918	18,579	17,970	18,737	(767)	(4%)	(609)	(3%)
Outbound- Recycling (SS & SS)	15,989	16,379	16,166	15,331	16,178	(847)	(5%)	(835)	(5%)
Outbound- Loose Metal	141	130	148	112	140	(27)	(20%)	(35)	(24%)
Outbound- Post Burn	2,888	2,131	3,171	2,552	2,730	(178)	(7%)	(619)	(20%)
Outbound- Landfill Metal Mining	0	0	0	0	0	0	0%	0	0%
Outbound Total	18,878	18,509	19,337	17,882	18,908	(1,026)	(5%)	(1,454)	(8%)
<b>MSW - Revenue \$/Ton</b>									
Owner	\$72.95	\$76.45	\$79.07	\$87.45	\$87.50	(0.05)	(0%)	\$8.38	11%
Associate	88.19	92.08	99.34	101.90	103.83	(1.93)	(2%)	2.56	3%
Contract	66.30	77.65	85.01	86.19	89.26	(3.08)	(3%)	1.18	1%
Commercial	76.84	80.52	100.51	105.61	101.77	3.84	4%	5.10	5%
Spot	75.39	77.91	97.62	105.45	105.42	0.03	0%	7.83	8%
Total MSW	\$75.05	\$79.79	\$91.31	\$97.18	\$96.21	\$0.97	1%	\$5.87	6%
<b>Recycle - Revenue \$/Ton</b>									
All Revenue, net of rebates, per inbound tons	\$85.98	\$151.61	\$82.17	\$56.25				(\$25.92)	(32%)
All Revenue, net of rebates, per outbound tons	\$83.12	\$153.67	\$77.44	\$56.18				(\$21.26)	(27%)
S.S. Revenue, net of rebates, per inbound tons	\$79.15	\$129.86	\$68.30	\$63.84				(\$4.46)	(7%)
S.S. Revenue, net of rebates, per outbound tons	\$92.67	\$153.83	\$79.25	\$76.61				(\$2.64)	(3%)
S.S. Material Sold, per outbound tons	\$39.74	\$144.91	\$16.27	\$49.10				\$32.83	202%
All Recy. Material Sold, per outbound tons	\$42.80	\$149.42	\$24.06	\$53.41				\$29.34	122%
S.S. Average Commodity Revenue	\$20.62	\$110.05	\$2.98	\$26.99				\$24.01	806%
<b>Energy</b>									
MWH's Sold	45,979	43,902	19,701	43,880	45,777	(1,898)	(4%)	24,178	123%
\$/MWH	\$38.29	\$40.48	\$49.37	\$44.91	\$43.41	\$1.51	3%	(\$4.46)	(9%)
Steam Plant Capacity Factor %	89%	91%	74%	86%					
Average Boiler Availability %	94%	95%	80%	93%	95%				
Steam Plant Capacity Utilization %	96%	96%	93%	93%					
Power Capacity Factor %	86%	83%	37%	82%					
Power Sold - % of Capacity to Sell	86%	82%	37%	82%	83%				

**Steam Plant Capacity Factor %** - Steam from the two boilers as a % of the total unadjusted capacity (144,000 lbs./hour for time in period with no down time)

**Average Boiler Availability %** - Percent of hours that boilers are available to burn MSW during period - reflects time out of service for boilers due to equipment problems

**Steam Plant Capacity Utilization %** - Steam from the two boilers as a % of the adjusted capacity (144,000 lbs./hour for time in period less time not on MSW)

**Power Capacity Factor %** - Actual power produced (MWH's) by the turbine as a % of the rated capacity (14.1 MW's) for all hours in the period

**Power Sold - % of Capacity to Sell** - Power sold (MWH's) on grid as a % of the power available to sell (generation net of internal load -- 12.1 MW's) for the given time period

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Statement of Revenue & Expenses							
as of December 31, 2023 (FY2024)							
Category	Fiscal Year Actuals on 12/31			Current Year To Date			FY24 & FY23
	2021	2022	2023	Actual	Budget	Variance	Variance
<b>Operating Revenues</b>							
Owner Member Tipping Fees	\$2,164,156	\$2,343,328	\$2,381,565	\$2,645,094	\$2,658,695	(\$13,601)	\$263,529
Associate Member Tipping Fees	620,040	683,093	712,425	728,326	757,481	(29,155)	15,902
Contract Member Tipping Fees	859,777	787,096	1,045,505	1,101,896	1,097,780	4,115	56,391
Commercial Tipping Fees	3,530,215	4,028,848	4,067,440	4,761,588	4,993,072	(231,483)	694,148
Spot Market Tipping Fees	113,009	166,459	251,912	267,063	248,647	18,416	15,151
Electrical Power Revenues	1,760,381	1,777,260	972,655	1,970,779	1,986,983	(16,204)	998,125
Sales of Recycled Goods	838,155	2,742,932	646,363	1,045,758	1,126,763	(81,004)	399,396
Recycling Tipping Fees	781,392	696,577	916,662	974,643	803,551	171,093	57,981
Other Operating Income	48,110	56,279	58,022	60,172	60,258	(86)	2,150
<b>Total Operating Revenues</b>	<b>\$10,715,236</b>	<b>\$13,281,872</b>	<b>\$11,052,548</b>	<b>\$13,555,320</b>	<b>\$13,733,229</b>	<b>(\$177,909)</b>	<b>\$2,502,772</b>
<b>Operating Expenses</b>							
Administrative Expenses	1,428,373	1,568,037	1,849,057	1,770,421	1,901,747	131,326	78,636
Waste-to-Energy Expenses	5,334,757	5,958,796	9,132,541	6,616,307	7,140,867	524,560	2,516,235
Recycling Expenses	1,082,357	1,708,084	1,383,377	1,292,623	1,615,491	322,869	90,754
Recycling (90 Blueberry) Expenses	0	0	0	182,070	0	(182,070)	(182,070)
Transportation	0	0	0	320,933	342,410	21,477	(320,933)
Landfill Expenses	934,406	955,138	1,228,846	871,684	863,935	(7,749)	357,162
Contingency	0	0	0	0	125,000	125,000	0
<b>Total Operating Expenses</b>	<b>\$8,779,892</b>	<b>\$10,190,056</b>	<b>\$13,593,822</b>	<b>\$11,054,037</b>	<b>\$11,989,450</b>	<b>\$935,413</b>	<b>\$2,539,784</b>
<b>Net Operating Income</b>	<b>\$1,935,344</b>	<b>\$3,091,816</b>	<b>(\$2,541,274)</b>	<b>\$2,501,283</b>	<b>\$1,743,779</b>	<b>\$757,504</b>	<b>\$5,042,556</b>
<b>Non-Operating Income (Expense)</b>							
Non Investment Interest	23,935	11,895	19,039	28,807	15,782	13,025	9,769
Investment Income Net of Expenses	2,846,789	1,207,189	371,734	995,209	250,000	745,209	623,475
Lease Interest Expense	0	(23,853)	(52,205)	(81,456)	(124,134)	42,679	(29,251)
Misc. Income	15,195	142,745	28,809	14,652	12,500	2,152	(14,157)
<b>Net Non-Operating</b>	<b>\$2,885,918</b>	<b>\$1,337,976</b>	<b>\$367,377</b>	<b>\$957,213</b>	<b>\$154,148</b>	<b>\$803,065</b>	<b>\$589,836</b>
<b>Net Income (EBITDA)</b>	<b>\$4,821,262</b>	<b>\$4,429,793</b>	<b>(\$2,173,897)</b>	<b>\$3,458,496</b>	<b>\$1,897,927</b>	<b>\$1,560,569</b>	<b>\$5,632,393</b>
Landfill closure & post-closure care costs	131,886	136,252	226,089	222,001	226,089	4,089	4,089
Post-retirement benefit - health Care	42,498	42,498	15,854	15,854	15,854	0	0
Depreciation & amortization	1,846,119	1,694,148	1,626,233	1,747,249	1,963,116	215,868	(121,016)
<b>Total Revenue Less Expenses</b>	<b>\$2,800,758</b>	<b>\$2,556,894</b>	<b>(\$4,042,073)</b>	<b>\$1,473,393</b>	<b>(\$307,132)</b>	<b>\$1,780,525</b>	<b>\$5,515,465</b>

Note: Budget column could change for some departments due to monthly allocation of expenses

Issue Date: 01/12/2024 11:05 AM

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Statement of Cash Balances						
as of December 31, 2023 (FY2024)						
Category	12 Month Actuals @ 6/30				Actual FY2024 @ 12/31/23	Budget FY2024 @ 6/30/24
	2020	2021	2022	2023		
Cash & Reserves - Beginning of Period	\$27,351,217	\$25,737,451	\$31,707,032	\$29,222,746	\$25,579,507	\$24,854,174
Cash Flows from Operating Activities:						
Net Operating Income	1,503,531	3,920,810	2,503,327	(365,740)	2,501,283	3,310,047
Other Working Capital Changes	(216,447)	(108,814)	378,004	(1,961,041)	641,255	0
Net Cash Provided by Operating Activities	\$1,287,084	\$3,811,996	\$2,881,332	(\$2,326,782)	\$3,142,538	\$3,310,047
Cash Flows from Capital and related Financing Activities:						
Payment of Interest	0	7,951	46,990	(113,693)	(81,456)	(248,268)
Receipts from Financed Capital Leases	0	0	2,028,640	3,774,620	0	3,500,000
Repayment of Capital Leases	0	0	0	0	(374,906)	(1,335,362)
Net Cash Used in Capital and related Financing	\$0	\$7,951	\$2,075,629	\$3,660,927	(\$456,361)	\$1,916,370
Cash Flows from Investing Activities:						
Receipts of Non Investment Interest	73,622	43,645	25,993	39,545	28,807	31,565
Investment Income Net of Expenses	1,266,510	4,948,004	(2,124,762)	1,637,509	995,209	500,000
Capital Expenditures	(4,240,982)	(2,842,016)	(5,486,822)	(6,703,848)	(2,427,889)	(7,645,500)
Receipt from Sale of Capital Assets	0	0	144,344	49,410	0	0
Net Cash Used in Investing Activities	(\$2,900,849)	\$2,149,634	(\$7,441,247)	(\$4,977,384)	(\$1,403,872)	(\$7,113,935)
Net Increase (Decrease) in Cash	(1,613,766)	5,969,581	(2,484,286)	(3,643,239)	1,282,305	(1,887,518)
Cash & Reserves - End of Period	\$25,737,451	\$31,707,032	\$29,222,746	\$25,579,507	\$26,861,812	\$22,966,656

Statement of Cash Balances						
Operating Cash Reserve	\$3,441,400	\$3,457,081	\$3,360,035	\$1,666,809	\$2,017,604	\$1,685,909
Short Term Cap Reserve	1,706,465	1,712,003	1,669,780	1,631,491	1,982,142	1,138,602
Long Term Cap Reserve	5,724,959	7,378,956	6,721,798	5,992,926	5,645,570	4,000,000
Discretionary Landfill Closure Reserve	11,257,570	14,530,682	13,214,926	14,310,380	14,944,178	14,100,326
Required Landfill Closure Reserve	314,820	314,497	301,917	304,360	312,442	306,529
Operating Cash Account	3,292,237	4,313,814	3,954,290	1,673,541	1,959,875	1,735,290
Total	\$25,737,451	\$31,707,032	\$29,222,746	\$25,579,507	\$26,861,812	\$22,966,656

Summary Analysis of All Tons (Waste/Food Waste - Bulky - Recycle)

July 1, 2023 to December 31, 2023

Community	Waste/ Food Waste			Bulky/Other			Recycle		
	FY23	FY24	over/(under)	FY23	FY24	over/(under)	FY23	FY24	over/(under)
BRIDGTON	1,394	1,353	(40)	-	-	-	276	256	(20)
CAPE ELIZABETH	1,094	1,042	(52)	310	308	(2)	405	392	(13)
CASCO	519	531	12	-	-	-	91	102	11
CUMBERLAND	844	897	53	122	111	(11)	374	375	-
FALMOUTH	1,179	1,122	(57)	123	161	38	679	652	(27)
FREEPORT	892	896	4	243	294	51	374	385	11
GORHAM	1,451	1,493	42	6	-	(6)	675	700	25
GRAY	1,517	1,531	14	-	-	-	-	-	-
HARRISON	589	566	(24)	-	-	-	97	94	(4)
HOLLIS	676	693	17	-	-	-	155	156	1
LIMINGTON	791	894	103	-	-	-	46	49	4
LYMAN	798	818	20	170	143	(28)	104	95	(10)
NORTH YARMOUTH	396	402	5	-	-	-	197	199	1
PORTLAND	4,753	4,923	170	-	-	-	2527	2352	(175)
POWNAI	136	143	7	-	-	-	67	59	(9)
SCARBOROUGH	3,629	3,642	12	-	-	-	995	1010	15
SOUTH PORTLAND	2,981	2,995	14	519	526	7	1099	1089	(10)
WATERBORO	1,193	1,227	34	663	696	33	183	178	(4)
WINDHAM	1,534	1,585	51	-	3	3	670	686	15
YARMOUTH	1,261	845	(416)	358	389	31	377	395	18
<b>Owner Member Total</b>	<b>27,628</b>	<b>27,596</b>	<b>(32)</b>	<b>2,514</b>	<b>2,629</b>	<b>116</b>	<b>9,392</b>	<b>9,222</b>	<b>(170)</b>
NAPLES	683	682	-	-	-	-	120	134	14
PARSONFIELD	430	405	(25)	-	-	-	46	45	(1)
SACO	3,039	3,004	(35)	-	-	-	807	857	50
STANDISH	1,751	1,797	46	111	123	12	220	221	1
TRI-TOWN (BALDWIN, HIRAM & PORTER)	1,036	1,012	(23)	97	106	9	87	95	9
BALDWIN	345	337	(8)	32	35	3	29	32	3
HIRAM	345	337	(8)	32	35	3	29	32	3
PORTER	345	337	(8)	32	35	3	29	32	3
<b>Associate Member Total</b>	<b>6,938</b>	<b>6,901</b>	<b>(37)</b>	<b>209</b>	<b>230</b>	<b>21</b>	<b>1,280</b>	<b>1,352</b>	<b>73</b>
ALFRED	491	489	(2)	-	-	-	98	96	(1)
AUGUSTA	-	-	-	-	-	-	194	177	(17)
BROWNFIELD	360	385	24	-	-	-	48	46	(2)
BRUNSWICK	1,544	1,689	146	-	-	-	699	700	1
CHEBEAGUE ISLAND	137	138	1	-	-	-	33	31	(1)
CHELSEA	-	-	-	-	-	-	19	21	2
CORNISH	-	-	-	-	-	-	24	29	5
CUSHMAN&WAKEFIELD-UNUM RECYCLE	-	-	-	-	-	-	14	9	(5)
DENMARK	343	354	11	-	-	-	47	42	(5)
DM&J RECYCLING	-	-	-	-	-	-	389	300	(89)
ELIOT	219	256	37	159	188	29	-	-	-
FRYE ISLAND	120	113	(7)	-	-	-	18	26	8
FRYEBURG	-	-	-	-	-	-	140	122	(18)
GREENLAND, NH	-	-	-	-	-	-	158	160	2
KENNEBUNKPORT RECYCLING	-	-	-	-	-	-	209	205	(4)
KITTERY	841	775	(66)	-	-	-	-	-	-
LIMERICK	795	786	(10)	85	94	9	44	47	2
LIVERMORE FALLS	241	258	17	-	-	-	43	29	(14)
MAINE MEDICAL RECYCLE	-	-	-	-	-	-	115	112	(3)
MONMOUTH	-	-	-	-	-	-	129	127	(2)
MOUNT VERNON	-	-	-	-	-	-	44	44	-
NEWINGTON	-	-	-	-	-	-	39	37	(2)
NORTH HAVEN	-	-	-	-	-	-	32	45	12
NRRA RECYCLE	-	-	-	-	-	-	31	-	(31)
OHSTT	1,639	1,574	(65)	-	-	-	122	117	(6)
OLD ORCHARD	-	-	-	-	-	-	347	382	36
OTISFIELD	-	-	-	-	-	-	35	40	5
READFIELD/WAYN	-	-	-	-	-	-	133	117	(16)
ROCKLAND	1,764	2,156	392	-	-	-	195	122	(73)
SANFORD	-	-	-	73	6	(67)	656	662	6
SHAPLEIGH	-	-	-	-	-	-	75	64	(11)
TRI-COUNTY	531	525	(7)	-	-	-	-	-	-
USM GORHAM RECYCLE PO 61005053	-	-	-	-	-	-	24	17	(7)
USM PORTLAND RECYCLE	-	-	-	-	-	-	37	20	(17)
VINALHAVEN	-	-	-	-	-	-	85	86	2
WATERVILLE	-	-	-	-	-	-	242	-	(242)
WESTBROOK	2,394	2,429	36	-	-	-	744	769	25
WOOLWICH	580	578	(1)	-	-	-	93	97	3
YORK HOSP RECYCLE	-	-	-	-	-	-	16	15	(1)
<b>Contract Member Total</b>	<b>11,999</b>	<b>12,504</b>	<b>505</b>	<b>317</b>	<b>288</b>	<b>(28)</b>	<b>5,371</b>	<b>4,912</b>	<b>(459)</b>
<b>Commercial Total</b>	<b>43,189</b>	<b>42,227</b>	<b>(963)</b>	<b>4,903</b>	<b>2,845</b>	<b>(2,058)</b>	<b>2,514</b>	<b>2,461</b>	<b>(53)</b>
<b>Spot Market Total</b>	<b>2,611</b>	<b>2,533</b>	<b>(78)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Community
<b>Grand Totals</b>

Waste/ Food Waste		
FY23	FY24	over/(under)
92,364	91,760	(604)

Bulky/Other		
FY23	FY24	over/(under)
7,942	5,992	(1,950)

Recycle		
FY23	FY24	over/(under)
18,557	17,947	(609)

## Historical Generation Summary

Month / Year	Facility Availability	On Peak KWHs	Off Peak KWHs	Total KWHs	On Peak Rate	Off Peak Rate	Electricity Revenues	ISONE Market Revenues
Mar-21	93%	3,637,068	4,018,641	7,655,709	\$0.03838	\$0.03223	\$347,538	\$348,376
Apr-21	79%	3,167,462	3,165,373	6,332,835	\$0.02977	\$0.02493	\$247,666	\$236,934
May-21	97%	3,558,279	4,299,048	7,857,327	\$0.02448	\$0.02018	\$252,146	\$271,143
Jun-21	99%	3,754,920	4,028,582	7,783,502	\$0.02671	\$0.02021	\$260,522	\$363,456
Jul-21	99%	3,525,061	4,092,697	7,617,758	\$0.03434	\$0.02439	\$295,638	\$353,895
Aug-21	99%	3,538,586	4,193,064	7,731,650	\$0.03284	\$0.02342	\$289,517	\$450,994
Sep-21	96%	3,272,074	4,011,355	7,283,429	\$0.02795	\$0.01973	\$244,362	\$411,685
Oct-21	89%	3,076,541	3,896,697	6,973,238	\$0.02736	\$0.02061	\$237,318	\$462,134
Nov-21	89%	3,071,082	3,754,222	6,825,304	\$0.03664	\$0.03030	\$296,374	\$453,836
Dec-21	97%	3,569,213	3,901,393	7,470,606	\$0.05091	\$0.04109	\$414,050	\$575,306
Jan-22	99%	3,246,438	4,011,852	7,258,290	\$0.06250	\$0.05177	\$481,992	\$1,132,385
Feb-22	100%	2,800,780	3,130,270	5,931,050	\$0.06020	\$0.04945	\$390,813	\$773,897
Mar-22	88%	2,894,187	3,243,794	6,137,981	\$0.04251	\$0.03402	\$301,421	\$455,995
Apr-22	49%	0	0	0	\$0.03023	\$0.02167	\$49,621	\$49,621
May-22	76%	0	0	0	\$0.02372	\$0.01818	\$49,621	\$49,621
Jun-22	66%	0	0	0	\$0.02619	\$0.01870	\$42,104	\$42,104
Jul-22	73%	0	0	0	\$0.03354	\$0.02288	\$42,104	\$42,104
Aug-22	69%	0	0	0	\$0.03208	\$0.02191	\$42,104	\$42,104
Sep-22	90%	0	0	0	\$0.02620	\$0.01847	\$42,104	\$42,104
Oct-22	70%	2,493,538	2,962,721	5,456,259	\$0.02537	\$0.01859	\$175,656	\$347,128
Nov-22	85%	3,153,079	3,462,983	6,616,062	\$0.03587	\$0.02736	\$268,645	\$494,326
Dec-22	96%	3,343,379	4,285,470	7,628,849	\$0.05136	\$0.03885	\$402,042	\$527,583
Jan-23	97%	3,343,000	4,304,067	7,647,067	\$0.06588	\$0.05442	\$518,354	\$441,880
Feb-23	100%	3,301,892	3,602,227	6,904,119	\$0.06357	\$0.05211	\$459,274	\$539,481
Mar-23	97%	3,651,344	3,779,512	7,430,856	\$0.05495	\$0.04392	\$444,741	\$335,746
Apr-23	77%	2,552,879	3,350,607	5,903,486	\$0.03631	\$0.02709	\$253,929	\$239,590
May-23	94%	3,572,163	4,200,070	7,772,233	\$0.03004	\$0.02110	\$275,739	\$269,228
Jun-23	99%	3,745,989	4,015,543	7,761,532	\$0.03178	\$0.02137	\$265,686	\$313,292
Jul-23	92%	2,878,886	4,263,236	7,142,122	\$0.04231	\$0.02850	\$301,038	\$338,568
Aug-23	98%	3,741,858	4,024,376	7,766,234	\$0.04036	\$0.02630	\$317,713	\$266,745
Sep-23	96%	3,080,842	4,162,602	7,243,444	\$0.03082	\$0.02064	\$239,104	\$265,036
Oct-23	75%	2,585,513	3,130,941	5,716,454	\$0.03121	\$0.02211	\$199,664	\$199,233
Nov-23	98%	3,638,161	4,400,318	8,038,479	\$0.04563	\$0.03475	\$380,275	\$374,895
Dec-23	98%	3,308,779	4,664,154	7,972,933	\$0.06618	\$0.05424	\$532,986	\$363,008
Jan-24					\$0.09944	\$0.08915		

Historical Generation Summary

Month / Year	Facility Availability	On Peak KWHs	Off Peak KWHs	Total KWHs	On Peak Rate	Off Peak Rate	Electricity Revenues	ISONE Market Revenues
Total for contract period							\$9,361,862	\$11,873,433