

Memorandum

DATE: April 10, 2026
TO: Chairman and Members of the Board
FROM: Kevin H. Roche, CEO/General Manager
SUBJECT: **Agenda for the Board of Directors Meeting**

There is an **ecomaine** Board of Directors Meeting scheduled for **Thursday, April 16, 2026 @ 4PM**. The meeting will be held at **ecomaine**. The agenda for this meeting is as follows:

1. Approval of the Minutes (*Attachment A*)
 2. **Presentation: HM Payson – Investment Portfolio – Dan Lay & Noah Petrucci**
 3. Finance & Audit Committee Report – Robert Burns, Chair
 4. **Approval of FY 27 Budget (*Attachment B*)**
 5. Power Purchase Agreement (PPA) (*Attachment C*)
 6. **Presentation: MACT & RACT Standards – Dr. Anne Hewes, Environmental Manager**
 7. Outreach & Recycling Committee Report – Caleb Hemphill
 8. **Presentation: Multi Family Recycling – Lucy Sullivan, Director of Communications**
 9. Manager's Report:
 - Update – New Material Recovery Facility (MRF)
 - Update – Recycling Markets (*Attachment D*)
 - Update – Boiler Outage
- Finance Report – FY 26 – (Year to Date)
- Financial Summary (*Attachment E1*)
 - Tonnage Summary (*Attachment E2*)
 - Statistical Data (*Attachment E3*)
 - Statement of Revenue & Expenses (*Attachment E4*)
 - Statement of Cash Balances (*Attachment E5*)
 - Summary Analysis of All Tons (*Attachment E6*)
 - Electrical Generation (*Attachment E7*)
10. Other Business:

Future Committee Meetings:

Finance & Audit Committee	05-21-2026 @ 3pm
Executive Committee	05-21-2026 @ 4pm
Outreach & Recycling Committee	05-28-2026 @ 4pm
Annual Board of Directors Meeting	06-18-2026 @ 11am

The Full Board or the Executive Committee may wish to go into Executive Session for any of the above items under Section 405 of Title 1 of the Maine Revised Statutes ([per the following legislative website: <http://janus.state.me.us/legis/statutes/1/title1ch13sec0.html>](http://janus.state.me.us/legis/statutes/1/title1ch13sec0.html)) 4/10/2026



Memorandum

Attachment A

DATE: March 30, 2026
TO: Chairperson and Members of the Board
FROM: Kevin H. Roche, CEO/General Manager
SUBJECT: Full Board of Directors Meeting – Minutes – March 19, 2026

Item 1: Approval of Minutes:

Matthew Frank motioned to approve the minutes of January 15, 2026, Full Board of Directors meeting. Terry Deering seconded the motion. All in favor.

Item 2: Outreach & Recycling Committee Report – Caleb Hemphill, Chair

Caleb reported that the committee last met on February 12, 2026, and the following is a recap of the meeting:

- Staff reviewed year-to-date Outreach metrics and they are on track to reach their goals through direct education, outreach and programming to ecomaine communities.
- Mark McClennan & Alexandra Phillips of C + C Communications firm was selected to provide Public Relations work on the Multi-Family Recycling Initiative within the scope of the EPA Grant. They provided a presentation to the committee on their approach to the project, which consists of strategies in developing community engagement, and content development. They are currently conducting stakeholder research on the project.
- The committee reviewed the submission categories and criteria for the 2026 eco-Excellence Awards. Nominations will open on our website on February 18, 2026, and will close on March 25, 2026.

The next meeting of the Outreach & Recycling Committee is April 9, 2026, all are welcome to attend.

Item 3: Finance & Audit Committee Report – Bob Burns, Chair

Bob Burns reported that the committee last met on January 15, 2026, and reported out to the Full Board of Directors on that day. No additional items to report at this time other than his Cash Disbursements review last week and no issues to report.

Staff will review with the board the proposed budget for FY 27 during this meeting.

The next meeting of the Finance & Audit Committee will be the Budget Review, scheduled for March 26, 2026 @ 4pm. All board members encouraged to attend.

Item 4: FY 27 Budget Presentation

Kevin Roche (Staff) provided the board with an overview of the proposed budget for FY 27. He reviewed staff work in the development of the budget to include a review of current and future trends and projections. A review of net income, depreciation, investments, markets, and tipping fees was discussed. For those that are new to the board, he provided details on bypass to include plans for stockpiling and final disposal of MSW, to reduce the costs associated with bypass. Other areas of discussion included reviews of new owner communities and contracts as well as the possibilities of other long-term contracts. He also touched on the proposed EPR reimbursements in 2027. A lengthy discussion on areas of the budget followed.

Item 5: Recycling Facility Improvements – Review & Approval of Resolution Authorizing the Expenditure of Long-Term Capital Reserves for the New Materials Recovery Facility

Kevin Roche (Staff) reviewed the redline version of the resolution with the Board of Directors and discussed the details and changes associated with the New Materials Recovery Facility. Staff is requesting latitude to make transfers to accounts in accordance with the cash reserve and investment policy and as recommended by our Portfolio Manager. There was a lengthy discussion on the project including questions on construction management.

Troy Moon motioned to approve the Resolution titled “Resolution Authorizing the Expenditure of Long-Term Capital Reserves for the New Materials Recovery Facility”. The authorization includes any transfers between reserve funds of up to the same amount deemed necessary by staff and the investment portfolio manager as written and consistent with the Cash Reserve and Investment Policy. Terry Deering seconded the motion. All in favor.

Adjourn:

Troy Moon made a motion to adjourn. The motion was seconded by Caleb Hemphill. All in favor.

Present:

Dennis Abbott, Lisa Belanger, Anne Bilodeau, Steve Buck, Bob Burns, Patrick Christian, Terry Deering, Mark Dion, Dave Durrell, David Field, Matthew Frank, Caleb Hemphill, Matt Hill, Steve Kelley, Tom Kennie, Heath Knights, Dave Madsen, Troy Moon, Dwayne Morin, Lisa Pratt, Carrye Castleman-Ross, Matthew Sturgis, Andrew Swayze, Amber Swett & Jessica Walker

Staff:

Wei Huang, Denise Mungen, Kevin Roche, Chris St. Louis, Erik Street, Lucy Sullivan & Kevin Trytek



ecomaine

Proposed Budget FY 27
www.ecomaine.org

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Owner Communities

March 19, 2026

Bridgton
Buxton
Cape Elizabeth
Casco
Cumberland
Dayton
Falmouth
Freeport
Gorham
Gray
Harrison
Hollis
Kennebunk
Limington
Lyman
North Berwick
North Yarmouth
Portland
Pownal
Sanford
Scarborough
Shapleigh
South Berwick
South Portland
Waterboro
Windham
Yarmouth

Contract Community Members

Andover
Appleton
Augusta
Baldwin
Brownfield
Brunswick
Chebeague Island
Cornish
Denmark
Eliot
Fayette
Frye Island
Fryeburg
Greenland, NH
Hiram
Kennebunkport
Lamoine
Liberty
Limerick
Livermore Falls
Monmouth
Mt. Vernon
Newington, NH
Naples
Old Orchard Beach
Otisfield
Owl's Head
Parsonsfield
Porter
Readfield
Rockland
Saco
Somerville
South Thomaston
Standish
Swanville
Thomaston
Topsham
Vinalhaven
Washington
Wayne
Westbrook
Woolwich

Dear Board of Directors:

I'm submitting to you the proposed FY27 Budget for your review and consideration. This review includes a financial forecast for FY26 which is looking to be favorable to budget by \$931,000.

Notable to next year's budget proposal (FY27) is the bond issuance from last fall which included the borrowing of \$41.9 million for the improvements to the new recycling facility, the landfill and the waste-to-energy facility. Also included in the proposed budget for next year is \$8.5 million in capital improvements for the upcoming year, of which we are proposing to lease \$1.7 million and utilize \$4.9 million of our reserves. The remainder will come from retained earnings.

Current Projections for FY26

We anticipate that revenues for FY26 will come in at \$32.6 million which is \$1.8 million unfavorable to budget. The notable revenue variances include:

- Commercial tipping fees are projected to be \$707,000 or 7% unfavorable to budget due to fewer tons received than budgeted.
- Revenues from the sale of recycled materials are projected to be \$659,000 unfavorable to budget due to lower recycling market conditions.
- While owner tipping fees were favorable to budget, contract member tipping fees were unfavorable. This was mainly due to a shift in contract members becoming owner members after the budget was approved last year. In addition, we lost some tonnage from member communities that did not renew their contracts with us. The net result of these variables is projected to be \$586,000 unfavorable to budget.

On the operating expense side, we're forecasting \$26.7 million which is \$1.2 million (4.2%) favorable to the FY26 budget. Most of this favorable variance can be attributed to lower than anticipated bypassing needs which amounted to \$975,000.

Net Operating Income (EBITDA) is forecasted to be a positive \$5.9 million or \$636,000 unfavorable to budget. Total Net Income on a GAAP basis is forecasted to be \$931,000 which is favorable to budget by the same amount.

Proposed FY27 Budget vs the FY26 Budget

Comparing the FY27 budget with the FY26 budget, revenue remains essentially flat (decreasing by \$65,000). Expenses are actually decreasing by \$507,000 (1.8%). The Net Operating Income (EBITDA) is \$7 million or favorable compared to last year by \$443,000. Total Net Income on a full GAAP basis is budgeted at a loss of \$1.5 million which includes depreciation of \$7.1 million.

On a budget-to-budget comparison, the reasons why revenues are essentially flat is due to lower electrical revenue (by \$344,000) and lower than normal recycling markets (\$402,000). Lower electrical revenue is anticipated due to a drop in pricing, less generation from the minor overhaul of the turbine and increased electrical usage for the new recycling plant.

On the expense side, the \$507,000 favorable variance can be attributed to increases in parts usage, chemicals, 2 new positions, health insurance increases and PFAS testing which all amounted to \$1.3 million of increases. However these increases were somewhat balanced out by a decrease in bypass expense of \$1.8 million. This savings is being proposed by diverting less tons to third party landfills, storing some MSW for winter haul-back and landfilling the remaining tons for final disposal at our own landfill.

On the Non-Operating income and expense side, we've analyzed investment income over the past several years and it recognizes annual earnings of approximately 7.2%. For FY27, we are budgeting \$1.2 million, which is an increase from last year's budget of \$88,000. Offsetting this revenue is interest expense which is increasing as a result of the bond financing.

Proposed Capital spending in FY27 is \$8.5 million. These investments will be funded by leasing equipment (\$1.7 million), reserve usage of \$2 million and the remaining funding would come from retained earnings. It's important to keep in mind that several capital projects (economizer, transformer and ash handling) have been postponed in order to cover the cost increases (\$6 million) associated with the new recycling facility.

In summary, we are budgeting a loss of \$1.5 million in the FY 27 budget. This is mainly due to an increase in depreciation of \$1.8 million that recognizes the usage of significant capital investments over the next 20 years. In addition, an increase in interest expense due to the new bond issuance will also have significant impact on our finances. That said, these investments are necessary in order to provide continuous solid waste and recycling services to our member communities.

As we move forward, we will continue to focus on our mission in providing comprehensive, long term solid waste solutions in a safe, environmentally responsible, economically sound manner and continue our leadership in raising public awareness of sustainable waste management strategies.

If you have any questions or comments, please know that our team here at ecomaine is happy to respond.

Sincerely,

A handwritten signature in black ink that reads "Kevin Roche".

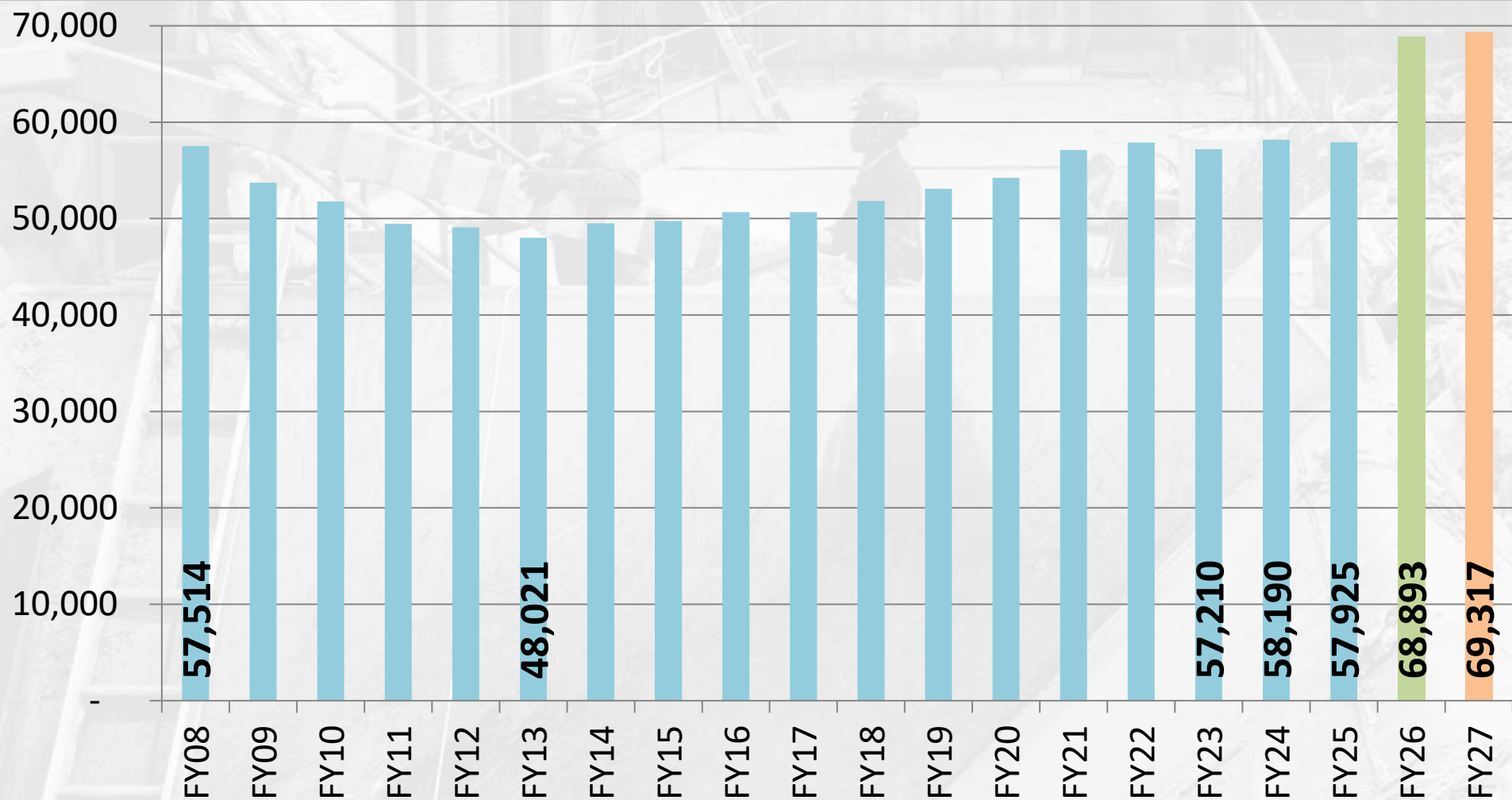
Kevin Roche
CEO / General Manager

FY 2027 Budget

Trends and Projections

Owner Communities MSW Tons

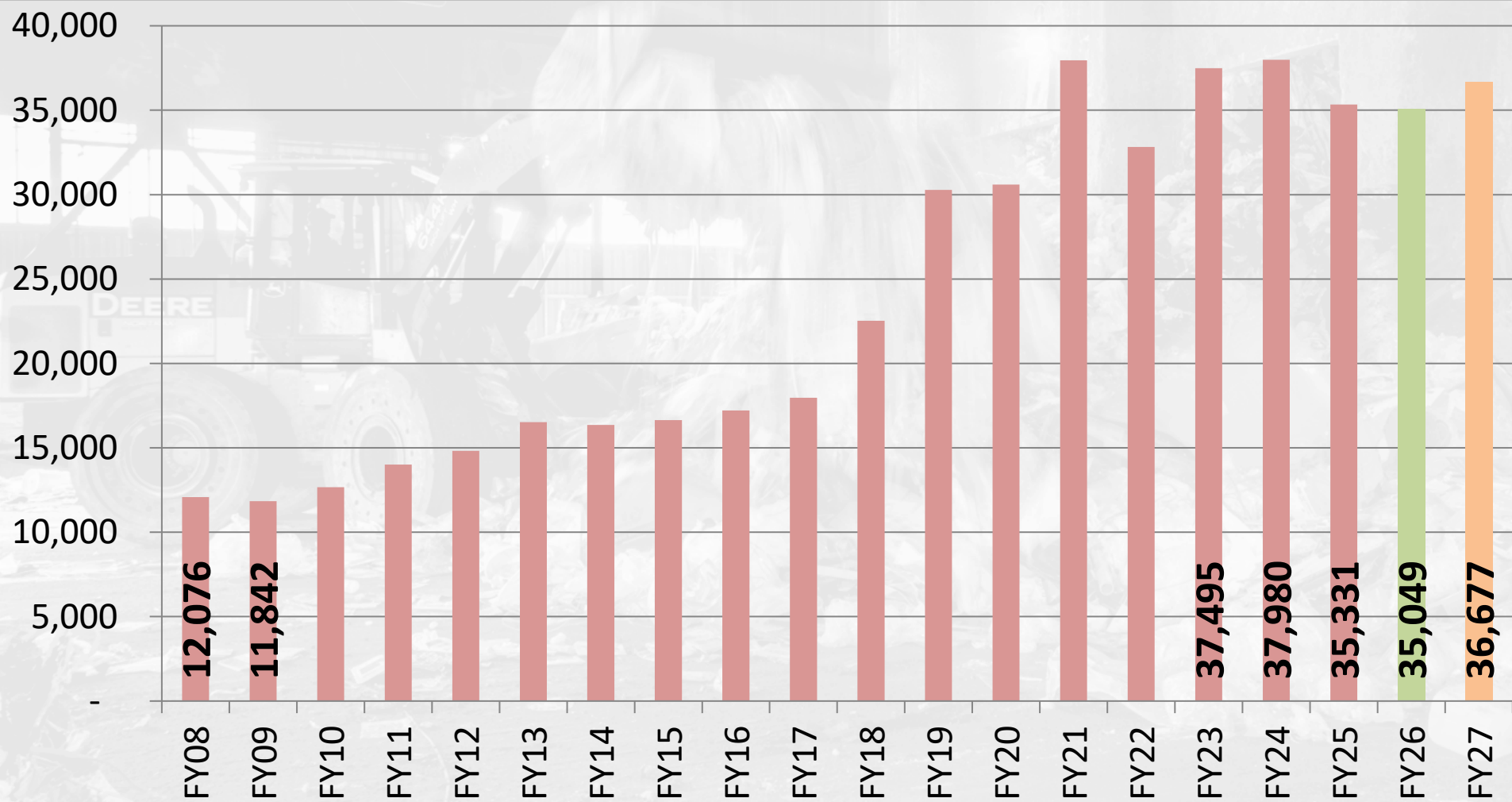
Due to new owner members,
forecast tonnages increased by 18% (compared to FY2025)



Contract Member MSW Tons

Forecast is flat (compared to FY2025)

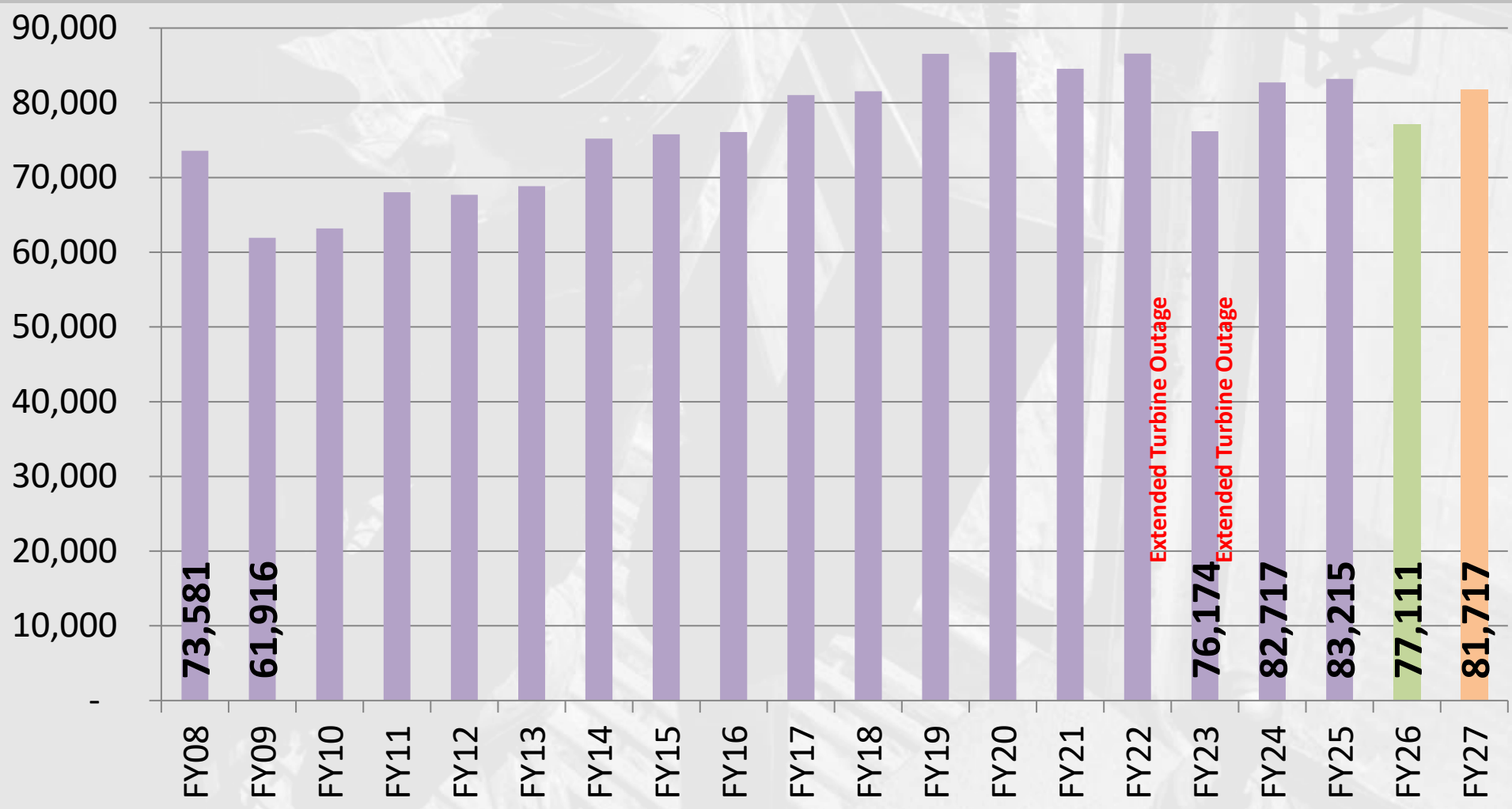
Budget is up by 5% (compared to FY2025)



Including Associate members

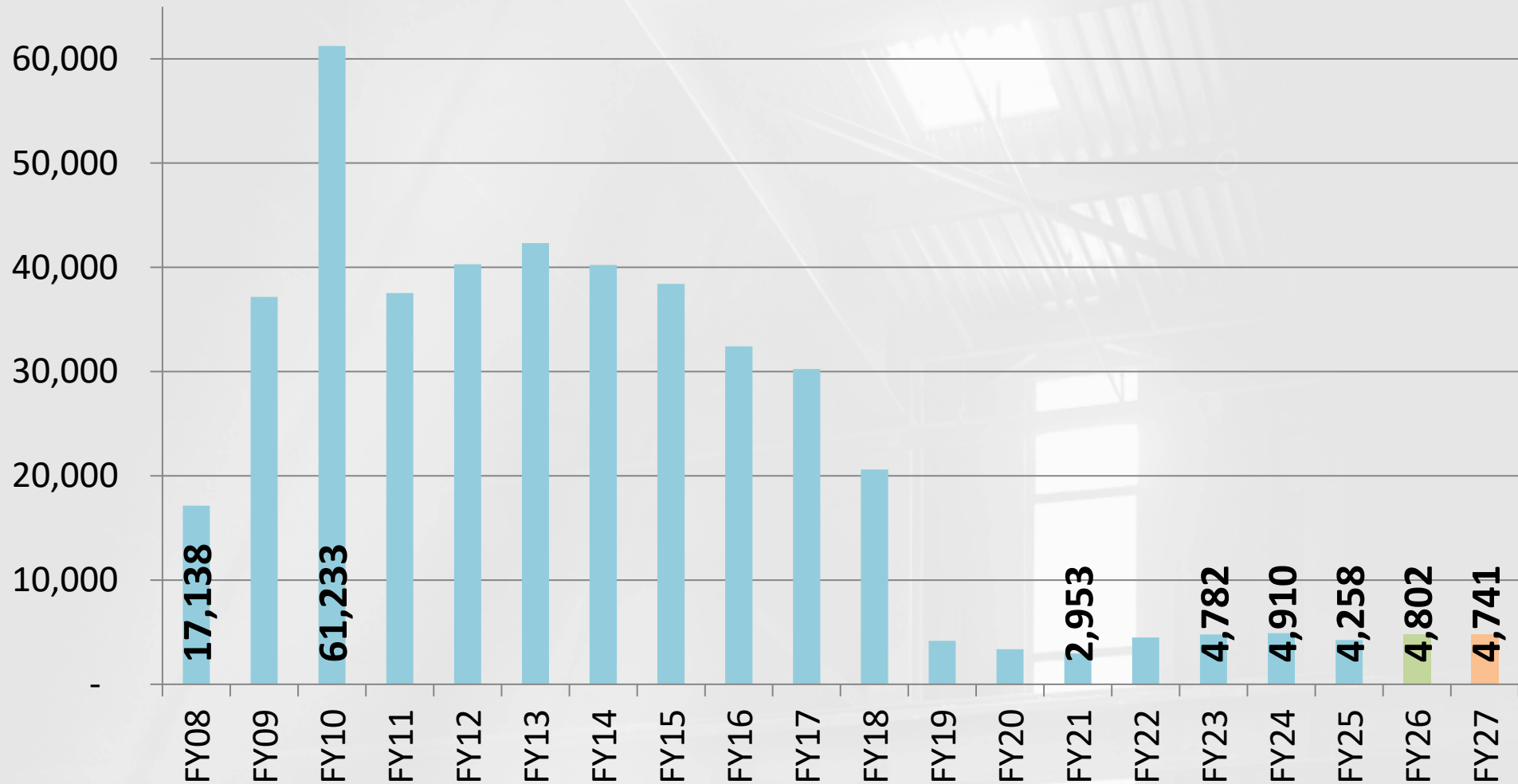
Commercial MSW Tons

Tonnage is up 13% over the last 20 years
Forecast is down 7% (compared to FY2025)



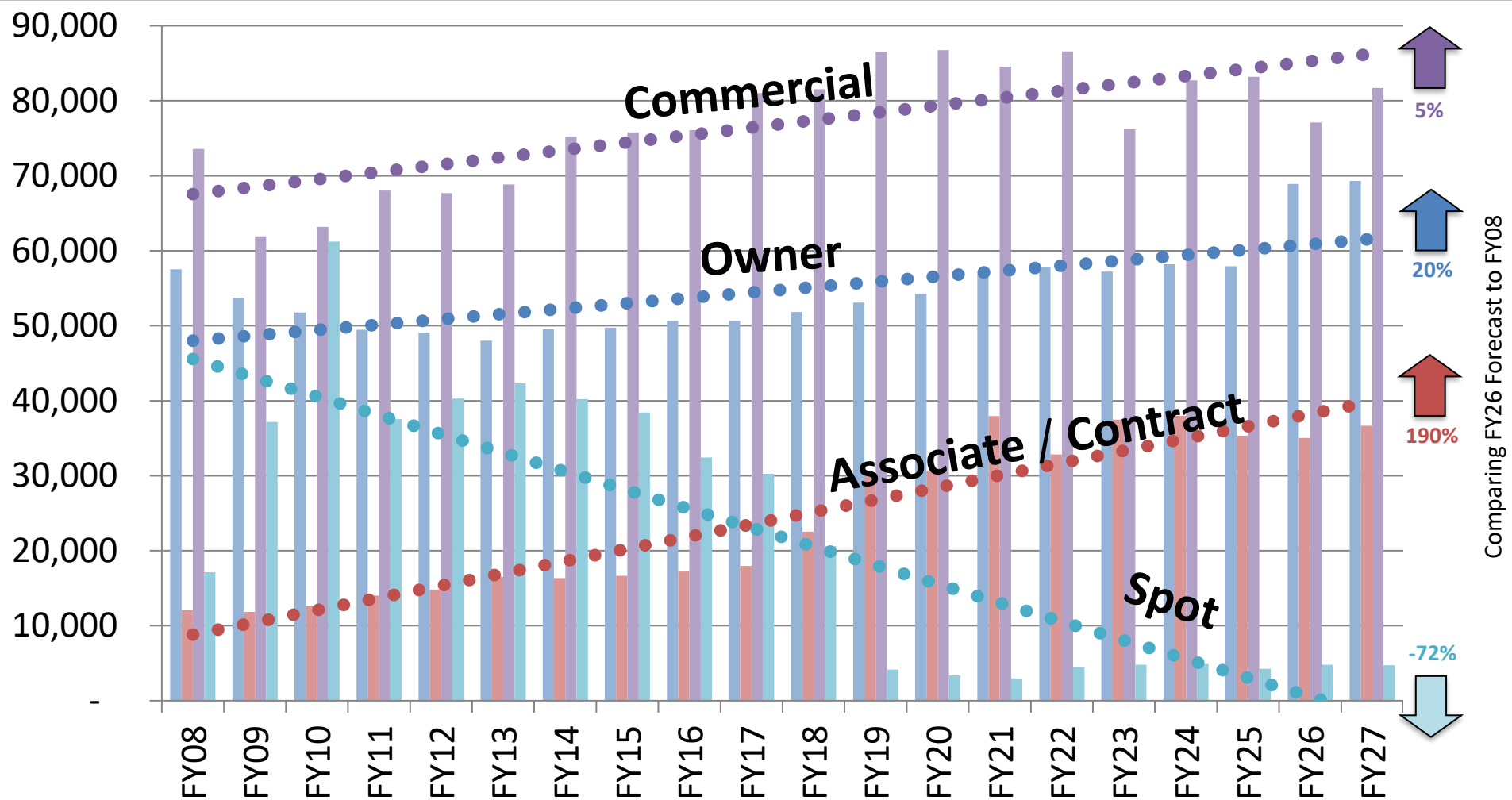
Spot Market MSW Tons

Long term shift to Contract & Owner tons
Actuals dropped 93% since FY2010



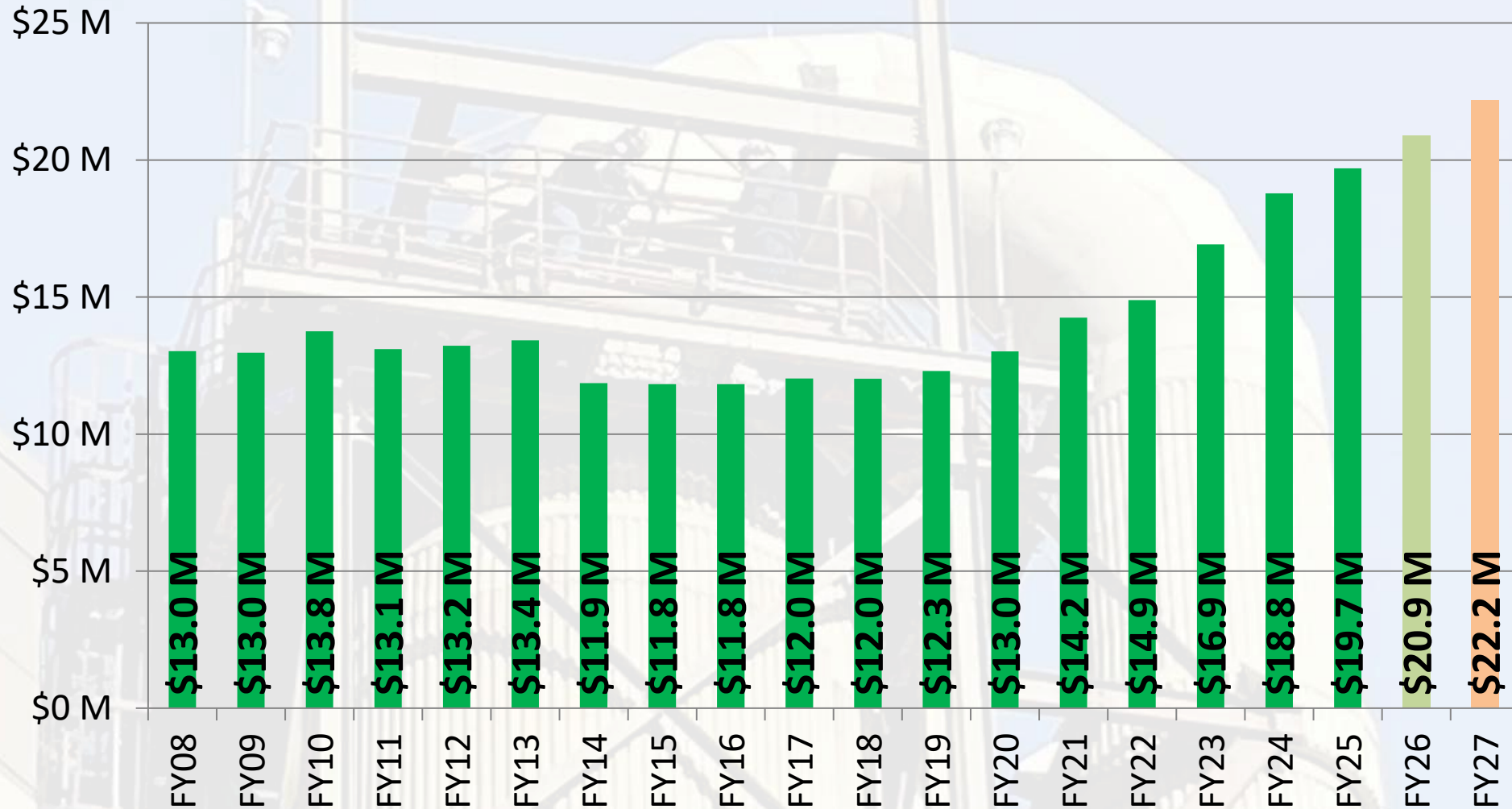
Overall Solid Waste Tons

By Category

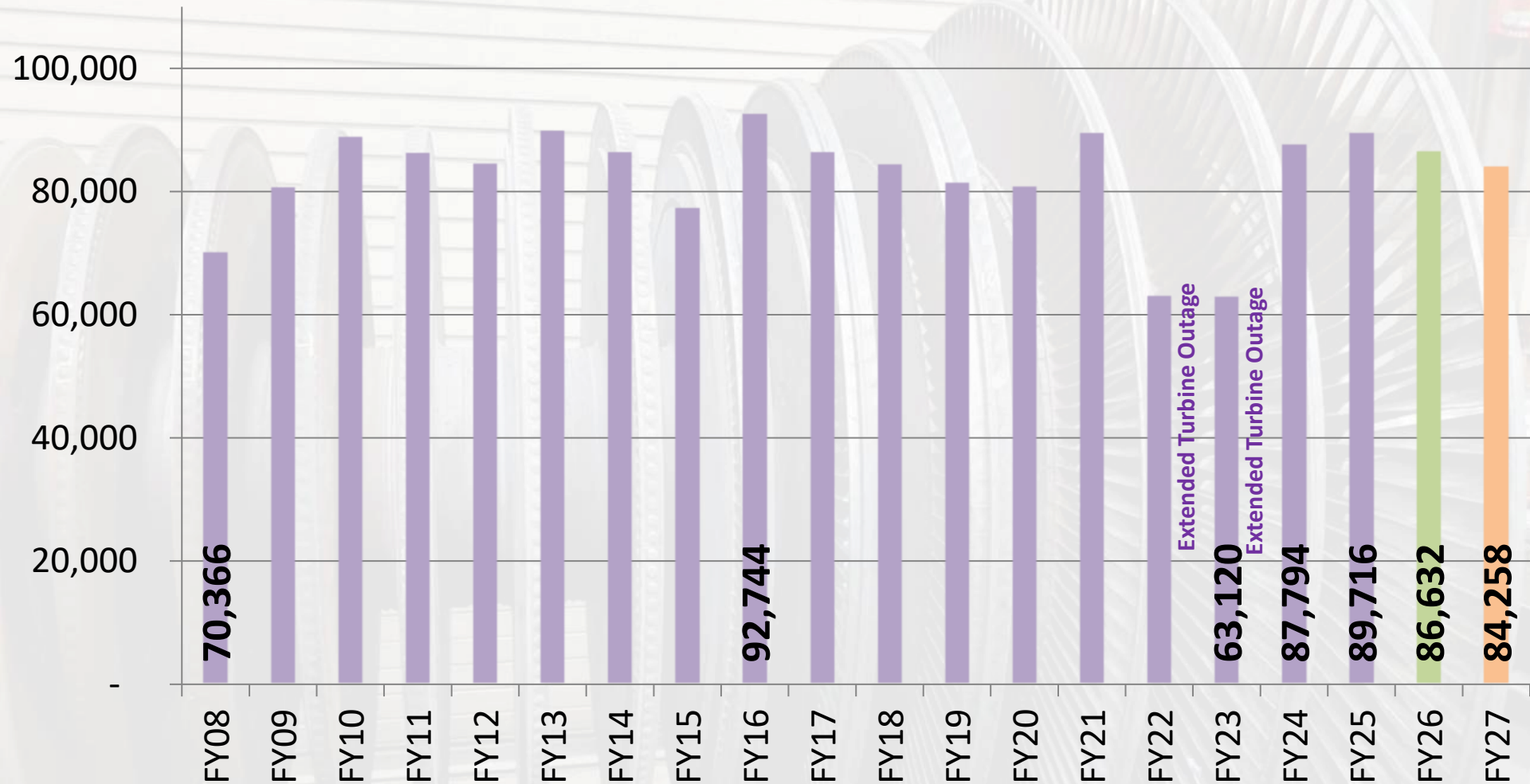


MSW Tipping Fee Revenue

Actuals up 51% from FY2008, 67% increase since FY2015

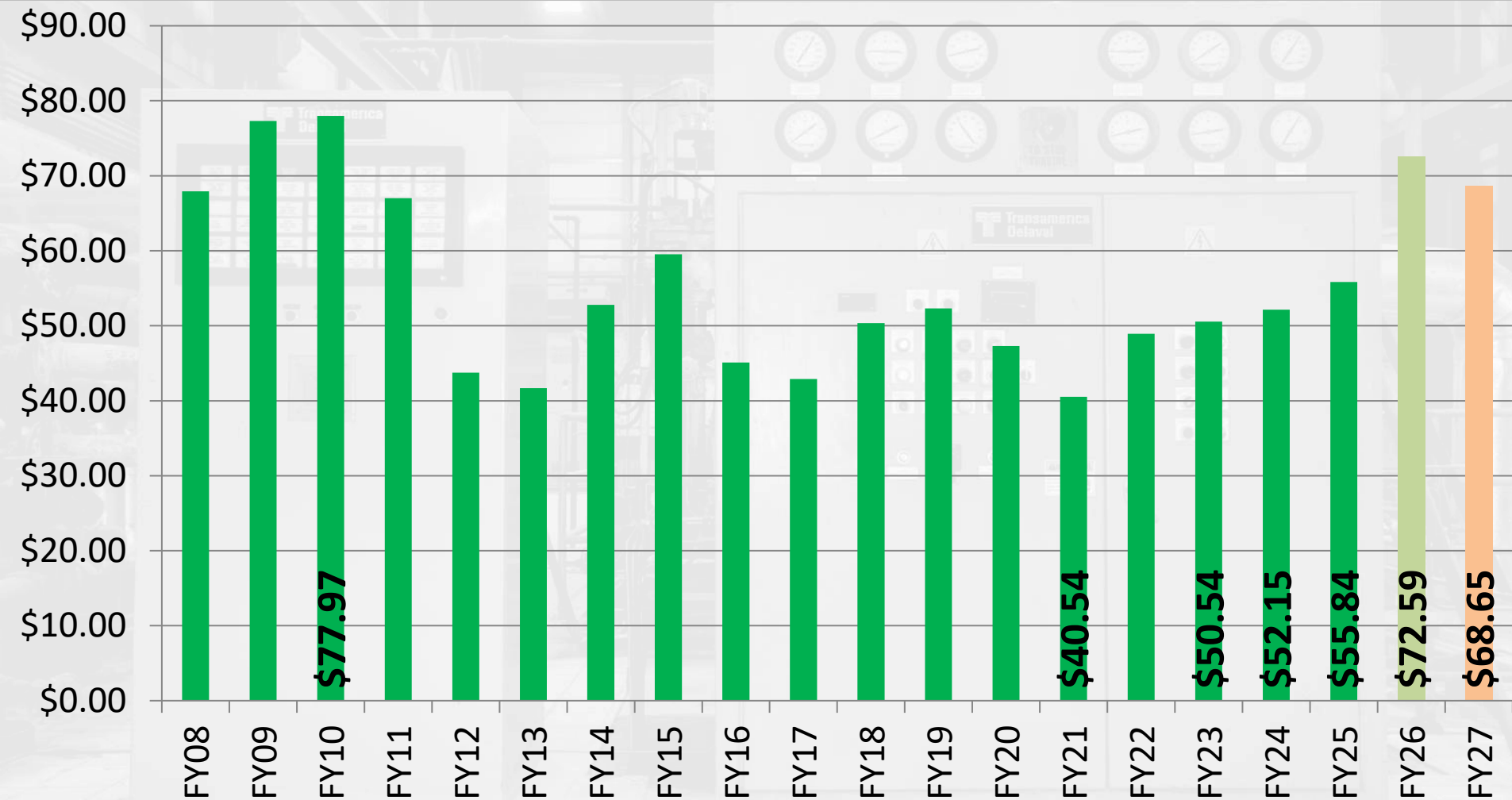


Electricity - Megawatt Hours Sold



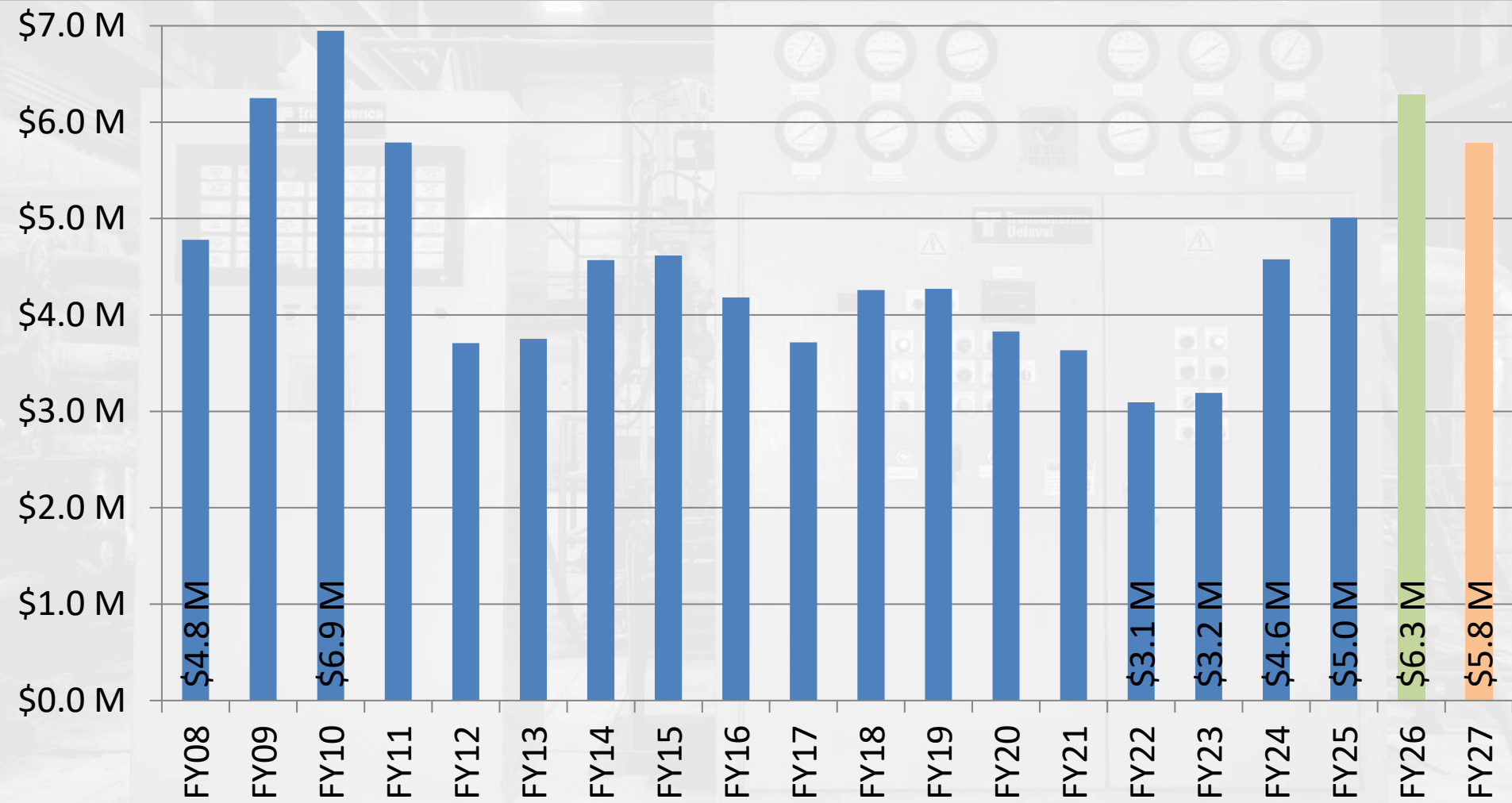
Electricity – Revenue per Megawatt Hour

Budgeted rates up 69% from FY21's low, based on new contract



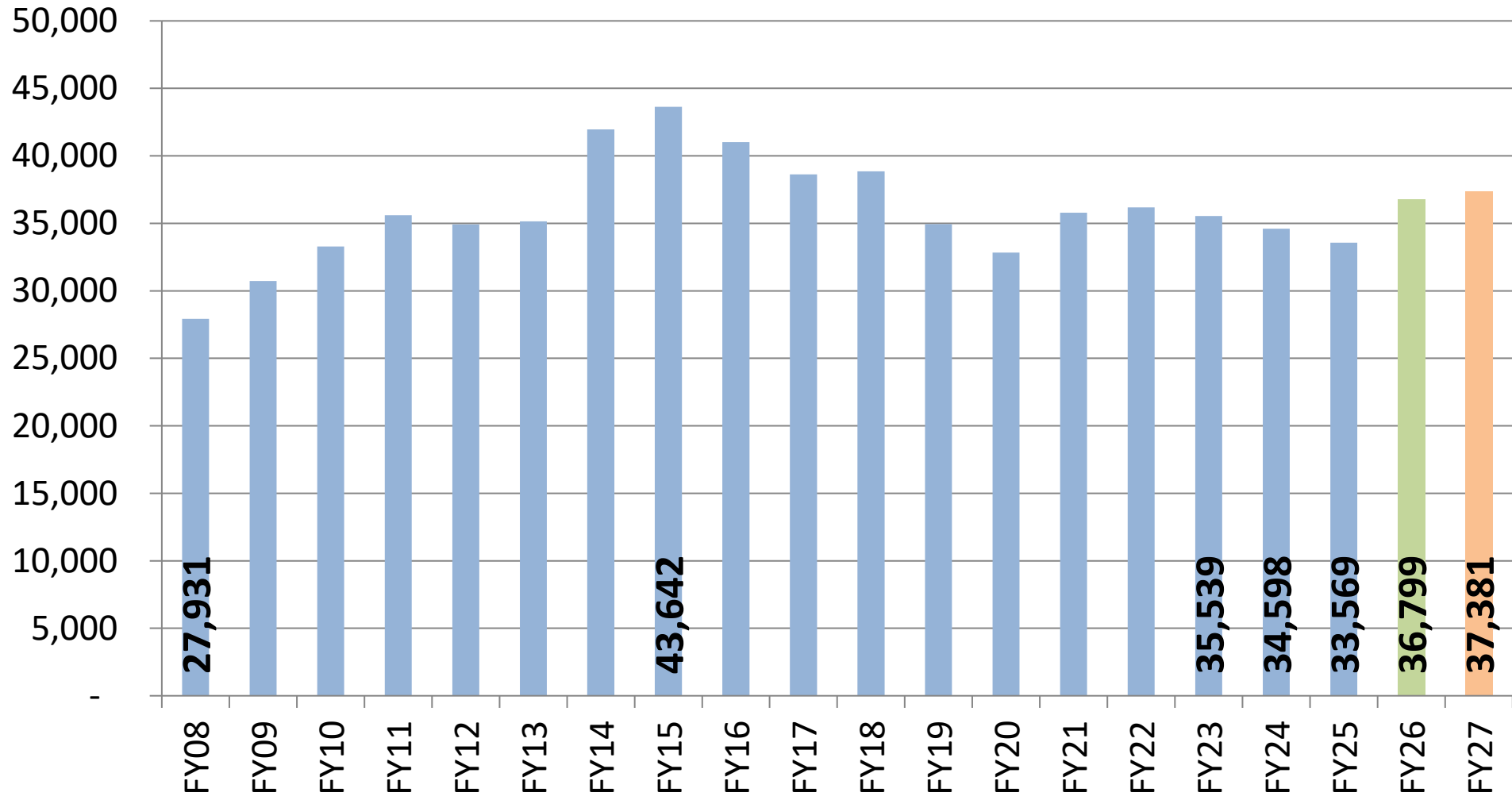
Electricity – Revenue

Forecast is up \$1.3M or 26% (compared to FY2025)



Recycling - Inbound Tons

Forecast up 3,230 tons, or 10% (compared to FY2025)

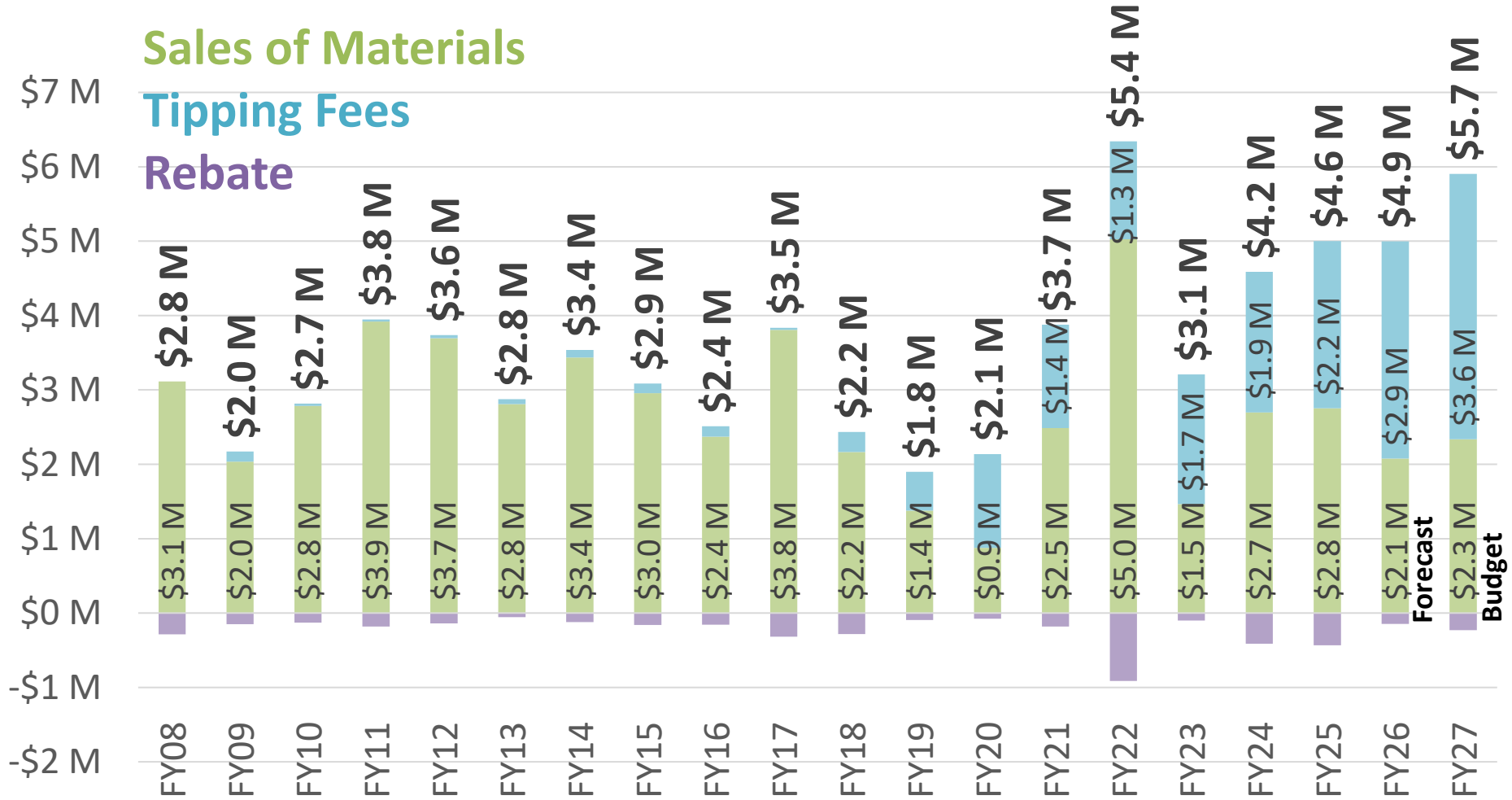


Recycling – Revenue

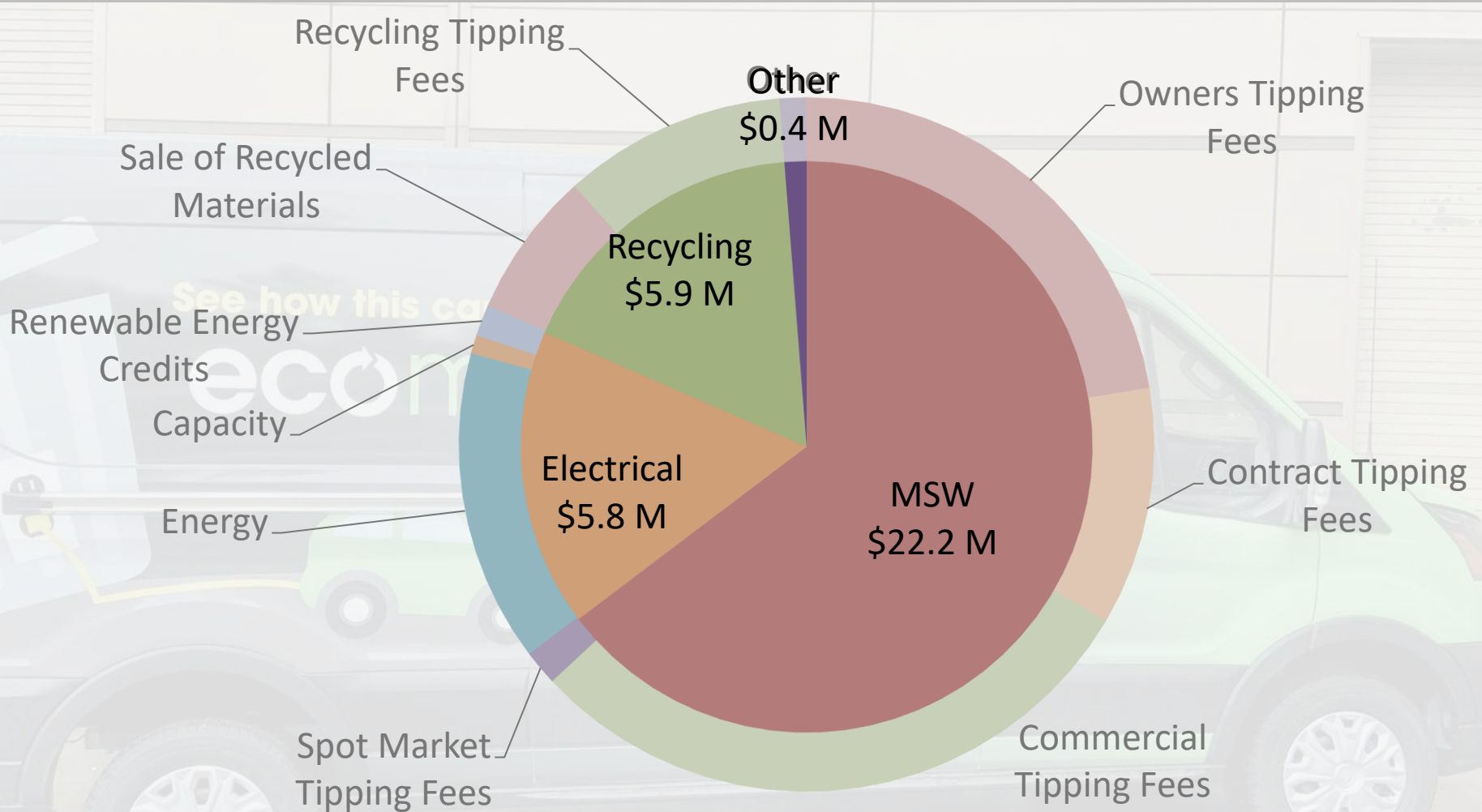
Sales of Materials

Tipping Fees

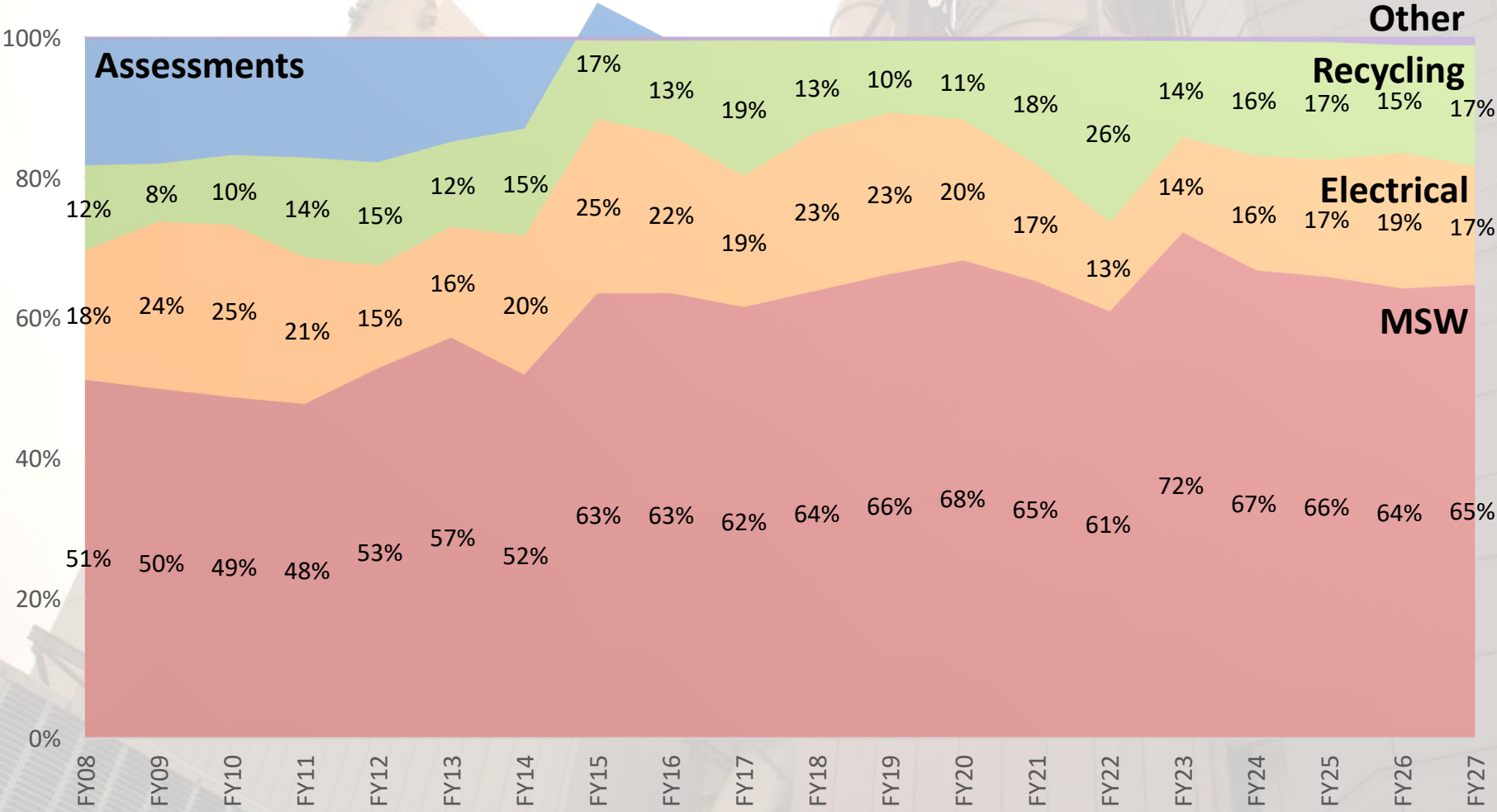
Rebate



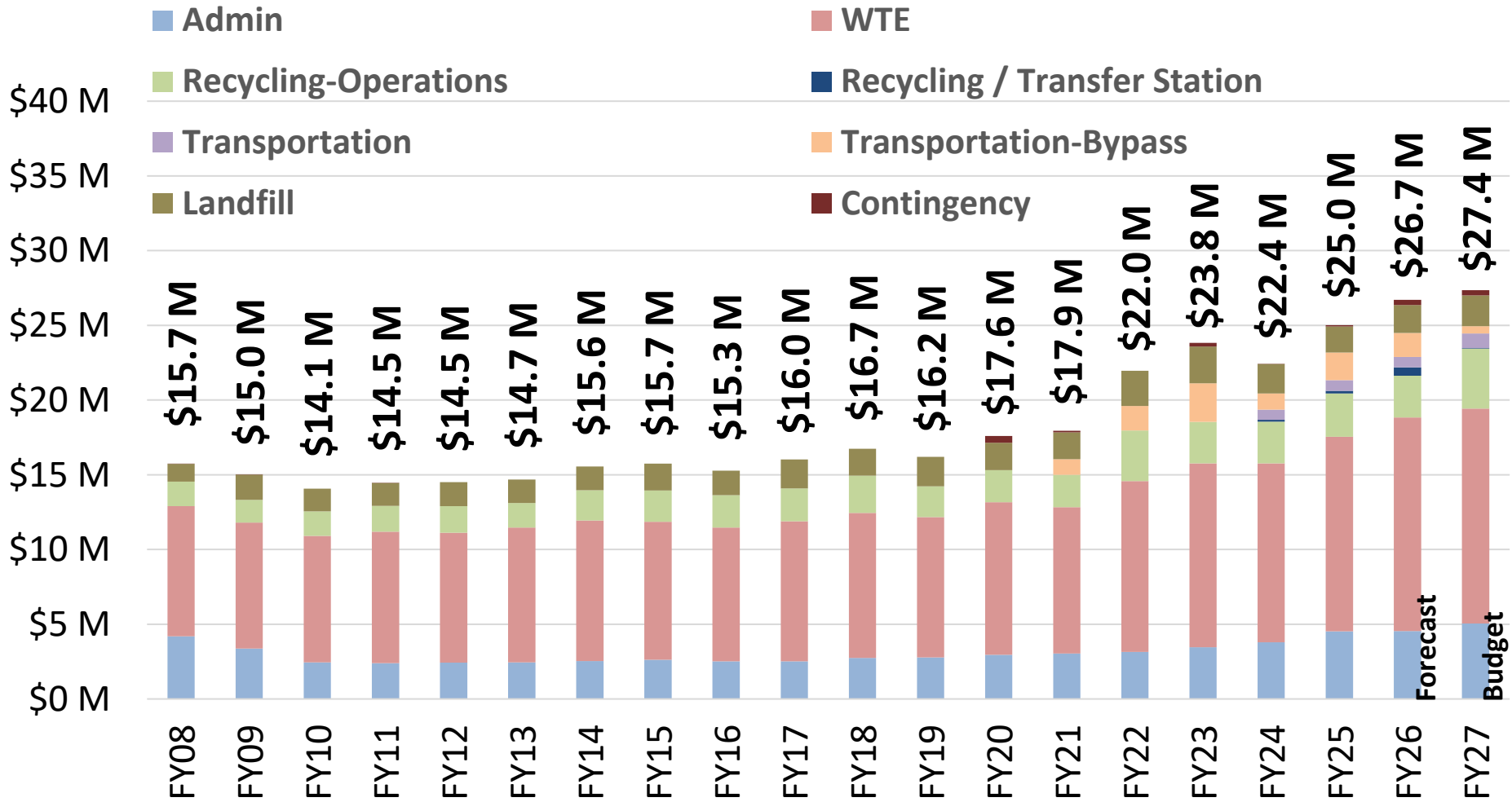
FY2027 Budget Revenue by Source



Revenue by Source (%)

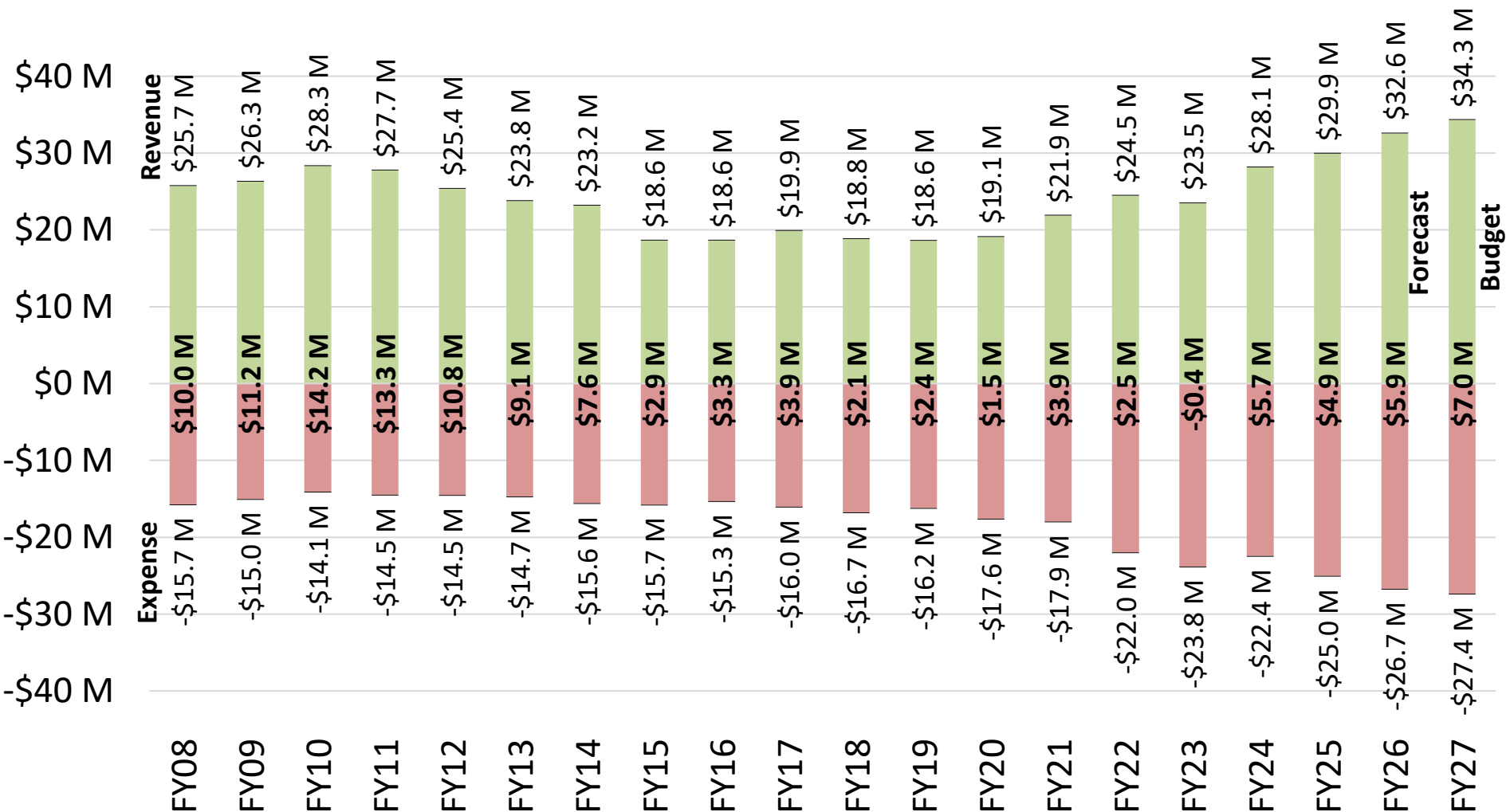


Operating Costs



FY22 & FY23 includes extraordinary bypass costs related to the turbine issue

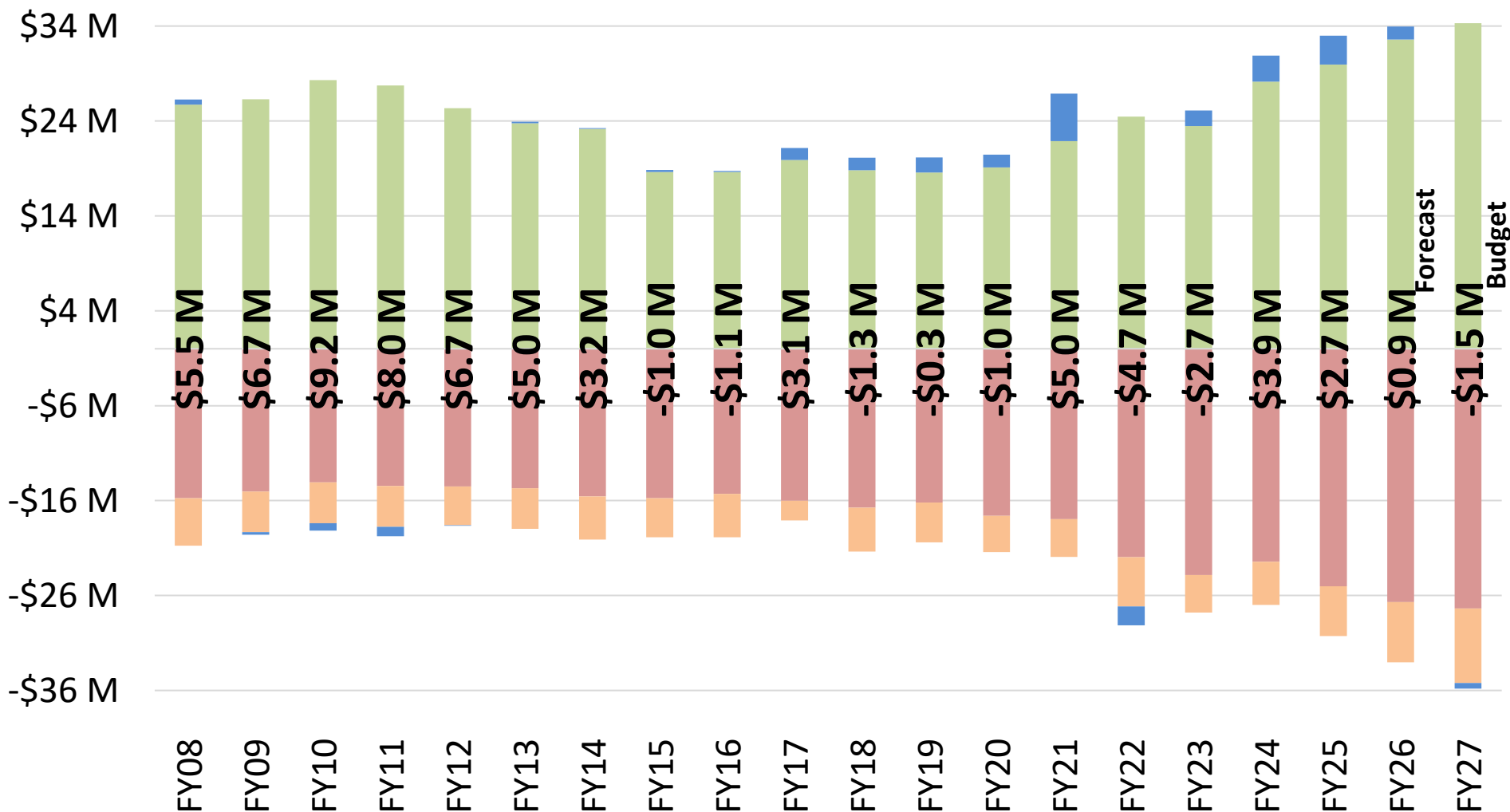
Net Operating Income



FY22 & FY23 includes extraordinary bypass costs related to the turbine issue
 Net Operating Income is before depreciation & non operating
ecomaine.org

Net Income (GAAP)

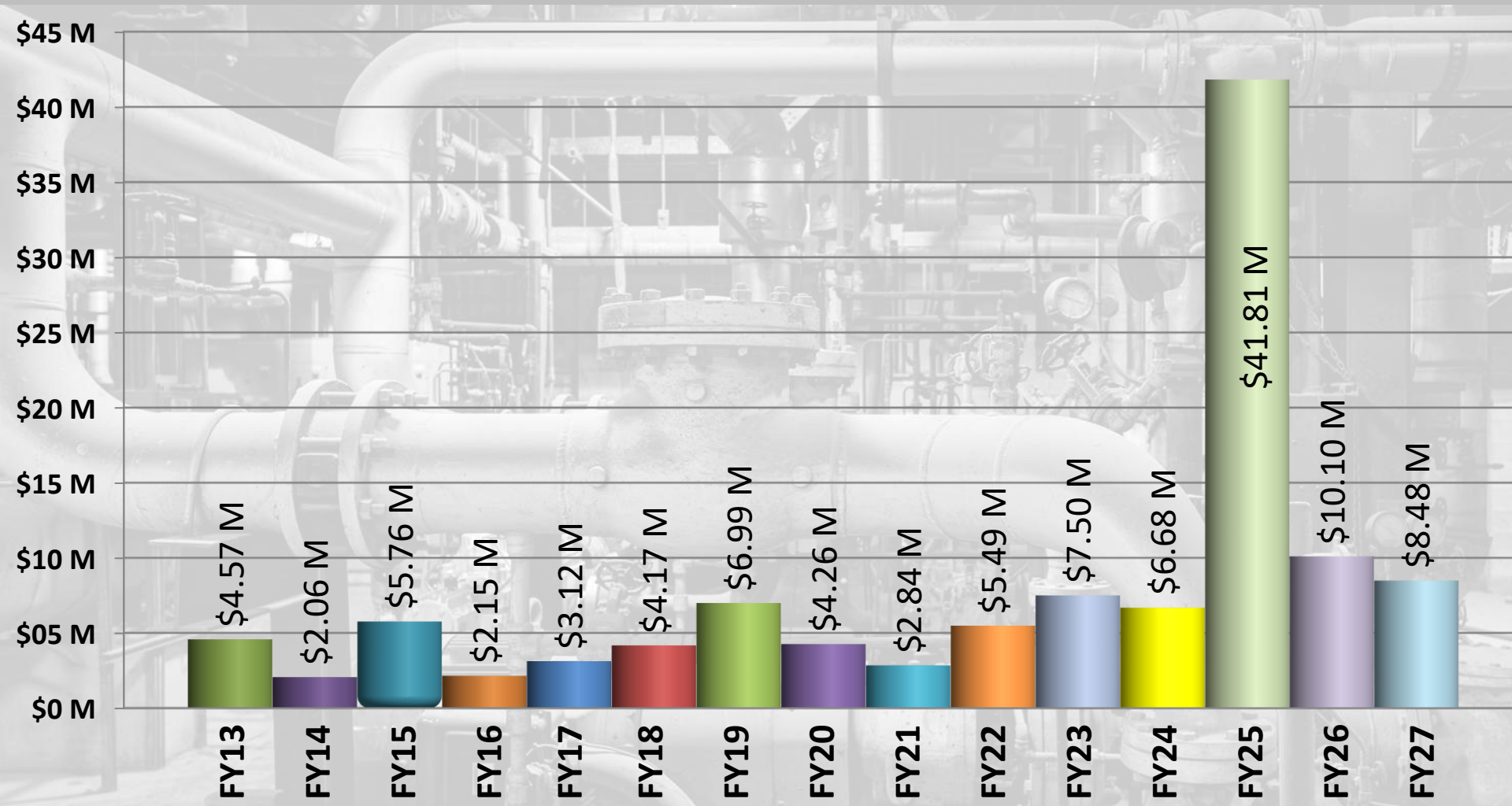
■ Non-Operating
 ■ Non-Cash Expense
 ■ Total Expense
 ■ Total Revenue



FY22 & FY23 includes extraordinary bypass costs related to the turbine issue

Capital Improvement Projects

FY2027 Totals \$8.48M (including leasing of \$1.7 million)



Capital Improvement Projects - Budget (Detail)

Purple projects recommending for borrowing

Waste to Energy

Site Metering Protection	\$300,000
Blowdown Heat Recovery Tank	100,000
Transformer (Aux T1A)	50,000
Vibrating Conveyor Suspension Design	100,000
Fly Ash Mixer Conditioner	200,000
Install Fly Ash Mixer Conditioner	357,000
Tube Replacements / Economizer	500,000
Online Boiler Cleaning System (eng. only)	25,000
Roof Replacement	50,000
Corrosion Control Repairs Ash Building	153,000
Cooling Tower Structure	375,000
Controls (upgrade)	35,000
MCC's (Engineering only)	50,000
Cable Trays & Raceways	120,000
Turbine Minor	208,000
B Feed Chute	733,200
Electronic Logbook	25,000
Transformer (Main T1)	500,000
Subtotal WTE	\$3,881,200

Landfill

Balefill Gas & Flare Eval.	12,000
Design/Permit Landfill 2SVF	680,000
Phase 1 SCADA	70,000
Excavator (w. magnet)	480,000
Subtotal Landfill	\$1,242,000

Recycle

Repurposing Planning	60,000
Cameras & Intercom Upgrade	10,000
Fork Truck	55,000
Loader	325,000
End of Blueberry Rd - Rehab	70,000
New MRF - Inventory Spare Parts	275,000
Portable Concrete Retaining Walls	8,000
Loading Dock Barriers	10,000
MRF Building Improvements	2,000,000
Subtotal Recycle	\$2,813,000

Transportation & Disposal

Ash Hauling Truck	268,194
Subtotal Transportation - Ash	\$268,194

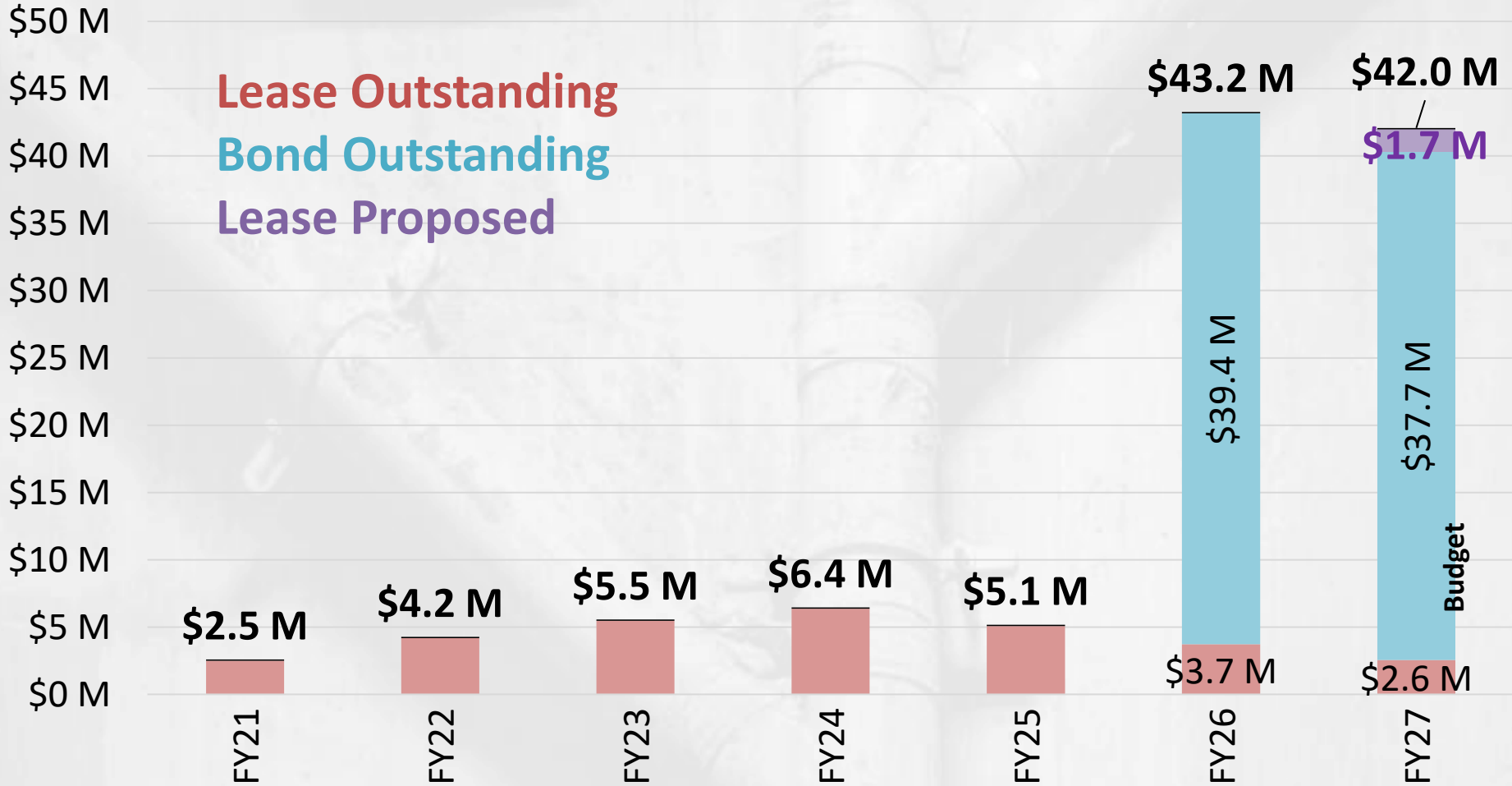
Administration

IT Networking (62BB to 90BB)	30,000
Accounting System (consulting)	70,000
Heavy Duty Warehouse Shelving	75,000
90BB Education Center	35,000
Networking Infra. & Server	40,200
VW ID.4 Buyout	30,000
Subtotal Administration	\$280,200

Total All Areas

\$8,484,594

Debt Outstanding & Proposed



Amounts shown above are (proposed) as of fiscal year end.

Payroll and Benefits Changes FY2025 Budget vs. FY2026 Budget

- Overall increase of \$779k in wages and \$315K in benefits
 - ❖ New Electrical Mechanic at Recycling
 - ❖ New Landfill Equipment Operator
 - ❖ Maine Paid Family & Medical Leave – **increase** of \$28K
 - ❖ Health Insurance – **increase** of \$131K, due to: premium increases
 - ❖ Retirement Plans – **increase** of \$70K, due to: new union contract

A Summary of The Current Year Forecast

Comparing the FY2026 Budget to the FY2026 Forecast

Revenues – **unfavorable** by \$2.0M or 6%

- Owner MSW Tipping Revenue – **favorable** by \$535k or 8%, due to:
 - New owner communities
- Contract MSW Tipping Revenue – **unfavorable** by \$1.1M or 35%, due to:
 - The movement of contract communities to owner communities
 - Loss of certain contract communities
- Commercial MSW Tipping Revenue – **unfavorable** by \$707K or 7%, due to:
 - Less commercial tonnages
- Recycling Material Sales Revenue – **unfavorable** by \$659k or 24%, due to:
 - Poor market conditions

Operating Expenses – **favorable** by \$1.2M or 4%

- Administration Wages and Benefits – **favorable** by \$188K or 12%, due to: unfilled vacant positions
- WTE Wages and Benefits – **unfavorable** \$233K or 5%, due to: coverage & succession
- WTE Temporary Labor – **unfavorable** \$155K or 282%, due to: vacancies
- WTE Spare Parts – **unfavorable** by \$130K or 16%, due to: increased usage
- Recycling Purchase of Material – **favorable** by \$302k or 67%, due to: poor material markets
- Transportation Bypass – **favorable** by \$910k or 36%, due to: less bypass needed

A Summary of The FY2027 Budget

Comparing FY2026 Budget to FY2027 Budget

Revenues – **essentially flat** (decrease by \$65K or 0.2%)

- Electrical revenue – **unfavorable** by \$344K or 6%, due to:
 - Contract pricing, turbine minor outage, and increased usage (at new recycling facility)
- Tonnage & market conditions – impact to revenue:
 - Owner MSW revenue – **favorable** by \$806K or 12%
 - Contract MSW revenue – **unfavorable** by \$801K or 27%
 - Recycling Sales of Materials – **unfavorable** by \$402K or 6%
 - Recycling tipping fees – **favorable** by \$601K or 20%

Operating Expenses **favorable** \$507K or 1.8%

- Administration Project – **unfavorable** by \$100k, due to: regional collection study
- WTE Spare Parts – **unfavorable** by \$130K or 16%, due to: increased usage
- WTE Chemicals – **unfavorable** by \$100K or 5%, due to: usage & price increases
- Recycling Payroll & Benefit – **unfavorable** by \$353K or 24%, due to:
 - increased benefit costs, increase overtime & new mechanic position
- Landfill Payroll & Benefit – **unfavorable** by \$221K or 33%, due to:
 - increased benefit costs, increase overtime & new equipment operator position
- Landfill Water Quality – **unfavorable** \$41K or 69%, due to: new MDEP PFAS testing
- Transportation / Waste Bypass – **favorable** by \$2.0M or 80.2%, due to: less reliance on 3rd party landfill

Conclusions

- **Forecasting current year (FY26) Net Income to be \$5.9 million (EBITDA) and \$931,000 (GAAP).**
- **Proposed Budget for FY27 has Net Income at a positive \$7 million (EBITDA) and a loss of \$1.5 million (GAAP) when you include Depreciation (\$7.1 million). We believe this proposal to be a reasonable approach to next year's budget.**
- **Comparing budget to budget, operating expenses have been reduced by \$507,000 or 1.8%, mainly due to internalizing some bypass tonnage.**
- **The FY27 Capital Budget is \$8.5 million. This will be funded by leases of \$1.7 million, reserve usage of \$2 million and the balance from retained earnings.**
- **This year's budget proposal focuses on utilizing several tools to balance revenues, expenses and funding sources in alignment with Board's previously approved rate structure from last fall. This approach minimizes financial impacts to our member communities and at the same time, continues to provide the services and programs ecomaine has become known for.**

Part 2 Budgetary Reports



ecomaine												
FY 2027 Operating Budget - Statement of Revenue Less Expenses												
Description	FY 2025 Actual	FY 2026						FY 2027 Budget				
		12 Month Budget	7 Months YTD		Forecast			Budget	Favorable/(Unfavorable)			
					\$	Vs FY 2026 Budget			Vs FY 2026 Forecast	Vs FY 2026 Budget		
			Actual	% Bud.		\$	\$				%	\$
Operating Revenues												
Owners Tipping Fees	5,653,429	6,870,995	4,447,399	64.7%	7,405,990	534,995	7.8%	7,676,808	270,817	3.7%	805,812	11.7%
Associate Tipping Fees	1,436,583	1,464,856	861,257	58.8%	1,434,488	(30,368)	-2.1%	1,485,832	51,344	3.6%	20,976	1.4%
Contract Tipping Fees	1,977,468	3,196,864	1,230,629	38.5%	2,075,248	(1,121,616)	-35.1%	2,325,998	250,750	12.1%	(870,866)	-27.2%
Commercial Tipping Fees	10,152,122	10,126,176	5,753,196	56.8%	9,418,850	(707,326)	-7.0%	10,145,122	726,271	7.7%	18,946	0.2%
Spot Market Tipping Fees	476,826	552,356	340,492	61.6%	559,376	7,020	1.3%	561,770	2,394	0.4%	9,414	1.7%
Electrical Revenue	5,009,938	6,127,994	4,034,245	65.8%	6,288,329	160,334	2.6%	5,783,941	(504,388)	-8.0%	(344,053)	-5.6%
Sale of Recycled Materials	2,752,145	2,738,159	1,077,509	39.4%	2,078,957	(659,202)	-24.1%	2,336,193	257,236	12.4%	(401,967)	-14.7%
Recycling Tipping Fees	2,248,266	2,965,512	1,697,528	57.2%	2,918,849	(46,663)	-1.6%	3,566,867	648,018	22.2%	601,355	20.3%
Other Operating Revenue	231,148	330,727	276,180	83.5%	387,015	56,288	17.0%	426,610	39,595	10.2%	95,883	29.0%
Total	\$29,937,925	\$34,373,639	\$19,718,436	57.4%	\$32,567,103	(\$1,806,536)	-5.3%	\$34,309,141	\$1,742,038	5.3%	(\$64,499)	-0.2%
Operating Expenses												
Administrative	4,528,859	4,795,209	2,591,264	54.0%	4,546,157	249,052	5.2%	5,054,786	(508,629)	-11.2%	(259,578)	-5.4%
Waste-to-Energy	14,870,836	13,786,288	7,640,891	55.4%	14,291,053	(504,765)	-3.7%	14,376,739	(85,686)	-0.6%	(590,451)	-4.3%
Recycling	2,884,485	3,227,516	1,838,893	57.0%	2,783,383	444,133	13.8%	4,003,983	(1,220,600)	-43.9%	(776,467)	-24.1%
Recycling / Transfer Station	175,105	586,743	320,379	54.6%	559,190	27,553	4.7%	36,500	522,690	93.5%	550,243	93.8%
Landfill/Ashfill	1,755,127	1,832,045	950,009	51.9%	1,852,769	(20,724)	-1.1%	2,060,882	(208,114)	-11.2%	(228,838)	-12.5%
Transportation & Disposal	715,575	3,284,000	1,738,365	52.9%	2,309,128	974,872	29.7%	1,471,876	837,251	36.3%	1,812,124	55.2%
Contingency	88,235	350,000	300	0.1%	350,000	-	0.0%	350,000	0	0.0%	0	0.0%
Subtotal	\$25,018,222	\$27,861,800	\$15,080,101	54.1%	\$26,691,679	\$1,170,121	4.2%	\$27,354,767	(\$663,087)	-2.5%	\$507,033	1.8%
Net Operating Income (EBITDA)	\$4,919,703	\$6,511,839	\$4,638,335	71.2%	\$5,875,424	(\$636,416)	-9.8%	\$6,954,374	\$1,078,950	18.4%	\$442,535	6.8%
Landfill Close/Post Close	675,469	474,287	417,920	88.1%	951,910	(477,623)	-100.7%	716,435	235,475	24.7%	(242,148)	-51.1%
Post Retirement Benefit	40,847	22,368	13,048	58.3%	22,368	-	0.0%	22,368	-	0.0%	-	0.0%
Depreciation & Amortization	4,532,809	5,278,000	2,418,391	45.8%	5,349,720	(71,720)	-1.4%	7,113,932	(1,764,213)	-33.0%	(1,835,932)	-34.8%
Net Operating Income	(\$329,421)	\$737,184	\$1,788,976	242.7%	(\$448,574)	(\$1,185,758)	-160.8%	(\$898,361)	(\$449,788)	-100.3%	(\$1,635,546)	-221.9%
Non-Operating Income (Expense)												
Non Investment Interest	83,032	60,250	74,522	123.7%	128,003	67,753	112.5%	131,835	3,833	3.0%	71,585	118.8%
Investment Income (Net of Expenses)	3,298,943	882,000	3,015,277	341.9%	2,864,134	1,982,134	224.7%	1,180,261	(1,683,873)	-58.8%	298,261	33.8%
Grant Revenue / (Expense)	225	-	(31,888)		(54,665)	(54,665)	-100.0%	-	54,665	100.0%	-	0.0%
Bond Interest / (Issuance Expense)	62,860	-	(305,870)		(579,004)	(579,004)	-100.0%	(4,000)	575,004	99.3%	(4,000)	-100.0%
Lease/Bond Interest (Expense)	(1,009,256)	(1,699,435)	(487,750)	28.7%	(1,154,098)	545,337	32.1%	(1,929,735)	(775,637)	-67.2%	(230,300)	-13.6%
Other Income / (Expense)	616,344	20,000	102,076	510.4%	174,989	154,988	774.9%	20,000	(154,988)	-88.6%	-	0.0%
Net Non-Operating	\$3,052,148	(\$737,185)	\$2,366,367	-321.0%	\$1,379,357	\$2,116,542	287.1%	(\$601,639)	(\$1,980,996)	-143.6%	\$135,546	18.4%
Total Net Income (GAAP)	\$2,722,727	(\$1)	\$4,155,343		\$930,784	\$930,785		(\$1,500,000)	(\$2,430,784)	-261.2%	(\$1,499,999)	

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FY 2027 Operating Budget - Statement of Cash Balances (Including Reserves)

Description	FY 24	FY 25	FY 2026 Budget	FY 2026 Forecast	FY 2027 Budget
Cash, Beginning Period	\$25,579,527	\$27,549,362	\$25,674,412	\$31,915,622	\$33,897,205
Cash flows from operating activities:					
Net Operating Income	5,713,095	4,919,703	6,511,840	5,875,424	6,954,374
Other Working Capital Changes	(908,139)	(345,862)	-	-	-
Net Cash Provided By Operating Activities	\$4,804,956	\$4,573,841	\$6,511,840	\$5,875,424	\$6,954,374
Cash Used In Capital & Related Financing Activities:					
Receipts from Capital Leases	2,063,221	165,901	-	-	1,685,194
Receipts from Bond Issuances	-	10,558,025	6,400,000	16,287,257	14,445,687
Reserve Usage				-	4,925,000
Capital Expenditures	(6,680,653)	(12,905,265)	(10,101,150)	(20,050,099)	(22,930,281)
Other & Sale of Capital Equipment	11,909	669,586		(633,670)	
Payment of Interest	(170,238)	(784,041)	(1,699,435)	(1,154,098)	(1,929,735)
Repayment of Capital Leases / Bond Principal	(1,098,591)	(1,293,762)	(2,026,368)	(1,335,368)	(3,002,174)
Net Cash Used In Capital & Related Financing	(\$5,874,352)	(\$3,589,556)	(\$7,426,953)	(\$6,885,977)	(\$6,806,309)
Cash Flows From Investing Activities:					
Receipts of Non Investment Interest	55,096	83,032	60,250	128,003	131,835
Reserve Usage				-	(4,925,000)
Investment Income Net of Expenses	2,984,135	3,298,943	882,000	2,864,134	1,180,261
Net Cash Flows From Investing Activities	3,039,231	3,381,975	942,250	2,992,136	(3,612,904)
Net Increase/(Decrease) In Cash	1,969,835	4,366,260	27,137	1,981,583	(3,464,839)
Cash, Ending Period	\$27,549,362	\$31,915,622	\$25,701,549	\$33,897,205	\$30,432,366
Detail					
Operating Cash Reserve	2,064,489	1,412,864	2,075,991	1,456,450	1,477,656
Short Term Cap Reserve	2,384,876	997,915	1,000,000	1,028,696	105,205
Long Term Cap Reserve	4,980,711	5,678,341	1,000,000	6,336,520	5,541,986
Discretionary Landfill Closure Reserve	16,391,117	18,767,269	18,874,287	17,051,286	14,592,289
Debt Service Reserve Fund				3,834,833	3,890,668
Required Landfill Closure Reserve	318,908	332,663	325,334	345,402	358,700
Recycle Revenue & Cost Sharing Reserve	-	-	-	-	-
Operating Cash Account	1,409,262	4,726,570	2,425,938	3,844,020	4,465,862
Total	\$27,549,362	\$31,915,622	\$25,701,549	\$33,897,205	\$30,432,366

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FY 2027 Budget - MSW Revenue												
Description	FY 2025 Actual	FY 2026						FY 2027 Budget				
		12 Month Budget	7 Months YTD		Forecast			12 Month Budget	Favorable/(Unfavorable)			
					\$	Vs FY 2026 Budget			Vs FY 2026 Forecast	Vs FY 2026 Budget		
			Actual	% Bud.		\$	\$			%	\$	%
Tons												
Owners - MSW	57,925	63,916	41,491	64.9%	68,893	4,977	7.8%	69,317	424	0.6%	5,400	8.4%
Associate - MSW	13,435	13,545	7,975	58.9%	13,339	(206)	-1.5%	13,414	75	0.6%	(131)	-1.0%
Contract - MSW	21,895	31,780	12,859	40.5%	21,710	(10,070)	-31.7%	23,263	1,553	7.2%	(8,517)	-26.8%
Commercial - MSW	83,215	81,900	45,392	55.4%	77,111	(4,788)	-5.8%	81,717	4,605	6.0%	(183)	-0.2%
Spot Market - MSW	4,258	4,682	2,912	62.2%	4,802	119	2.5%	4,741	(61)	-1.3%	58	1.2%
Food Waste Contaminates	2,819	1,950	1,317	67.6%	1,938	(12)	-0.6%	2,415	478	24.6%	466	23.9%
Total MSW	183,548	197,772	111,947	56.6%	187,792	(9,980)	-5.0%	194,866	7,074	3.8%	(2,906)	-1.5%
Food Waste	5,455	5,598	3,170	56.6%	5,456	(142)	-2.5%	5,578	122	2.2%	(20)	-0.4%
Total	189,003	203,370	115,117	56.6%	193,249	(10,122)	-5.0%	200,445	7,196	3.7%	(2,926)	-1.4%
Revenues - \$												
Owners	5,653,429	6,870,995	4,447,399	64.7%	7,405,990	534,995	7.8%	7,676,808	270,817	3.7%	805,812	11.7%
Associate	1,436,583	1,464,856	861,257	58.8%	1,434,488	(30,368)	-2.1%	1,485,832	51,344	3.6%	20,976	1.4%
Contract	1,977,468	3,196,864	1,230,629	38.5%	2,075,248	(1,121,616)	-35.1%	2,325,998	250,750	12.1%	(870,866)	-27.2%
Commercial	9,695,784	9,680,831	5,502,032	56.8%	9,012,191	(668,640)	-6.9%	9,705,464	693,272	7.7%	24,633	0.3%
Spot Market	476,826	552,356	340,492	61.6%	559,376	7,020	1.3%	561,770	2,394	0.4%	9,414	1.7%
Food Waste (inc food waste cont)	456,338	445,345	251,164	56.4%	406,659	(38,686)	-8.7%	439,658	32,999	8.1%	(5,687)	-1.3%
Total	\$19,696,429	\$22,211,247	\$12,632,973	56.9%	\$20,893,953	(\$1,317,294)	-5.9%	\$22,195,530	\$1,301,577	6.2%	(\$15,717)	-0.1%
Revenue - \$ Per Ton												
Owners	\$97.60	\$107.50	\$107.19	99.7%	\$107.50	\$0.00	0.0%	\$110.75	\$3.25	3.0%	\$3.25	3.0%
Associate	\$106.92	\$108.15	\$107.99	99.9%	\$107.54	(\$0.61)	-0.6%	\$110.77	\$3.23	3.0%	\$2.62	2.4%
Contract	\$90.31	\$100.59	\$95.70	95.1%	\$95.59	(\$5.00)	-5.0%	\$99.99	\$4.40	4.6%	(\$0.61)	-0.6%
Commercial	\$116.51	\$118.20	\$121.21	102.5%	\$116.87	(\$1.33)	-1.1%	\$118.77	\$1.90	1.6%	\$0.57	0.5%
Spot Market	\$111.97	\$117.97	\$116.91	99.1%	\$116.50	(\$1.47)	-1.2%	\$118.50	\$2.00	1.7%	\$0.53	0.5%
Food Waste (inc food waste cont)	\$55.15	\$59.00	\$55.98	94.9%	\$55.00	(\$4.00)	-6.8%	\$55.00	\$ -	0.0%	(\$4.00)	-6.8%
Total	\$104.21	\$109.22	\$109.74	100.5%	\$108.12	(\$1.10)	-1.0%	\$110.73	\$2.61	2.4%	\$1.52	1.4%

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FY 2027 Budget - Electricity MWh's Sold & Revenue												
Description	FY 2025 Actual	FY 2026						FY 2027 Budget				
		12 Month Budget	7 Months YTD		Forecast			Favorable/(Unfavorable)				
					\$	Vs FY 2026 Budget		\$	Vs FY 2026 Forecast		Vs FY 2026 Budget	
			Actual	% Budget		\$	\$		%	\$	\$	%
Revenue	\$5,009,938	\$6,127,994	\$4,034,245	65.8%	\$6,288,329	\$160,334	2.6%	\$5,783,941	(\$504,388)	-8.0%	(\$344,053)	-5.6%
MWh's Sold	89,716	84,218	52,127	61.9%	86,632	2,414	2.9%	84,258	(2,375)	-2.7%	40	0.0%
\$/MWh	\$55.84	\$72.76	\$77.39	106.4%	\$72.59	(\$0.18)	-0.2%	\$68.65	(\$3.94)	-5.4%	(\$4.12)	-5.7%
Power Sold % Cap	84.6%	79.5%	83.5%		81.7%			79.5%				
Boiler Avail %	93.0%	95.1%	94.6%		94.7%			88.8%				

FY 2026 Forecast												
Month	KWh's			Energy Pricing - \$/KWh		Revenue				Power sold % of	Boiler Availabi	
	On Peak	Off Peak	Total	On Peak	Off Peak	Energy	Capacity	REC's	Total			All in Rate
July 2025	3,677,434	4,351,415	8,028,849	\$0.0772	\$0.0526	512,719	26,613	56,202	595,534	\$74.17	89.2%	99.4%
August 2025	3,481,311	4,407,737	7,889,048	\$0.0598	\$0.0377	374,275	26,613	55,223	456,112	\$57.82	87.6%	97.1%
September 2025	3,456,317	4,116,280	7,572,597	\$0.0505	\$0.0367	325,672	26,613	53,008	405,294	\$53.52	86.9%	96.8%
October 2025	2,898,038	3,323,694	6,221,732	\$0.0450	\$0.0361	250,384	26,039	43,552	319,975	\$51.43	69.1%	78.9%
November 2025	3,146,037	4,177,701	7,323,738	\$0.0619	\$0.0524	413,494	26,039	51,266	490,799	\$67.01	84.1%	92.7%
December 2025	3,759,730	4,288,734	8,048,464	\$0.0938	\$0.0858	720,958	26,039	56,339	803,336	\$99.81	89.4%	99.8%
January 2026	3,220,889	3,822,074	7,042,963	\$0.1307	\$0.1222	887,869	26,039	49,301	963,208	\$136.76	78.2%	97.5%
February 2026	2,994,648	3,451,508	6,446,156	\$0.1028	\$0.0957	638,039	25,100	45,123	708,262	\$109.87	79.3%	100.7%
March 2026	3,034,945	3,571,514	6,606,459	\$0.0631	\$0.0562	392,315	25,100	46,245	463,660	\$70.18	73.4%	95.2%
April 2026 ⁽³⁾	2,923,132	3,346,897	6,270,030	\$0.0460	\$0.0377	260,793	25,100	43,890	329,783	\$52.60	72.0%	83.2%
May 2026	3,511,902	4,241,128	7,753,030	\$0.0403	\$0.0319	276,724	25,100	54,271	356,095	\$45.93	86.1%	97.5%
June 2026	3,399,574	4,029,639	7,429,213	\$0.0507	\$0.0363	318,365	25,900	52,004	396,269	\$53.34	85.3%	97.8%
Total (Average)	39,503,957	47,128,321	86,632,278	\$0.0685	\$0.0568	\$5,371,607	\$310,296	\$606,426	\$6,288,329	\$72.59	81.7%	94.7%

FY 2027 Budget												
Month	KWh's			Energy Pricing - \$/KWh		Revenue				Power sold % of	Boiler Availabi	
	On Peak	Off Peak	Total	On Peak	Off Peak	Energy	Capacity	REC's	Total			All in Rate
July 2026	3,390,720	4,101,005	7,491,725	\$0.0726	\$0.0489	446,604	21,463	52,442	520,509	\$69.48	83.2%	90.9%
August 2026	3,461,278	4,139,153	7,600,431	\$0.0553	\$0.0340	332,153	21,463	53,203	406,820	\$53.53	84.4%	91.2%
September 2026 ⁽⁵⁾	3,255,594	4,012,955	7,268,549	\$0.0466	\$0.0341	288,269	21,463	50,880	360,612	\$49.61	83.4%	93.6%
October 2026 ⁽³⁾⁽⁵⁾	2,831,787	3,362,506	6,194,294	\$0.0423	\$0.0332	231,499	25,985	43,360	300,845	\$48.57	68.8%	77.3%
November 2026 ⁽³⁾⁽⁵⁾	3,151,926	3,937,506	7,089,432	\$0.0550	\$0.0470	358,671	25,985	49,626	434,282	\$61.26	81.4%	84.7%
December 2026 ⁽⁵⁾	3,474,241	4,282,116	7,756,357	\$0.0840	\$0.0743	609,995	25,985	54,294	690,275	\$88.99	86.2%	95.1%
January 2027 ⁽⁵⁾	3,324,973	4,038,089	7,363,062	\$0.1264	\$0.1173	893,852	25,985	33,134	952,971	\$129.43	81.8%	96.5%
February 2027 ⁽⁵⁾	3,007,370	3,476,728	6,484,098	\$0.0979	\$0.0909	610,201	25,985	29,178	665,365	\$102.61	79.7%	98.6%
March 2027 ⁽³⁾⁽⁴⁾⁽⁵⁾	3,214,110	3,751,373	6,965,483	\$0.0644	\$0.0541	409,935	25,985	34,827	470,748	\$67.58	77.4%	90.2%
April 2027 ⁽³⁾⁽⁴⁾⁽⁵⁾⁽⁶⁾	2,275,933	2,614,302	4,890,235	\$0.0437	\$0.0396	203,103	25,985	24,451	253,540	\$51.85	56.1%	66.8%
May 2027 ⁽⁴⁾⁽⁵⁾	3,449,701	4,270,759	7,720,460	\$0.0385	\$0.0349	281,846	25,985	38,602	346,434	\$44.87	85.8%	91.4%
June 2027 ⁽⁴⁾⁽⁵⁾	3,422,932	4,010,693	7,433,625	\$0.0534	\$0.0349	322,907	21,463	37,168	381,539	\$51.33	85.3%	89.4%
Total (Average)	38,260,565	45,997,186	84,257,751	\$0.0650	\$0.0536	\$4,989,037	\$293,737	\$501,167	\$5,783,941	\$68.65	79.5%	88.8%

- 1) Assumes generator capacity of 14.1 MW's & steam capacity of 144,000 lbs/hour and 2.0 MW's used in facilities leaving 12.1 MW's of capacity to sell every hour.
- 2) Measures time boilers are available to burn MSW
- 3) It is assumed a cold outage will take place in March/April 2026, October/November 2026, & March/April 2027.
- 4) Rates are based on new contract for period of 3/1/2025 through 2/28/2027, rates outside of this period is a projection.
- 5) Starting September 2026, sale of electricity is reduced by 116,095KWH during on peak, and by 16,585KWH during off peak due to the anticipated additional usage of the new MRF equipment.
- 6) Due to the turbine minor, generation of electricity is reduced by 421,160KWH during on peak, and by 489,725KWH during off peak hours, this represents 6 days of downtime.

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FY 2027 Budget - Recycling Tons & Revenue												
Description	FY 2025 Actual	FY 2026						FY 2027 Budget				
		12 Month Budget	7 Months YTD		Forecast		Favorable/(Unfavorable)					
					\$ / Tons	Vs FY 2026 Budget		Vs FY 2026 Forecast		Vs FY 2026 Budget		
			Actual	% Bud.		\$	%	\$	%	\$	%	\$
Inbound Material												
Tons												
Total Single Sort Tons	29,955	32,997	19,129	58.0%	32,627	(370)	-1.1%	33,482	855	2.6%	485	1.5%
Total OCC Tons	3,614	3,864	2,599	67.2%	4,172	308	8.0%	3,899	(273)	-6.5%	35	0.9%
Tipping Fees												
Owner Tipping Fees	1,128,657	1,709,060	1,031,598	60.4%	1,737,776	28,716	1.7%	2,344,997	607,221	34.9%	635,937	37.2%
Assoc Tipping Fees	-	-	-	-	-	-	0.0%	-	-	0.0%	-	0.0%
Contract Tipping Fees	940,606	1,058,727	554,144	52.3%	972,569	(86,158)	-8.1%	1,019,702	47,133	4.8%	(39,025)	-3.7%
Commercial Tipping Fees	164,638	186,144	106,341	57.1%	196,667	10,523	5.7%	190,588	(6,079)	-3.1%	4,444	2.4%
Contamination Fees	6,726	11,580	996	8.6%	11,837	257	2.2%	11,580	(257)	-2.2%	0	0.0%
Total Tippings Fees	\$2,240,627	\$2,965,512	\$1,693,078	57.1%	\$2,918,849	(\$46,663)	-1.6%	\$3,566,867	\$648,018	22.2%	\$601,355	20.3%
\$/Ton of Inbound Tip Fees	\$74.80	\$89.87	\$88.51	98.5%	\$89.46	(\$0)	-0.5%	\$106.53	\$17.07	19.1%	\$16.66	18.5%
Outbound Material - Tons												
3-7 Mixed (inc Ridged)	128	156	67	42.6%	127	(29)	-18.5%	134	7	5.3%	(22)	-14.2%
Colored HDPE	197	234	110	47.0%	210	(25)	-10.5%	218	9	4.1%	(16)	-6.8%
No 2 Natural HDPE	169	202	106	52.5%	189	(13)	-6.4%	187	(2)	-1.2%	(15)	-7.5%
No 1 Pet	431	492	265	53.7%	451	(42)	-8.5%	462	11	2.6%	(30)	-6.1%
Total Plastic	924	1,085	547	50.4%	977	(108)	-10.0%	1,001	25	2.5%	(84)	-7.7%
Residential Paper	13,065	14,071	8,067	57.3%	14,030	(40)	-0.3%	14,298	268	1.9%	227	1.6%
OCC (Single Sort)	8,620	9,558	5,423	56.7%	9,111	(447)	-4.7%	9,077	(34)	-0.4%	(481)	-5.0%
Cans - Steel	666	723	373	51.7%	690	(33)	-4.6%	710	21	3.0%	(13)	-1.8%
Alum	132	174	21	11.8%	90	(84)	-48.1%	116	26	28.5%	(58)	-33.3%
Glass to Storage	1,966	1,619	1,166	72.0%	1,751	132	8.2%	1,937	186	10.6%	318	19.7%
Single Sort Program	25,373	27,229	15,597	57.3%	26,649	(580)	-2.1%	27,139	490	1.8%	(90)	-0.3%
OCC (Source Separated)	3,604	3,897	2,599	66.7%	4,172	275	7.1%	4,128	(44)	-1.1%	231	5.9%
Total Recycling Outbound	28,977	31,126	18,196	58.5%	30,821	(305)	-1.0%	31,267	446	1.4%	141	0.5%
Loose Metal	228	239	159	66.8%	265	26	11.0%	258	(7)	-2.5%	20	8.3%
Post Burn	4,534	4,988	2,572	51.6%	4,715	(273)	-5.5%	5,030	315	6.7%	42	0.8%
Total WTE Outbound	4,761	5,226	2,732	52.3%	4,980	(246)	-4.7%	5,288	308	6.2%	62	1.2%
Total Outbound	33,738	36,353	20,927	57.6%	35,801	(552)	-1.5%	36,555	754	2.1%	202	0.6%
Revenue - \$												
3-7 Mixed (inc Ridged)	3,979	3,461	2,615	75.6%	4,358	897	25.9%	3,842	(516)	-11.8%	381	11.0%
Colored HDPE	40,003	63,725	10,787	16.9%	28,641	(35,084)	-55.1%	39,147	10,506	36.7%	(24,578)	-38.6%
No 2 Natural HDPE	250,166	218,476	112,962	51.7%	201,266	(17,209)	-7.9%	198,783	(2,483)	-1.2%	(19,692)	-9.0%
No 1 Pet	156,299	152,505	25,321	16.6%	57,546	(94,958)	-62.3%	80,064	22,518	39.1%	(72,441)	-47.5%
Total Plastic	\$450,447	\$438,166	\$151,685	34.6%	\$291,812	(\$146,354)	-33.4%	\$321,837	\$30,025	10.3%	(\$116,330)	-26.5%
Residential Paper	294,065	185,847	38,921	20.9%	105,146	(80,701)	-43.4%	158,765	53,619	51.0%	(27,082)	-14.6%
OCC (Single Sort)	846,827	887,756	366,266	41.3%	660,179	(227,577)	-25.6%	723,469	63,290	9.6%	(164,287)	-18.5%
Cans - Steel	138,854	146,139	68,890	47.1%	131,609	(14,530)	-9.9%	140,879	9,270	7.0%	(5,260)	-3.6%
Cans - Alum	225,856	257,614	33,484	13.0%	142,195	(115,419)	-44.8%	180,902	38,707	27.2%	(76,712)	-29.8%
Total Single Sort Program	\$1,956,049	\$1,915,522	\$659,246	34.4%	\$1,330,942	(\$584,580)	-30.5%	\$1,525,852	\$194,910	14.6%	(\$389,670)	-20.3%
OCC (Source Separated)	356,196	361,940	171,842	47.5%	297,249	(64,690)	-17.9%	328,984	31,734	10.7%	(32,956)	-9.1%
Total Recycling Outbound	\$2,312,246	\$2,277,462	\$831,088	36.5%	\$1,628,191	(\$649,271)	-28.5%	\$1,854,836	\$226,644	13.9%	(\$422,626)	-18.6%
Loose Metal	40,102	45,865	29,690	64.7%	48,673	2,807	6.1%	46,501	(2,172)	-4.5%	636	1.4%
Post Burn	398,408	414,832	216,827	52.3%	402,093	(12,739)	-3.1%	434,856	32,763	8.1%	20,024	4.8%
Total WTE Outbound	438,510	460,697	246,517	53.5%	450,766	(9,932)	-2.2%	481,357	30,591	6.8%	20,659	4.5%
Total Revenue	\$2,750,755	\$2,738,159	\$1,077,605	39.4%	\$2,078,957	(\$659,202)	-24.1%	\$2,336,193	\$257,236	12.4%	(\$401,967)	-14.7%
Revenue - \$/Ton												
3-7 Mixed	\$31.07	\$22.15	\$39.31	177.5%	\$34.23	\$12.08	54.6%	\$28.67	(\$5.56)	-16.2%	\$6.52	29.5%
Colored HDPE	\$203.47	\$272.31	\$98.03	36.0%	\$136.71	(\$135.61)	-49.8%	\$179.48	\$42.78	31.3%	(\$92.83)	-34.1%
No 2 Natural HDPE	\$1,480.54	\$1,079.02	\$1,062.87	98.5%	\$1,062.46	(\$16.56)	-1.5%	\$1,061.93	(\$0.53)	0.0%	(\$17.09)	-1.6%
No 1 Pet	\$362.78	\$309.75	\$95.69	30.9%	\$127.71	(\$182.04)	-58.8%	\$173.26	\$45.55	35.7%	(\$136.49)	-44.1%
Total Plastic	\$487.24	\$403.80	\$277.08	68.6%	\$298.72	(\$105.07)	-26.0%	\$321.38	\$22.66	7.6%	(\$82.42)	-20.4%
Residential Paper	\$22.51	\$13.21	\$4.82	36.5%	\$7.49	(\$5.71)	-43.3%	\$11.10	\$3.61	48.2%	(\$2.10)	-15.9%
OCC (Single Sort)	\$98.24	\$92.88	\$67.54	72.7%	\$72.46	(\$20.42)	-22.0%	\$79.70	\$7.24	10.0%	(\$13.18)	-14.2%
Cans - Steel	\$208.61	\$202.14	\$184.48	91.3%	\$190.85	(\$11.29)	-5.6%	\$198.38	\$7.53	3.9%	(\$3.76)	-1.9%
Cans - Alum	\$1,717.01	\$1,484.39	\$1,631.00	109.9%	\$1,579.16	\$94.77	6.4%	\$1,563.84	(\$15.31)	-1.0%	\$79.46	5.4%
Single Sort Program	\$77.09	\$70.35	\$42.27	60.1%	\$49.94	(\$20.40)	-29.0%	\$56.22	\$6.28	12.6%	(\$14.13)	-20.1%
OCC (Source Separated)	\$98.83	\$92.88	\$66.13	71.2%	\$71.25	(\$21.63)	-23.3%	\$79.70	\$8.45	11.9%	(\$13.17)	-14.2%
Recycling Outbound	\$79.80	\$73.17	\$45.68	62.4%	\$52.83	(\$20.34)	-27.8%	\$59.32	\$6.49	12.3%	(\$13.85)	-18.9%
Loose Metal	\$176.27	\$192.25	\$186.21	96.9%	\$183.74	(\$8.51)	-4.4%	\$180.01	(\$3.73)	-2.0%	(\$12.25)	-6.4%
Post Burn	\$87.88	\$83.17	\$84.30	101.4%	\$85.28	\$2.11	2.5%	\$86.46	\$1.18	1.4%	\$3.29	4.0%
WTE Outbound	\$92.10	\$88.15	\$90.25	102.4%	\$90.52	\$2.37	2.7%	\$91.03	\$0.51	0.6%	\$2.88	3.3%
All Outbound	\$81.53	\$75.32	\$51.49	68.4%	\$58.07	(\$17.25)	-22.9%	\$63.91	\$5.84	10.1%	(\$11.41)	-15.2%

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FY 2027 Budget - Miscellaneous Income & Expenses													
Description	FY 2025 Actual	FY 2026						FY 2027 Budget					
		12 Month Budget	7 Months YTD		Forecast			Favorable/(Unfavorable)					
			Actual	% Bud.	\$	Vs FY 2026 Budget		\$	%	Vs FY 2026 Forecast		Vs FY 2026 Budget	
						\$	%			\$	%	\$	%
Municipal Assessments/Rebates:													
TOTAL	\$ -	\$ -	\$ -		\$ -	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%	
Other Operating Revenue:													
Stack Rental	71,480	78,975	46,105	58.4%	79,248	273	0.3%	79,891	643	0.8%	916	1.2%	
Joinder Agreement Revenue	-	91,752	186,275	203.0%	186,275	94,523	103.0%	186,205	(70)	0.0%	94,453	102.9%	
Container Rental Fees	13,875	15,000	6,000	40.0%	15,050	50	0.3%	11,625	(3,425)	-22.8%	(3,375)	-22.5%	
Kimberly Clark	111,427	145,000	37,800	26.1%	106,442	(38,558)	-26.6%	148,889	42,447	39.9%	3,889	2.7%	
Misc. Revenue	-	-	-		-	-	0.0%	-	-	0.0%	-	0.0%	
TOTAL	\$196,783	\$330,727	\$276,180	83.5%	\$387,015	\$56,288	17.0%	\$426,610	\$39,595	10.2%	\$95,883	29.0%	
ADMIN-CONTINGENT	\$88,235	\$350,000	\$300	0.1%	\$350,000	\$ -	0.0%	\$350,000	\$0	0.0%	\$0	0.0%	
INTEREST INCOME													
Interest - Bank	67,451	50,000	61,303	122.6%	105,090	55,090	110.2%	108,243	3,153	3.0%	58,243	116.5%	
Finance Chrgs Revenue	15,395	10,000	13,220	132.2%	22,663	12,663	126.6%	23,342	680	3.0%	13,342	133.4%	
Misc Revenues	185	250	-		250	0	0.0%	250	-	0.0%	0	0.0%	
TOTAL INTEREST INCOME	\$83,032	\$60,250	\$74,522	254.8%	\$128,003	\$67,753	112.5%	\$131,835	\$3,833	3.0%	\$71,585	118.8%	
INVESTMENT INCOME													
Investment Income	636,384	585,000	291,858	49.9%	277,229	(307,771)	-52.6%	81,144	(196,085)	-70.7%	(503,856)	-86.1%	
Investment Fees	(79,805)	(72,000)	(52,657)	73.1%	(50,018)	21,982	30.5%	(35,000)	15,018	30.0%	37,000	51.4%	
Investment Gains/(Losses)	2,742,365	369,000	2,776,076	752.3%	2,636,923	2,267,923	614.6%	1,134,117	(1,502,805)	-57.0%	765,117	207.3%	
TOTAL INVESTMENT INCOME	\$3,298,943	\$882,000	\$3,015,277	341.9%	\$2,864,134	\$1,982,134	224.7%	\$1,180,261	(\$1,683,873)	-58.8%	\$298,261	33.8%	
GRANT REVENUE / EXPENSE													
2024 EPA REO Grant Revenue	188,997	-	135,980	100.0%	233,108	233,108	100.0%	1,577,894	1,344,786	576.9%	1,577,894	100.0%	
2024 EPA REO Grant Expense	(188,772)	-	(167,868)	100.0%	(287,774)	(287,774)	-100.0%	(1,577,894)	(1,290,121)	-448.3%	(1,577,894)	-100.0%	
TOTAL INVESTMENT INCOME	\$225	\$ -	(\$31,888)		(\$54,665)	(\$54,665)	-100.0%	\$ -	\$54,665	100.0%	\$ -	0.0%	
Bond Interest / Issuance Expense													
Interest-Trustee	293,853	-	273,134	100.0%	-	-	0.0%	-	-	0.0%	-	0.0%	
Bond Issuance Costs	(230,993)	-	(579,004)	100.0%	(579,004)	(579,004)	-100.0%	(4,000)	575,004	99.3%	(4,000)	-100.0%	
TOTAL INTEREST INCOME	\$62,860	\$ -	(\$305,870)		(\$579,004)	(\$579,004)	-100.0%	(\$4,000)	\$575,004	99.3%	(\$4,000)	-100.0%	
LEASE/BOND PRINCIPAL PAYMENTS (non-GAAP)													
Lease Principal Payments	1,293,762	2,026,368	186,656	9.2%	1,335,368	(691,000)	-34.1%	1,292,174	(43,193)	-3.2%	(734,194)	-36.2%	
Bond Principal Payments	-	-	186,656	100.0%	-	-	0.0%	1,710,000	1,710,000	100.0%	1,710,000	100.0%	
TOTAL LEASE/BOND PRINCIPAL PAYMENTS	\$1,293,762	\$2,026,368	\$186,656	9.2%	\$1,335,368	(\$691,000)	-34.1%	\$3,002,174	\$1,666,807	124.8%	\$975,806	48.2%	
LEASE/BOND INTEREST EXPENSE													
Interest Expense - Capital Lease	210,442	173,685	103,097	59.4%	173,685	0	0.0%	168,544	(5,141)	3.0%	(5,141)	3.0%	
Interest Expense - Bonding	573,594	1,525,750	384,500	25.2%	1,080,086	(445,664)	29.2%	1,960,538	880,452	-81.5%	434,788	-28.5%	
Interest Expense - Bonding - Premium Amortization	-	-	-		(99,673)	(99,673)	100.0%	(199,346)	(99,673)	100.0%	(199,346)	100.0%	
TOTAL INTEREST EXPENSE	\$784,036	\$1,699,435	\$487,750	184.6%	\$1,154,098	(\$545,337)	32.1%	\$1,929,735	\$775,637	-67.2%	\$230,300	-13.6%	
OTHER INTEREST EXPENSE													
Interest Expense - Other	225,220	-	-		-	-	0.0%	-	-	0.0%	-	0.0%	
TOTAL INTEREST EXPENSE	\$225,220	\$ -	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	\$ -	0.0%	\$ -	0.0%	
OTHER INCOME / EXPENSE													
Other Gains (Losses)	606,500	-	101,236	100.0%	173,547	173,547	100.0%	-	(173,547)	-100.0%	-	0.0%	
Discount Available	32	-	1	100.0%	3	3	100.0%	-	(3)	-100.0%	-	0.0%	
Discounts Taken	9,814	20,000	839	4.2%	1,439	(18,561)	-92.8%	20,000	18,561	###	-	0.0%	
TOTAL OTHER INCOME / (EXPENSE)	\$616,344	\$20,000	\$102,076	510.4%	\$174,989	\$154,988	774.9%	\$20,000	(\$154,988)	-88.6%	\$ -	0.0%	
LANDFILL-CLOSURE PROJECT	\$675,469	\$474,287	\$417,920	88.1%	\$716,435	(\$242,148)	-51.1%	\$716,435	\$ -	0.0%	(\$242,148)	-51.1%	
ADMIN-POST RETIREMENT BENEFITS	\$40,847	\$22,368	\$13,048	58.3%	\$22,368	\$ -	0.0%	\$22,368	\$ -	0.0%	\$ -	0.0%	
DEPRECIATION													
Administrative	48,038	-	18,758	100.0%	43,429	(43,429)	-100.0%	148,577	105,148	-242.1%	148,577	-100.0%	
Waste-to-Energy	2,474,090	-	1,299,262	100.0%	2,632,393	(2,632,393)	-100.0%	3,014,130	381,737	-14.5%	3,014,130	-100.0%	
Recycling	559,639	-	273,822	100.0%	588,010	(588,010)	-100.0%	1,912,203	1,324,193	-225.2%	1,912,203	-100.0%	
Recycling -90 Blueberry	3,315	-	1,657	100.0%	456,847	(456,847)	-100.0%	456,847	-	0.0%	456,847	-100.0%	
Landfill/Ashfill	876,718	-	782,316	100.0%	1,538,826	(1,538,826)	-100.0%	1,441,440	(97,386)	6.3%	1,441,440	-100.0%	
Transportation & Disposal	114,162	-	40,076	100.0%	90,214	(90,214)	-100.0%	140,735	50,521	-56.0%	140,735	-100.0%	
TOTAL DEPRECIATION	\$4,075,962	\$5,278,000	\$2,415,892	45.8%	\$5,349,720	(\$71,720)	-1.4%	\$7,113,932	(\$1,764,213)	-33.0%	(\$1,835,932)	-34.8%	

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FY 2026

Operating Expenses

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FY 2027 Budget - Administration Expenses												
Description	FY 2025 Actual	FY 2026						FY 2027 Budget				
		12 Month Budget	7 Months YTD		Forecast			Favorable/(Unfavorable)				
			Actual	% Bud.	\$	Vs FY 2026 Budget		\$	Vs FY 2026 Forecast		Vs FY 2026 Budget	
						\$	%		\$	%	\$	%
Payroll/Benefits	1,467,912	1,585,791	793,382	50.0%	1,397,360	188,431	11.9%	1,618,544	(221,184)	-15.8%	(32,753)	-2.1%
Other Employee Benefits	568,849	640,059	310,980	48.6%	567,685	72,375	11.3%	672,089	(104,404)	-18.4%	(32,030)	-5.0%
Physicals	609	1,500	618	41.2%	1,059	441	29.4%	2,000	(941)	-88.8%	(500)	-33.3%
Temporary Labor	453	-	-	-	-	-	0.0%	-	-	0.0%	-	0.0%
Union Expense	-	-	-	-	-	-	0.0%	-	-	0.0%	-	0.0%
Expense Reimbursement	43	-	-	-	-	-	0.0%	-	-	0.0%	-	0.0%
Group Term Life Clearing	-	-	-	-	-	-	0.0%	-	-	0.0%	-	0.0%
Office Supplies	48,996	28,848	29,621	102.7%	50,779	(21,931)	-76.0%	50,000	779	1.5%	(21,152)	-73.3%
Board/Communities Expenses	20,222	21,000	6,760	32.2%	11,589	9,411	44.8%	21,000	(9,411)	-81.2%	-	0.0%
Travel & Food	41,955	30,000	15,285	51.0%	26,203	3,797	12.7%	30,000	(3,797)	-14.5%	-	0.0%
Employment Advertising/Hiring	16,135	20,000	-	-	-	20,000	100.0%	20,000	(20,000)	-100.0%	0	0.0%
Training	9,437	25,000	9,360	37.4%	16,045	8,955	35.8%	20,000	(3,955)	-24.6%	5,000	20.0%
Dues & Subscriptions	4,530	6,500	4,204	64.7%	7,207	(707)	-10.9%	6,000	1,207	16.7%	500	7.7%
Telephone	12,802	14,000	7,342	52.4%	12,587	1,413	10.1%	14,000	(1,413)	-11.2%	0	0.0%
Safety Equipment	4,531	4,000	551	13.8%	944	3,056	76.4%	3,000	(2,056)	-217.8%	1,000	25.0%
Permits	1,190	-	471	100.0%	807	(807)	-100.0%	-	807	100.0%	-	0.0%
Medical Fees & Reimbursements	-	-	-	-	-	-	0.0%	-	-	0.0%	-	0.0%
Insurance	1,182,573	1,276,610	713,562	55.9%	1,283,178	(6,568)	-0.5%	1,327,725	(44,547)	-3.5%	(51,115)	-4.0%
Enviromental Management	-	-	-	-	-	-	0.0%	-	-	0.0%	-	0.0%
Audit	27,600	28,900	32,000	110.7%	27,600	1,300	4.5%	32,000	(4,400)	-15.9%	(3,100)	-10.7%
Computer Maintenance	161,290	190,000	115,771	60.9%	194,052	(4,052)	-2.1%	195,245	(1,193)	-0.6%	(5,245)	-2.8%
Placement Fees	-	-	-	-	-	-	0.0%	-	-	0.0%	-	0.0%
Consulting Services	43,518	30,000	25,404	84.7%	48,550	(18,550)	-61.8%	32,000	16,550	34.1%	(2,000)	-6.7%
Placement Fees	73	-	-	-	-	-	0.0%	-	-	0.0%	-	0.0%
Legal Fees	82,658	68,000	40,426	59.5%	69,302	(1,302)	-1.9%	65,000	4,302	6.2%	3,000	4.4%
Outside Services	-	20,000	2,875	14.4%	4,929	15,071	75.4%	2,000	2,929	59.4%	18,000	90.0%
Public Relations	286,194	260,000	152,240	58.6%	259,873	127	0.0%	279,183	(19,310)	-7.4%	(19,183)	-7.4%
Host Community Payments	-	-	-	-	-	-	0.0%	-	-	0.0%	-	0.0%
Bank Charges	36,633	40,000	24,303	60.8%	41,662	(1,662)	-4.2%	40,000	1,662	4.0%	(0)	0.0%
Interest Expense - Ltd	-	-	-	-	-	-	0.0%	-	-	0.0%	-	0.0%
Host Community Payments	502,865	505,000	306,109	60.6%	524,747	(19,747)	-3.9%	525,000	(253)	0.0%	(20,000)	-4.0%
Adjust Balance Sheet Accounts	-	-	-	-	-	-	0.0%	-	-	0.0%	-	0.0%
Major Repairs	7,791	-	-	-	-	-	0.0%	100,000	(100,000)	-100.0%	(100,000)	-100.0%
TOTAL ALL	\$4,528,859	\$4,795,209	\$2,591,264	54.0%	\$4,546,157	\$249,052	5.2%	\$5,054,786	(\$508,629)	-11.2%	(\$259,578)	-5.4%

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FY 2027 Budget - Waste To Energy Expenses												
Description	FY 2025 Actual	FY 2026						FY 2027 Budget				
		12 Month Budget	7 Months YTD		Forecast			Favorable/(Unfavorable)				
			Actual	% Bud.	\$	Vs FY 2026 Budget		\$	Vs FY 2026 Forecast		Vs FY 2026 Budget	
						\$	%		\$	%	\$	%
Payroll/Benefits	4,538,704	4,756,861	2,792,991	58.7%	4,989,937	(233,076)	-4.9%	4,992,208	(2,271)	0.0%	(235,347)	-4.9%
Other Employee Benefits	1,598,726	1,826,373	912,839	50.0%	1,794,560	31,813	1.7%	1,892,440	(97,880)	-5.5%	(66,067)	-3.6%
Physicals	18,976	22,000	21,743	98.8%	28,200	(6,200)	-28.2%	22,660	5,540	19.6%	(660)	-3.0%
Uniforms	66,588	65,000	38,622	59.4%	63,916	1,084	1.7%	65,000	(1,084)	-1.7%	0	0.0%
Temporary Labor	49,802	55,000	120,174	218.5%	210,082	(155,082)	-282.0%	57,000	153,082	72.9%	(2,000)	-3.6%
Office Supplies	15,412	17,000	14,274	84.0%	26,274	(9,274)	-54.6%	23,230	3,044	11.6%	(6,230)	-36.6%
Travel & Food	3,243	6,000	8,405	140.1%	13,770	(7,770)	-129.5%	15,000	(1,230)	-8.9%	(9,000)	-150.0%
Training	26,728	26,500	-	-	7,500	19,000	71.7%	15,000	(7,500)	-100.0%	11,500	43.4%
Telephone	12,693	12,500	6,764	54.1%	12,500	-	0.0%	12,500	0	0.0%	0	0.0%
Building & Ground Maintenance	92,678	73,500	52,437	71.3%	73,240	260	0.4%	73,500	(260)	-0.4%	-	0.0%
Vehicle Maintenance	15,265	45,000	61,692	137.1%	82,960	(37,960)	-84.4%	45,000	37,960	45.8%	-	0.0%
Warehousing (Freight & Ship)	74,224	64,000	50,839	79.4%	74,562	(10,562)	-16.5%	70,000	4,562	6.1%	(6,000)	-9.4%
Maintenance Shop Stock	78,372	72,000	45,170	62.7%	80,582	(8,582)	-11.9%	75,000	5,582	6.9%	(3,000)	-4.2%
Safety Equipment	90,192	86,200	48,668	56.5%	86,200	(0)	0.0%	88,786	(2,586)	-3.0%	(2,586)	-3.0%
Laboratory Equipment	11,015	7,000	(288)	-4.1%	9,700	(2,700)	-38.6%	15,000	(5,300)	-54.6%	(8,000)	-114.3%
Permits	33,531	3,000	3,047	101.6%	5,000	(2,000)	-66.7%	10,000	(5,000)	-100.0%	(7,000)	-233.3%
Tools & Equipment	67,140	55,000	21,993	40.0%	45,000	10,000	18.2%	55,000	(10,000)	-22.2%	(0)	0.0%
Mobile Equip Fuel	61,136	70,000	39,768	56.8%	66,223	3,777	5.4%	68,115	(1,892)	-2.9%	1,885	2.7%
Replacement Spare Parts	840,579	835,000	595,631	71.3%	965,000	(130,000)	-15.6%	965,000	-	0.0%	(130,000)	-15.6%
Lubricants	30,059	35,000	29,898	85.4%	43,456	(8,456)	-24.2%	36,050	7,406	17.0%	(1,050)	-3.0%
Other Chemicals	139,218	163,180	60,942	37.3%	121,000	42,180	25.8%	171,547	(50,547)	-41.8%	(8,367)	-5.1%
Chemicals Carbon	200,451	212,000	104,087	49.1%	212,000	0	0.0%	218,000	(6,000)	-2.8%	(6,000)	-2.8%
Chemicals Lime	1,311,733	1,387,618	712,724	51.4%	1,387,617	1	0.0%	1,473,447	(85,830)	-6.2%	(85,829)	-6.2%
Chemicals Urea	234,463	237,000	125,346	52.9%	194,785	42,215	17.8%	237,000	(42,215)	-21.7%	-	0.0%
Computer Maintenance	2,573	14,000	22,686	162.0%	7,635	6,365	45.5%	14,000	(6,365)	-83.4%	0	0.0%
Consulting Services	9,608	-	12,665	100.0%	-	-	0.0%	-	-	0.0%	-	0.0%
Building Rental	-	-	-	-	20,000	(20,000)	-100.0%	38,100	(18,100)	-90.5%	(38,100)	-100.0%
DEP Ash Fee	75,196	78,000	38,129	48.9%	78,000	-	0.0%	78,000	-	0.0%	-	0.0%
Calibration Services	5,521	-	1,095	100.0%	1,095	(1,095)	-100.0%	-	1,095	100.0%	-	0.0%
Kone Cranes	24,005	31,000	19,841	64.0%	31,000	(0)	0.0%	32,000	(1,000)	-3.2%	(1,000)	-3.2%
Safety Inspections	20,269	29,870	17,593	58.9%	35,000	(5,130)	-17.2%	35,000	-	0.0%	(5,130)	-17.2%
Industrial Cleaning	372,916	409,300	257,555	62.9%	424,160	(14,860)	-3.6%	491,400	(67,240)	-15.9%	(82,100)	-20.1%
Power Sales Services	7,901	-	-	-	7,400	(7,400)	-100.0%	-	7,400	100.0%	-	0.0%
Gas	229,695	261,600	77,918	29.8%	261,600	-	0.0%	269,448	(7,848)	-3.0%	(7,848)	-3.0%
Water & Sewer	127,745	195,972	93,998	48.0%	177,225	18,748	9.6%	180,769	(3,544)	-2.0%	15,203	7.8%
Electric	131,718	345,700	120,765	34.9%	331,972	13,728	4.0%	345,700	(13,728)	-4.1%	(0)	0.0%
Non Destructive Testing	82,126	99,872	40,050	40.1%	99,872	-	0.0%	101,869	(1,997)	-2.0%	(1,997)	-2.0%
Annual Maintenance (Shutdown)	761,294	925,000	371,605	40.2%	925,000	-	0.0%	925,000	-	0.0%	-	0.0%
Machine Work	8,430	7,000	1,440	20.6%	7,000	(0)	0.0%	7,000	-	0.0%	(0)	0.0%
Outside Services	382,317	325,000	170,234	52.4%	325,000	(0)	0.0%	331,500	(6,500)	-2.0%	(6,500)	-2.0%
CEMS Maintenance Contract	47,400	56,936	31,200	54.8%	56,200	736	1.3%	51,800	4,400	7.8%	5,136	9.0%
Food Waste Disposal	271,397	243,000	50,501	20.8%	243,000	-	0.0%	243,000	-	0.0%	-	0.0%
Rental Equipment	24,009	26,200	12,234	46.7%	26,200	(0)	0.0%	26,200	-	0.0%	(0)	0.0%
Waste Disposal	1,850,445	20,000	7,402	37.0%	20,000	-	0.0%	20,000	-	0.0%	-	0.0%
Painting	3,402	2,000	1,124	56.2%	2,000	0	0.0%	2,000	-	0.0%	0	0.0%
Vendor Assistance	70,857	76,000	54,045	71.1%	90,000	(14,000)	-18.4%	105,500	(15,500)	-17.2%	(29,500)	-38.8%
Engineering Consulting	7,368	35,000	-	-	35,000	-	0.0%	35,000	0	0.0%	0	0.0%
Ash Testing	-	-	-	-	-	-	0.0%	-	-	0.0%	-	0.0%
Air Monitoring	-	-	-	-	-	-	0.0%	-	-	0.0%	-	0.0%
CEMS Certification	-	-	-	-	-	-	0.0%	-	-	0.0%	-	0.0%
Obsolete Inventory	28,401	10,000	5,320	53.2%	30,000	(20,000)	-200.0%	30,000	-	0.0%	(20,000)	-200.0%
Miscellaneous	2,157	15,000	290	1.9%	-	15,000	100.0%	-	-	0.0%	15,000	100.0%
Environ-Travel	-	-	-	-	-	-	0.0%	-	-	0.0%	-	0.0%
Environ-Permits	36,192	39,274	4,715	12.0%	50,396	(11,122)	-28.3%	51,720	(1,324)	-2.6%	(12,446)	-31.7%
Environ-ISO & OHSAS Systems	9,243	24,000	31,348	130.6%	35,048	(11,048)	-46.0%	28,500	6,548	18.7%	(4,500)	-18.8%
Environ-CEMS Maintenance Contract	-	-	-	-	-	-	0.0%	-	-	0.0%	-	0.0%
Environ-Ash Testing	15,624	16,882	5,211	30.9%	11,715	5,167	30.6%	16,950	(5,235)	-44.7%	(68)	-0.4%
Environ-Air Monitoring	78,613	81,950	80,547	98.3%	81,537	413	0.5%	89,300	(7,763)	-9.5%	(7,350)	-9.0%
Environ-Cems Certification	15,000	20,000	5,460	27.3%	9,100	10,900	54.5%	10,000	(900)	-9.9%	10,000	50.0%
Environ-Miscellaneous	-	-	-	-	-	-	0.0%	15,000	(15,000)	-100.0%	(15,000)	-100.0%
Major Repairs	556,864	265,000	237,750	89.7%	274,334	(9,334)	-3.5%	105,000	169,334	61.7%	160,000	60.4%
TOTAL ALL	\$14,870,836	\$13,786,288	\$7,640,891	55.4%	\$14,291,053	(\$504,765)	-3.7%	\$14,376,739	(\$85,686)	-0.6%	(\$590,451)	-4.3%

ecomaine												
FY 2027 Budget - Recycling Expenses												
Description	FY 2025 Actual	FY 2026						FY 2027 Budget				
		12 Month Budget	7 Months YTD		Forecast			Favorable/(Unfavorable)				
			Actual	% Bud.	\$	Vs FY 2026 Budget		\$	Vs FY 2026 Forecast		Vs FY 2026 Budget	
						\$	%		\$	%	\$	%
Payroll/Benefits	856,595	1,020,501	675,924	66.2%	963,150	57,351	5.6%	1,243,348	(280,198)	-29.1%	(222,846)	-21.8%
Other Employee Benefits	366,167	478,314	243,358	50.9%	455,824	22,490	4.7%	608,828	(153,004)	-33.6%	(130,514)	-27.3%
Physicals	5,414	1,500	4,005	267.0%	4,400	(2,900)	-193.3%	1,600	2,800	63.6%	(100)	-6.7%
Uniforms	29,044	30,000	18,149	60.5%	30,000	-	0.0%	32,100	(2,100)	-7.0%	(2,100)	-7.0%
Temporary Labor	616,893	638,000	360,628	56.5%	638,000	0	0.0%	705,000	(67,000)	-10.5%	(67,000)	-10.5%
Office Supplies	5,389	5,000	1,912	38.2%	5,000	0	0.0%	10,000	(5,000)	-100.0%	(5,000)	-100.0%
Travel & Food	3,613	5,000	1,242	24.8%	3,800	1,200	24.0%	6,200	(2,400)	-63.2%	(1,200)	-24.0%
Training	2,763	7,500	-	-	3,500	4,000	53.3%	7,500	(4,000)	-114.3%	-	0.0%
Dues, Subscriptions, & Publications	3,079	3,200	-	-	3,700	(500)	-15.6%	4,200	(500)	-13.5%	(1,000)	-31.2%
Telephone	1,676	2,300	1,080	47.0%	2,300	0	0.0%	2,300	-	0.0%	0	0.0%
Buildings & Grounds Maintenance	27,984	14,700	33,293	226.5%	14,700	-	0.0%	35,000	(20,300)	-138.1%	(20,300)	-138.1%
Vehicle Maintenance	42,662	39,000	27,134	69.6%	21,500	17,500	44.9%	41,225	(19,725)	-91.7%	(2,225)	-5.7%
Warehousing (Freight & Ship)	12,149	10,000	6,010	60.1%	10,000	(0)	0.0%	10,000	-	0.0%	(0)	0.0%
Safety Equipment	45,960	22,500	19,490	86.6%	17,500	5,000	22.2%	39,500	(22,000)	-125.7%	(17,000)	-75.6%
Permits	-	-	1,613	100.0%	3,226	(3,226)	-100.0%	1,500	1,726	53.5%	(1,500)	-100.0%
Tools & Equipment	13,031	13,000	16,431	126.4%	10,500	2,500	19.2%	19,500	(9,000)	-85.7%	(6,500)	-50.0%
Purchase Of Uncontracted Recy Materials	143,350	164,700	46,724	28.4%	70,325	94,375	57.3%	96,828	(26,502)	-37.7%	67,872	41.2%
Purchase Of Contracted Recy Materials	291,611	282,800	42,959	15.2%	75,366	207,434	73.3%	131,922	(56,556)	-75.0%	150,878	53.4%
Mobile Equip Fuel	12,946	20,000	7,886	39.4%	20,000	0	0.0%	20,000	-	0.0%	0	0.0%
Replacement Spare Parts	168,941	200,000	213,805	106.9%	150,000	50,000	25.0%	103,000	47,000	31.3%	97,000	48.5%
Lubricants	2,640	5,000	6,235	124.7%	5,000	0	0.0%	5,150	(150)	-3.0%	(150)	-3.0%
Baling Wire	131,750	160,000	51,391	32.1%	158,000	2,000	1.2%	165,000	(7,000)	-4.4%	(5,000)	-3.1%
Educational	-	-	-	-	-	-	0.0%	-	-	0.0%	-	0.0%
Insurance	-	-	-	-	-	-	0.0%	45,000	(45,000)	-100.0%	(45,000)	-100.0%
Computer Maintenance	2,371	2,000	3,193	159.6%	3,500	(1,500)	-75.0%	3,500	-	0.0%	(1,500)	-75.0%
Consulting Services	269	-	1,210	100.0%	1,200	(1,200)	-100.0%	2,000	(800)	-66.7%	(2,000)	-100.0%
Building Rental	-	-	-	-	-	-	0.0%	432,310	(432,310)	-100.0%	(432,310)	-100.0%
Industrial Cleaning	-	-	-	-	-	-	0.0%	-	-	0.0%	-	0.0%
Gas	4,158	3,500	1,765	50.4%	3,000	500	14.3%	35,000	(32,000)	-1066.7%	(31,500)	-900.0%
Water & Sewer	9,822	10,000	4,463	44.6%	9,645	355	3.5%	15,000	(5,355)	-55.5%	(5,000)	-50.0%
Electric	1,471	2,000	5,245	262.3%	5,245	(3,245)	-162.2%	16,000	(10,755)	-205.1%	(14,000)	-700.0%
Outside Services	500	-	10,000	100.0%	-	-	0.0%	5,000	(5,000)	-100.0%	(5,000)	-100.0%
Rental Equipment	4,574	27,000	5,822	21.6%	15,000	12,000	44.4%	18,000	(3,000)	-20.0%	9,000	33.3%
Painting	43,242	50,000	12,145	24.3%	50,000	-	0.0%	38,000	12,000	24.0%	12,000	24.0%
Recyclables Hauling	1,313	10,000	15,779	157.8%	20,000	(10,000)	-100.0%	15,000	5,000	25.0%	(5,000)	-50.0%
Outgoing Recyclables Payments	-	-	-	-	-	-	0.0%	-	-	0.0%	-	0.0%
Obsolete Inventory	-	-	-	-	-	-	0.0%	4,471	(4,471)	-100.0%	(4,471)	-100.0%
Geomembrane Do Not Use	-	-	-	-	-	-	0.0%	-	-	0.0%	-	0.0%
Containers	-	-	-	-	-	-	0.0%	8,000	(8,000)	-100.0%	(8,000)	-100.0%
Recycling - Real Estate Taxes	-	-	-	-	-	-	0.0%	57,000	(57,000)	-100.0%	(57,000)	-100.0%
Major Repairs	33,107	-	-	-	10,000	(10,000)	-100.0%	20,000	(10,000)	-100.0%	(20,000)	-100.0%
TOTAL ALL	\$2,884,485	\$3,227,516	\$1,838,893	57.0%	\$2,783,383	\$444,133	13.8%	\$4,003,983	(\$1,220,600)	-43.9%	(\$776,467)	-24.1%

ecomaine												
FY 2027 Budget - Recycling Expenses - Transfer Station												
Description	FY 2025 Actual	FY 2026						FY 2027 Budget				
		12 Month Budget	7 Months YTD		Forecast			Favorable/(Unfavorable)				
					\$	Vs FY 2026 Budget		\$	Vs FY 2026 Forecast		Vs FY 2026 Budget	
			Actual	% Bud.		\$	\$		%	\$	%	\$
Payroll/Benefits	-	-	-	-	-	-	0.0%	-	-	0.0%	-	0.0%
Other Employee Benefits	-	-	-	-	-	-	0.0%	-	-	0.0%	-	0.0%
Travel & Food	581	1,000	173	17.3%	-	1,000	100.0%	-	-	0.0%	1,000	100.0%
Telephone	-	-	-	-	-	-	0.0%	1,000	(1,000)	-100.0%	(1,000)	-100.0%
Buildings & Grounds Maintenance	11,777	12,500	3,543	28.3%	4,791	7,709	61.7%	12,000	(7,209)	-150.5%	500	4.0%
Safety Equipment	1,279	2,700	2,332	86.4%	2,700	-	0.0%	2,700	-	0.0%	-	0.0%
Permits	-	-	1,744	100.0%	2,325	(2,325)	-100.0%	1,300	1,025	44.1%	(1,300)	-100.0%
Tools & Equipment	72	-	-	-	-	-	0.0%	-	-	0.0%	-	0.0%
Insurance	40,000	48,000	24,500	51.0%	44,100	3,900	8.1%	-	44,100	100.0%	48,000	100.0%
Computer Maintenance	1,263	1,300	737	56.7%	1,263	37	2.8%	-	1,263	100.0%	1,300	100.0%
Building Rental	-	419,718	247,920	59.1%	419,719	(0)	0.0%	-	419,719	100.0%	419,718	100.0%
Safety Inspections	338	-	-	-	-	-	0.0%	-	-	0.0%	-	0.0%
Gas	16,728	16,500	4,023	24.4%	14,873	1,627	9.9%	4,500	10,373	69.7%	12,000	72.7%
Water & Sewer	18,459	9,925	(1,350)	-13.6%	(2,703)	12,628	127.2%	9,000	(11,703)	-433.0%	925	9.3%
Electric	17,740	16,950	8,833	52.1%	14,539	2,411	14.2%	6,000	8,539	58.7%	10,950	64.6%
Outside Services	10,652	2,000	384	19.2%	2,500	(500)	-25.0%	-	2,500	100.0%	2,000	100.0%
Rental Equipment	2,740	-	-	-	-	-	0.0%	-	-	0.0%	-	0.0%
Engineering Consulting	-	-	-	-	-	-	0.0%	-	-	0.0%	-	0.0%
Real Estate Taxes	53,476	56,150	27,542	49.1%	55,084	1,066	1.9%	-	55,084	100.0%	56,150	100.0%
Major Repairs	-	-	-	-	-	-	0.0%	-	-	0.0%	-	0.0%
TOTAL ALL	\$175,105	\$586,743	\$320,379	54.6%	\$559,190	\$27,553	4.7%	\$36,500	\$522,690	93.5%	\$550,243	93.8%

ecomaine												
FY 2027 Budget - Landfill / Ashfill Expenses												
Description	FY 2025 Actual	FY 2026						FY 2027 Budget				
		12 Month Budget	7 Months YTD		Forecast			Favorable/(Unfavorable)				
			Actual	% Bud.	\$	Vs FY 2026 Budget		\$	Vs FY 2026 Forecast		Vs FY 2026 Budget	
						\$	%		\$	%	\$	%
Payroll/Benefits	456,769	461,548	329,007	71.3%	566,863	(105,315)	-22.8%	636,029	(69,166)	-12.2%	(174,480)	-37.8%
Other Employee Benefits	187,803	208,751	128,913	61.8%	235,889	(27,137)	-13.0%	255,312	(19,423)	-8.2%	(46,560)	-22.3%
Physicals	3,387	2,600	2,045	78.6%	1,000	1,600	61.5%	3,000	(2,000)	-200.0%	(400)	-15.4%
Uniforms	11,906	13,000	8,945	68.8%	13,300	(300)	-2.3%	13,000	300	2.3%	(0)	0.0%
Temporary Labor	16,680	6,000	9,497	158.3%	18,000	(12,000)	-200.0%	18,000	-	0.0%	(12,000)	-200.0%
Office Supplies	3,377	4,000	3,202	80.1%	5,000	(1,000)	-25.0%	6,000	(1,000)	-20.0%	(2,000)	-50.0%
Travel & Food	3,038	7,000	3,398	48.5%	5,000	2,000	28.6%	7,000	(2,000)	-40.0%	(0)	0.0%
Training	3,528	12,000	764	6.4%	1,000	11,000	91.7%	6,000	(5,000)	-500.0%	6,000	50.0%
Dues & Subscriptions	2,345	2,000	948	47.4%	1,725	275	13.8%	2,000	(275)	-15.9%	0	0.0%
Telephone	8,522	8,200	5,214	63.6%	8,880	(680)	-8.3%	8,900	(20)	-0.2%	(700)	-8.5%
Building & Ground Maintenance	72,320	80,000	35,727	44.7%	67,000	13,000	16.3%	75,000	(8,000)	-11.9%	5,000	6.3%
Vehicle Maintenance	77,118	37,000	44,760	121.0%	50,000	(13,000)	-35.1%	57,400	(7,400)	-14.8%	(20,400)	-55.1%
Warehousing (Freight & Ship)	78	2,000	-	-	500	1,500	75.0%	1,750	(1,250)	-250.0%	250	12.5%
Maintenance Shop Stock	1,788	4,000	2,954	73.8%	4,500	(500)	-12.5%	6,000	(1,500)	-33.3%	(2,000)	-50.0%
Safety Equipment	6,976	10,000	9,040	90.4%	12,000	(2,000)	-20.0%	1,425	10,575	88.1%	8,575	85.7%
Laboratory Equipment	417	1,500	1,414	94.3%	2,000	(500)	-33.3%	2,100	(100)	-5.0%	(600)	-40.0%
Permits	77,377	80,500	27,569	34.2%	75,966	4,534	5.6%	88,000	(12,034)	-15.8%	(7,500)	-9.3%
Tools & Equipment	2,967	8,000	4,693	58.7%	6,600	1,400	17.5%	8,000	(1,400)	-21.2%	0	0.0%
Mobile Equip Fuel	32,809	32,000	25,060	78.3%	46,560	(14,560)	-45.5%	47,000	(440)	-0.9%	(15,000)	-46.9%
Replacement Spare Parts	1,860	5,000	5,371	107.4%	7,000	(2,000)	-40.0%	7,550	(550)	-7.9%	(2,550)	-51.0%
Lubricants	825	2,500	1,392	55.7%	1,500	1,000	40.0%	1,950	(450)	-30.0%	550	22.0%
Chemicals	-	1,750	-	-	-	1,750	100.0%	1,300	(1,300)	-100.0%	450	25.7%
Computer Maintenance	2,949	4,000	3,349	83.7%	4,000	(0)	0.0%	5,000	(1,000)	-25.0%	(1,000)	-25.0%
Consulting Services	11,996	20,000	5,687	28.4%	8,000	12,000	60.0%	5,000	3,000	37.5%	15,000	75.0%
Industrial Cleaning	131,341	80,000	15,893	19.9%	70,000	10,000	12.5%	80,000	(10,000)	-14.3%	0	0.0%
Gas	14,258	10,000	8,730	87.3%	2,616	7,384	73.8%	3,000	(384)	-14.7%	7,000	70.0%
Water & Sewer	427,583	487,195	120,048	24.6%	427,144	60,051	12.3%	469,000	(41,856)	-9.8%	18,195	3.7%
Electric	38,301	40,000	20,354	50.9%	31,944	8,056	20.1%	37,000	(5,056)	-15.8%	3,000	7.5%
Outside Services	-	1,500	-	-	2,000	(500)	-33.3%	2,000	-	0.0%	(500)	-33.3%
Rental Equipment	-	4,000	23,245	581.1%	25,000	(21,000)	-525.0%	5,000	20,000	80.0%	(1,000)	-25.0%
Engineering Consulting	17,604	20,000	9,847	49.2%	16,000	4,000	20.0%	5,000	11,000	68.8%	15,000	75.0%
Geotechnical Monitoring	43,065	48,000	40,728	84.9%	48,000	-	0.0%	52,000	(4,000)	-8.3%	(4,000)	-8.3%
Water Quality	41,777	60,000	18,976	31.6%	54,000	6,000	10.0%	101,167	(47,167)	-87.3%	(41,167)	-68.6%
Public Relations	-	-	-	-	-	-	0.0%	-	-	0.0%	-	0.0%
Hauling	400	2,000	-	-	-	2,000	100.0%	1,000	(1,000)	-100.0%	1,000	50.0%
Long Term Maintenance	-	-	-	-	-	-	0.0%	-	-	0.0%	-	0.0%
Geomembrane	-	-	-	-	-	-	0.0%	-	-	0.0%	-	0.0%
Miscellaneous	636	1,000	1,459	145.9%	2,000	(1,000)	-100.0%	3,000	(1,000)	-50.0%	(2,000)	-200.0%
Landfill - Landfill Gas Project	-	-	-	-	-	-	0.0%	-	-	0.0%	-	0.0%
Major Repairs	53,331	65,000	31,782	48.9%	31,782	33,218	51.1%	40,000	(8,218)	-25.9%	25,000	38.5%
TOTAL ALL	\$1,755,127	\$1,832,045	\$950,009	51.9%	\$1,852,769	(\$20,724)	-1.1%	\$2,060,882	(\$208,114)	-11.2%	(\$228,838)	-12.5%

ecomaine												
FY 2027 Budget - Transportation & Disposal Expenses												
Description	FY 2025 Actual	FY 2026						FY 2027 Budget				
		12 Month Budget	7 Months YTD		Forecast			\$	Favorable/(Unfavorable)			
			Actual	%	\$	Favorable/(Unfavorable)			Vs FY 2026 Forecast		Vs FY 2026 Budget	
						\$	%		\$	%	\$	%
Payroll/Benefits	402,415	407,061	251,366	61.8%	348,899	58,162	14.3%	520,244	(171,345)	-49.1%	(113,183)	-27.8%
Other Employee Benefits	123,703	148,663	77,065	51.8%	125,629	23,035	15.5%	188,182	(62,554)	-49.8%	(39,519)	-26.6%
Physicals	401	2,000	3,271	163.6%	4,200	(2,200)	-110.0%	2,200	2,000	47.6%	(200)	-10.0%
Uniforms	4,492	5,250	2,741	52.2%	5,000	250	4.8%	5,250	(250)	-5.0%	-	0.0%
Temporary Labor	2,526	9,100	-	-	-	9,100	100.0%	10,000	(10,000)	-100.0%	(900)	-9.9%
Travel & Food	72	-	-	-	-	-	0.0%	-	-	0.0%	-	0.0%
Training	550	-	-	-	-	-	0.0%	5,000	(5,000)	-100.0%	(5,000)	-100.0%
Dues & Subscriptions	240	-	-	-	-	-	0.0%	-	-	0.0%	-	0.0%
Vehicle Maintenance	103,301	89,728	49,814	55.5%	90,000	(272)	-0.3%	91,000	(1,000)	-1.1%	(1,272)	-1.4%
Warehousing (Freight & Ship)	154	1,000	102	10.2%	500	500	50.0%	1,000	(500)	-100.0%	(0)	0.0%
Maintenance Shop Stock	1,958	2,000	518	25.9%	1,200	800	40.0%	2,000	(800)	-66.7%	0	0.0%
Safety Equipment	1,003	1,000	1,097	109.7%	1,000	(0)	0.0%	1,000	-	0.0%	(0)	0.0%
Permits	-	500	-	-	-	500	100.0%	-	-	0.0%	500	100.0%
Tools & Equipment	5,030	7,650	772	10.1%	3,000	4,650	60.8%	5,000	(2,000)	-66.7%	2,650	34.6%
Mobile Equipment Fuel	25,094	23,182	13,336	57.5%	23,000	182	0.8%	24,000	(1,000)	-4.3%	(818)	-3.5%
Replacement Spare Parts	7,631	19,890	15,857	79.7%	25,000	(5,110)	-25.7%	20,000	5,000	20.0%	(110)	-0.6%
Lubricants	529	2,678	553	20.7%	1,000	1,678	62.7%	2,000	(1,000)	-100.0%	678	25.3%
Consulting Services	-	-	-	-	-	-	0.0%	-	-	0.0%	-	0.0%
Machine Work	-	-	9,953	100.0%	13,000	(13,000)	-100.0%	10,000	3,000	23.1%	(10,000)	-100.0%
Outside Services	7,350	5,000	25,490	509.8%	38,000	(33,000)	-660.0%	19,000	19,000	50.0%	(14,000)	-280.0%
Rental Equipment	-	-	-	-	-	-	0.0%	5,000	(5,000)	-100.0%	(5,000)	-100.0%
Waste Disposal	-	2,509,798	1,271,717	50.7%	1,600,000	909,798	36.2%	496,000	1,104,000	69.0%	2,013,798	80.2%
Hauling	23,372	23,500	-	-	-	23,500	100.0%	21,000	(21,000)	-100.0%	2,500	10.6%
Miscellaneous	-	1,000	-	-	500	500	50.0%	1,000	(500)	-100.0%	(0)	0.0%
Major Repairs	5,756	25,000	14,715	58.9%	29,200	(4,200)	-16.8%	43,000	(13,800)	-47.3%	(18,000)	-72.0%
TOTAL ALL	\$715,575	\$3,284,000	\$1,738,365	52.9%	\$2,309,128	\$974,872	29.7%	\$1,471,876	\$837,251	36.3%	\$1,812,124	55.2%

ecomaine								
FY 2027 Budget - Payroll & Benefits Summary								
Description	FY 2025 Actual	FY 2026						FY 2027
		12 Month Budget	Six Months YTD		\$	Forecast		\$
			Actual	Budget		Favorable/(Unfavorable) To FY 2026 Budget	%	
Payroll								
Administration	1,467,912	1,585,791	793,382	50.0%	1,397,360	188,431	11.9%	1,618,544
WTE	4,538,704	4,756,861	2,792,991	58.7%	4,989,937	(233,076)	-4.9%	4,992,208
Recycle	856,595	1,020,501	675,924	66.2%	963,150	57,351	5.6%	1,243,348
Landfill	456,769	461,548	329,007	71.3%	566,863	(105,315)	-22.8%	636,029
Transportation & Disposal	402,415	407,061	251,366	61.8%	348,899	58,162	14.3%	520,244
Total	\$7,722,395	\$8,231,763	\$4,842,671	58.8%	\$8,266,209	(\$34,446)	-0.4%	\$9,010,372
Employee Benefits								
FICA Taxes	566,476	609,150	309,299	50.8%	611,701	(2,550)	-0.4%	666,768
Unemployment Taxes	(2,195)	23,126	(20,747)		26,111	(2,984)	-12.9%	24,087
Health Insurance	1,447,831	1,659,044	721,996	43.5%	1,568,330	90,714	5.5%	1,790,466
FSA & HRA Admin Expenses	7,050	7,200	2,747	38.2%	5,494	1,706	23.7%	7,200
Life Insurance	18,938	17,300	8,257	47.7%	19,159	(1,860)	-10.7%	17,300
Workers Compensation	101,101	136,744	60,128	44.0%	106,809	29,935	21.9%	150,491
Long Term disability	68,329	73,954	31,176	42.2%	74,544	(591)	-0.8%	78,620
Maine Paid Family and Medical Leave	7,179	17,117	19,556	114.2%	41,331	(24,214)	-141.5%	45,052
Retirement Plans	492,580	568,111	247,537	43.6%	545,661	22,450	4.0%	638,010
HRA I	76,598	109,250	31,758	29.1%	106,077	3,173	2.9%	114,609
HRA II	44,457	62,864	16,232	25.8%	61,038	1,826	2.9%	65,948
Wellness Program	16,903	18,300	3,633	19.9%	13,330	4,970	27.2%	18,300
Total Benefits	\$2,845,247	\$3,302,161	\$1,431,572	43.4%	\$3,179,586	\$122,575	3.7%	\$3,616,851

ecomaine					
FY 2027 Budget - Statement of Revenues & Expenses - Major Repairs					
Title	FY 2026				FY 2027
	Budget	Actual YTD thru 1/31/26	Forecast		Budget
			\$	Favorable/ (Unfavorable)	
Waste to Energy					
MACT Rule Study / RACT Study	-	24,977	30,000	(30,000)	10,000
Insulation repairs	200,000	107,882	200,000	-	-
North crane wire rope drum and cable block	65,000	15,080	15,080	49,920	70,000
Water Main Break	-	29,254	29,254	(29,254)	-
Skyclimber scaffold	-	-	-	-	25,000
Subtotal WTE	\$265,000	\$177,193	\$274,334	(\$9,334)	\$105,000
Recycle - 62 Bluebery					
Outsourcing the Belly Pan on B14	-	-	10,000	(10,000)	-
Bailer Work - Harris & Ambaco					20,000
Subtotal Recycle - 62 Bluebery	\$ -	\$ -	\$10,000	(\$10,000)	\$20,000
Recycle - 90 Bluebery					
Roof Repair	-	-	-	-	12,000
Subtotal Recycling - 90 Blueber	\$ -	\$ -	\$ -	\$ -	\$12,000

ecomaine					
FY 2027 Budget - Statement of Revenues & Expenses - Major Repairs					
Title	FY 2026				FY 2027
	Budget	Actual YTD thru 1/31/26	Forecast		Budget
			\$	Favorable/ (Unfavorable)	
Transportation & Disposal					
Ash/Scrap Metal/Freon Can Purchases/Repairs	25,000	-	25,000	-	25,000
T40 Rollover accident	-	2,400	4,200	(4,200)	-
Ash can tailgate modification	-	-	-	-	18,000
Subtotal Transportation - Ash	\$25,000	\$2,400	\$29,200	(\$4,200)	\$43,000
Landfill					
Main Entrance Road Culvert Repair	-	5,998	5,998	(5,998)	-
Ashfill Cell Liner Leak	16,000	-	-	16,000	-
Balefill 1-8 cap restore around wells/trenches	14,000	-	-	14,000	-
Heavy Equipment Repair	10,000	-	-	10,000	-
Washbay Repairs (Hotsie and Upgrades)	25,000	-	-	25,000	-
Stability Evaluation of Phase 1 GZA FY26	-	-	-	-	-
Landfill Loader	-	15,445	15,445	(15,445)	-
D65 Bulldozer Engine Repair	-	10,339	10,339	(10,339)	-
Road Repair	-	-	-	-	10,000
Volvo 300	-	-	-	-	20,000
Washbay Repairs	-	-	-	-	10,000
Subtotal Landfill	\$65,000	\$31,782	\$31,782	\$33,218	\$40,000
Administration					
Regional Waste Collection Study	-	-	-	-	100,000
Subtotal Admin	\$ -	\$ -	\$ -	\$ -	\$100,000
Total All Areas	\$355,000	\$211,375	\$345,316	\$9,684	\$320,000

ecomaine

FY 2026

Capital Projects

ecomaine						
FY 2027 Budget - Capital Expenditures						
Title (Lease)	FY 2026				FY 2027	
	Budget	Actual YTD thru 1/31/26	Forecast		Budget	
			\$	Favorable/ (Unfavorable)		
Waste to Energy						
Equipment	Allen Bradley Controls Update	-	3,935	3,935	(3,935)	-
Buildings & Grounds	Repaving WTE Front Parking Area	-	897	897	(897)	-
Equipment	Feed Chute A Improvements	500,000	352,139	725,000	(225,000)	-
Equipment	Steam Vent Silencers Replacements B - Install FY26	35,000	68,373	68,373	(33,373)	-
Equipment	Steam Vent Silencers Replacements A - Install FY26	35,000	-	79,000	(44,000)	-
Buildings & Grounds	WTE corrosion control program FY26	175,000	174,745	175,000	-	-
Equipment	Solids / Sludge pump	80,000	-	-	80,000	-
Equipment	Compressed Air Receiver FY26	50,000	37,013	50,000	-	-
Equipment	Paving Refurbishment FY26	250,000	250,000	250,000	-	-
Boiler	Boiler Drain Tank Refurbishment FY26	125,000	99,250	99,250	25,750	-
Equipment	Stack Refurbishment FY26	300,000	-	300,000	-	-
Equipment	Steam Jet Injector Nozzles FY26	45,000	-	-	45,000	-
Equipment	Maint. Shop Welding Exhaust Fan FY26	40,000	16,100	16,100	23,900	-
Equipment	Replace site metering protection electro-mechanical relays with IED	150,000	50,910	70,000	80,000	300,000
Equipment	Blowdown Heat Recovery Tank FY26	100,000	-	-	100,000	100,000
Equipment	Flue Gas Ducts Refurbishment FY26	100,000	47,964	100,000	-	-
Equipment	ESP A Boiler Casing Refurbishment FY26	500,000	-	500,000	-	-
Equipment	Lime Slaker Replacement FY26	150,000	3,551	75,000	75,000	-
Equipment	Ash Pit Conveyor FY26	20,000	-	-	20,000	-
Equipment	Transformer (Aux T1A)	50,000	-	-	50,000	50,000
Equipment	ESP - Transformer / Rectifier Upgraded (Inventory)	-	54,088	-	-	-
Ash Handling	New Vibrating conveyor suspension system design & procurement	-	-	-	-	100,000
Ash Handling	Fly ash conveyance system to redundant mixer conditioner	-	-	-	-	200,000
Ash Handling	Install a redundant DustMaster fly ash conditioner	-	-	-	-	357,000
Boiler	Tube Replacements / Economizer	-	-	-	-	500,000
Boiler	Engineering for online boiler cleaning system	-	-	-	-	25,000
Buildings and Grounds	Roof Replacement	-	-	-	-	50,000
Buildings and Grounds	Corrosion Control Repairs Ash Load Out Building	-	-	-	-	153,000
Cooling Tower	Repair Cooling Tower structure/valves & expansion joints	-	-	-	-	375,000
Controls	Replacement Controls (upgrade)	-	-	-	-	35,000
Electrical Systems	Replace MCC's (Engineering only)	-	-	-	-	50,000
Electrical Systems	Cable Trays and Raceways	-	-	-	-	120,000
Turbine/Gen	Turbine/Gen Minor (Bearing & valves inspection & refurbishments)	-	-	-	-	208,000
Boiler	B Feed Chute Replacement	-	-	-	-	733,200
Controls	Electronic Logbook and Operator Rounds Software and Hardware	-	-	-	-	25,000
Equipment	Transformer (Main T1)	-	-	-	-	500,000
Subtotal WTE		\$2,705,000	\$1,158,965	\$2,512,555	\$192,445	\$3,881,200

ecomaine						
FY 2027 Budget - Capital Expenditures						
Title (Lease)	FY 2026					FY 2027
	Budget	Actual YTD thru 1/31/26	Forecast		Budget	
			\$	Favorable/ (Unfavorable)		
Recycle - 62 Blueberry						
Grounds	Paving	75,000	-	-	75,000	-
Equipment	Fork Truck Replacement - 1 FY26	55,000	43,383	43,383	11,617	-
Equipment	Golf Cart	-	-	11,500	(11,500)	-
Equipment	Rolloff Containers Replacements FY26	60,000	-	42,500	17,500	-
Grounds	Repurposing Planning FY26	100,000	25,106	40,000	60,000	-
Build	Repurpose of 62 BB	-	-	-	-	60,000
Subtotal Recycle		\$290,000	\$68,489	\$137,383	\$152,617	\$60,000
Recycle - 90 Blueberry						
Buildings & Grounds	Structural Condition Assessment 90 Blueberry	-	-	-	-	-
Building	90 Blueberry Interior Condition Scan	-	-	-	-	-
Building	MRF Building Changes (permitting/design/build)	-	564	564	(564)	-
Equip	Cameras & Intercom Upgrade	-	-	-	-	10,000
Vehicles	Fork Truck Replacement	-	-	-	-	55,000
Vehicles	Loader Replacement- Large	-	-	-	-	325,000
Road Infrastructure	End of Blueberry Rd - Rehab	-	-	-	-	70,000
Inventory	Inventory Spare Parts - New Recycling Facility	-	-	-	-	275,000
Build	Portable Concrete Retaining Walls	-	-	-	-	8,000
Build	Loading Dock Barriers - 4 doors	-	-	-	-	10,000
Subtotal Recycle - 90 Blueberry		\$ -	\$564	\$564	(\$564)	\$753,000
Landfill						
Landfill	Office Improvements - FY26	10,000	-	-	10,000	-
Landfill	GeoTech Monitoring Settlement Platforms FY26	6,000	-	-	6,000	-
Landfill	Design/permit Landfill 2 South & Valley Fill Exp. FY26	100,000	68,695	120,000	(20,000)	-
Landfill	MSW Bypass Cell Improvements FY26	20,000	19,530	19,530	470	-
Landfill	Stability Evaluation of Phase 1 GZA FY26	190,000	214,827	220,000	(30,000)	-
Equipment	Water Truck	-	-	80,000	(80,000)	-
Equipment	Balefill Gas Collection and Flare Eval	-	-	-	-	12,000
Land	Design/permit Landfill 2 South & Valley Fill Exp. FY27	-	-	-	-	680,000
Equipment	Phase 1 SCADA	-	-	-	-	70,000
Vehicles	Excavator with magnet	-	-	-	-	480,000
Subtotal Landfill		\$326,000	\$303,052	\$439,530	(\$113,530)	\$1,242,000

ecomaine						
FY 2027 Budget - Capital Expenditures						
Title (Lease)		FY 2026				FY 2027
		Budget	Actual YTD thru 1/31/26	Forecast		Budget
				\$	Favorable/ (Unfavorable)	
Transportation & Disposal						
Equipment	Ash Can Covers FY26	20,000	31,531	33,500	(13,500)	-
Equipment	High Temp Can Liner FY26	13,500	-	-	13,500	-
Equipment	2015 Kenworth T880	-	83,300	83,300	(83,300)	-
Equipment	Ash Hauling Truck	-	-	-	-	268,194
Subtotal Transportation - Ash		\$33,500	\$114,831	\$116,800	(\$83,300)	\$268,194
Administration						
Hard/software	Accounting General Ledger Replacement FY26	100,000	-	-	100,000	-
Hard/software	Computer Upgrades FY26	86,150	63,576	86,150	-	-
Hard/software	Networking Upgrades FY26	60,500	-	60,500	-	-
Hard/software	IT Networking Move from 62BB to 90BB FY26	80,000	-	15,000	65,000	30,000
Hard/software	New Accounting Software System - Consulting	-	-	-	-	70,000
Equipment	Heavy Duty Warehouse Shelving	-	-	-	-	75,000
Hard/software	90BB Education Center	-	-	-	-	35,000
Hard/software	Networking Infrastructure & Server Work	-	-	-	-	40,200
<new project type>	Buy out VW EV	-	-	-	-	30,000
Subtotal Administration		\$326,650	\$63,576	\$161,650	\$165,000	\$280,200

ecomaine						
FY 2027 Budget - Capital Expenditures						
Title (Lease)		FY 2026				FY 2027
		Budget	Actual YTD thru 1/31/26	Forecast		Budget
				\$	Favorable/ (Unfavorable)	
Funded by the 2025 Bonds						
90-Equipment	MRF- Contract 1- Equipment (Bond24)	18,862,211	9,315,919	19,193,586	(331,375)	-
90-Building	MRF- Contract 1- Equipment (ecomaine to fund)	-	-	-	-	-
90-Building	MRF- Contract 2- Building & Site Modifications (Bond24)	4,544,666	20,019	3,915,686	628,980	-
90-Building	MRF- Contract 2- Building & Site Modifications (ecomaine to fund)	3,860,000	-	5,860,000	(2,000,000)	2,000,000
90-Building	MRF- Contract 3- Locker Rooms, Offices & Outreach (Bond24)	878,579	-	2,100,000	(1,221,421)	-
90-Building	MRF- Contract 4- Electrical Service from WTE -Part 1 (Bond24)	700,000	562,286	797,365	(97,365)	-
90-Building	MRF- Contract 4- Electrical Service from WTE -Part 2 (Bond24)	136,711	-	-	136,711	-
90-Building	MRF- Permitting Fees & Builders Risk Insurance (Bond24)	282,701	-	400,233	(117,532)	-
90-Building	MRF- Engineering & Design (Bond24)	1,620,133	1,192,554	1,926,188	(306,055)	-
90-Building	MRF- Construction Management (Bond24)	15,000	-	788,286	(773,286)	-
90-Building	MRF- Contingency (Bond24)	23,999	-	554,906	(530,907)	-
90-Building	MRF- Supplemental Fire Protection System (Bond25)	800,000	35,325	1,387,750	(587,750)	-
90-Building	MRF- Contract 4- Electrical Service from WTE -Part 3 (Bond24)	44,968	-	-	44,968	-
LF-Landfill	Phase East 2B Cell - Other (Bond24)	375,000	377,951	377,951	(2,951)	-
LF-Landfill	Construction of Landfill Phase 2 East B (Bond24)	3,960,000	4,413,818	4,413,818	(453,818)	-
LF-Landfill	Construction Management Phase 2 East B (Bond24)	375,000	357,367	357,367	17,633	-
LF-Equipment	Pump Station Upgrades Construct 10B (Bond24)	500,000	45,578	45,578	454,422	-
LF-Landfill	Remote Pump Station (Bond24)	1,195,032	1,835,411	1,835,411	(640,379)	-
LF-Landfill	Remote Pump Station (ecomaine to fund)	844,968	331,822	553,447	291,521	-
WE-Build. & Grounds	Tipping hall floor (Bond24)	1,136,000	1,148,261	1,148,261	(12,261)	-
WE-Boiler	Economizer tubes -A & B boiler ID Headers (Bond25)	2,000,000	-	-	2,000,000	-
WE-Build. & Grounds	Ventilation Ash Building -Engineering (Bond25)	600,000	14,999	200,000	400,000	-
WE-Boiler	Ash extractors rebuild B Boiler Install (Bond25)	300,000	324,251	324,251	(24,251)	-
WE-Boiler	Boiler Tile Refractory (Bond25)	800,000	429,440	777,000	23,000	-
WE-Equipment	Road Sweeper (Bond25)	250,000	266,750	266,750	(16,750)	-
WE-Equipment	Tipping Hall Loader (Bond25)	300,000	340,516	340,516	(40,516)	-
WE-Equipment	Transformer -Main T1 (Bond25)	1,050,000	24,010	-	1,050,000	-
WE-Equipment	Boiler Ram Feeder B FY27 (Bond25)	400,000	-	600,000	(200,000)	-
TS-Equipment	Roll-Off Hook lift Truck (Bond25)	250,000	-	260,409	(10,409)	-
LF-Vehicles	Bulldozer Komatsu D71 (Bond25)	500,000	473,677	473,677	26,323	-
Total Funded by the 2025 Bonds		\$46,604,968	\$21,509,952	\$48,898,435	(\$2,293,467)	\$2,000,000
Total All Areas, including bond projects		\$3,681,150	\$1,709,476	\$3,368,482	\$312,668	\$8,484,594



**Owner
Communities**

April 10, 2026

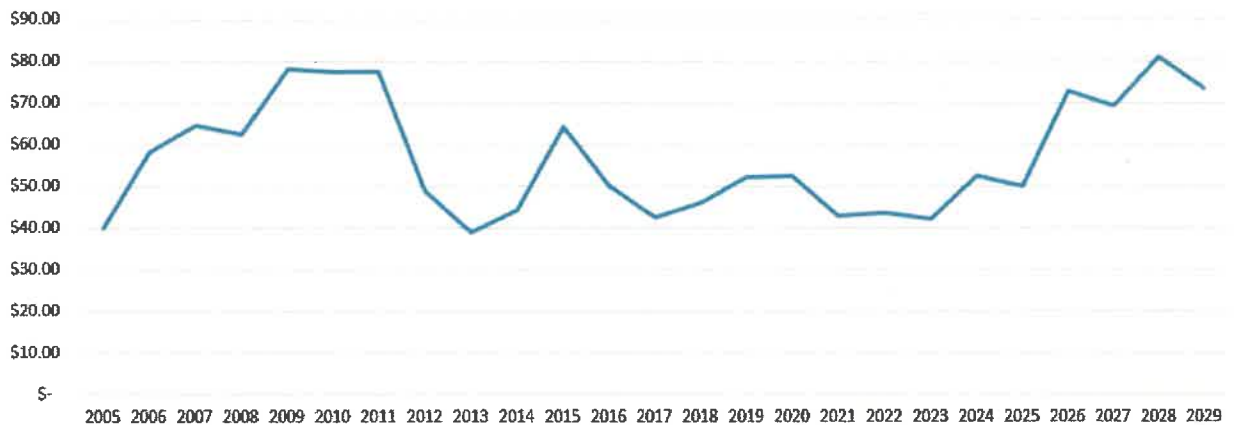
- Bridgton
- Buxton
- Cape Elizabeth
- Casco
- Cumberland
- Dayton
- Falmouth
- Freeport
- Gorham
- Gray
- Harrison
- Hollis
- Kennebunk
- Limington
- Lyman
- North Berwick
- North Yarmouth
- Portland
- Pownal
- Sanford
- Scarborough
- Shapleigh
- South Berwick
- South Portland
- Waterboro
- Windham
- Yarmouth

Dear **ecomaine** Board of Director:

I write in regards to our current agreement with Constellation Generation Company for the sale of our electrical output. This agreement expires in February of 2027.

The current energy market environment is favorable towards generators and we're exploring the opportunity to lock in pricing beyond our existing contract. The graph below will show you what pricing looks over the next 2-3 years against historical context.

Electricity Sales Value \$/MWh Results of FY26 Solicitation



**Contract
Community
Members**

- Andover
- Appleton
- Augusta
- Baldwin
- Bath
- Brownfield
- Brunswick
- Chebeague Island
- Cornish
- Denmark
- Eliot
- Fayette
- Frye Island
- Fryeburg
- Greenland, NH
- Hiram
- Kennebunkport
- Lamoine
- Liberty
- Limerick
- Livemore Falls
- Monmouth
- Mt. Vernon
- Newington, NH
- Naples
- Old Orchard Beach
- Otisfield
- Owl's Head
- Parsonsfield
- Porter
- Readfield
- Rockland
- Saco
- Somerville
- South Thomaston
- Standish
- Swanville
- Thomaston
- Topsham
- Vinalhaven
- Washington
- Wayne
- Westbrook
- Woolwich

Staff is requesting the Board of Directors to authorize us to proceed working with our advisors on bids for a one, two or three year period and to execute agreements that serve in **ecomaine's** best interest.

Please let me know if you have any questions.

Sincerely,

Kevin Roche

ecomaine

Telephone: 207-773-1738

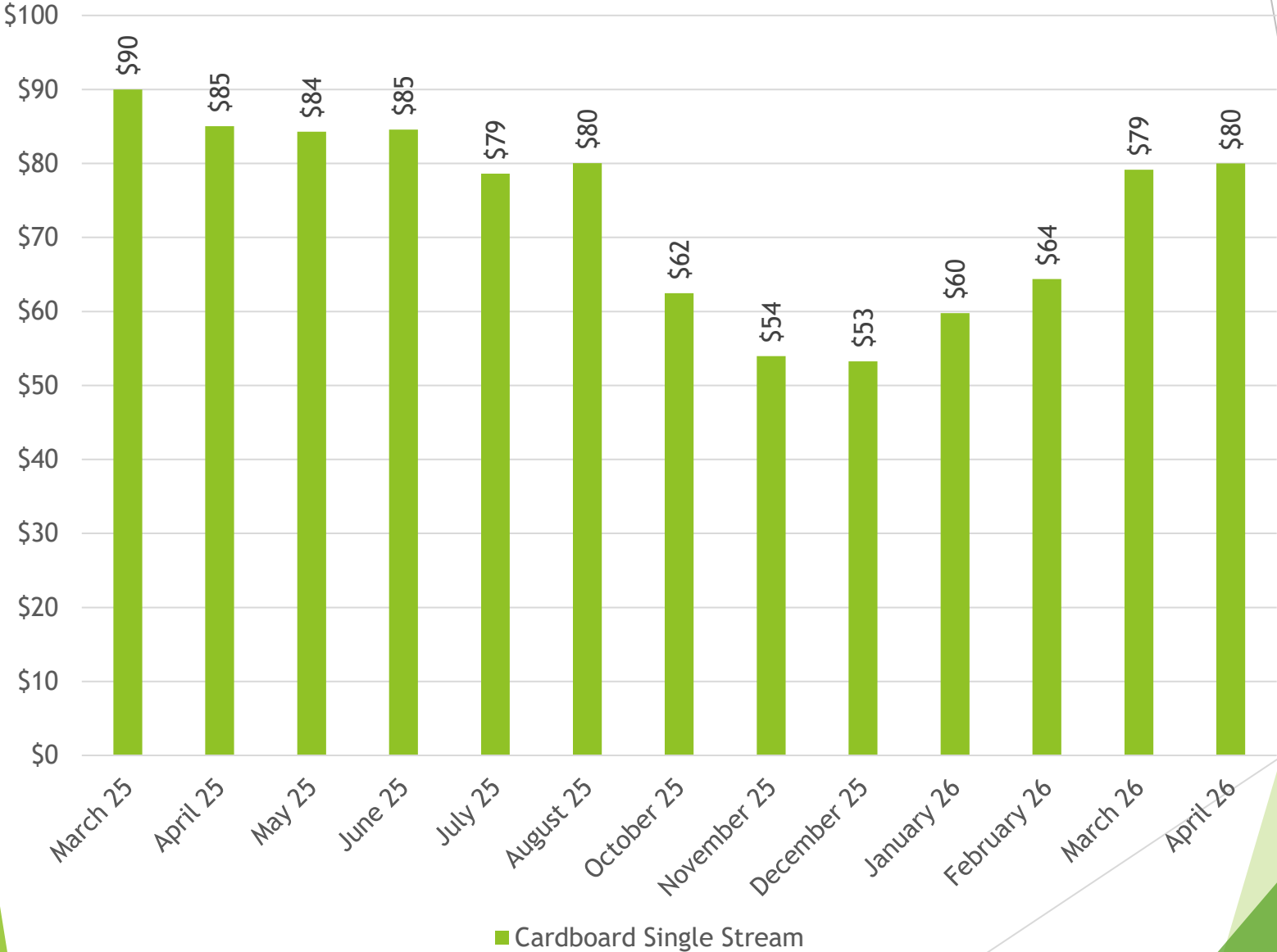
roche@ecomaine.org

www.ecomaine.org

Anne Bilodeau, Chair. Kevin H. Roche, CEO/General Manager
64 Blueberry Road, Portland, Maine 04102. Tel: 207-773-1738. Fax: 207-773-8296.

www.ecomaine.org

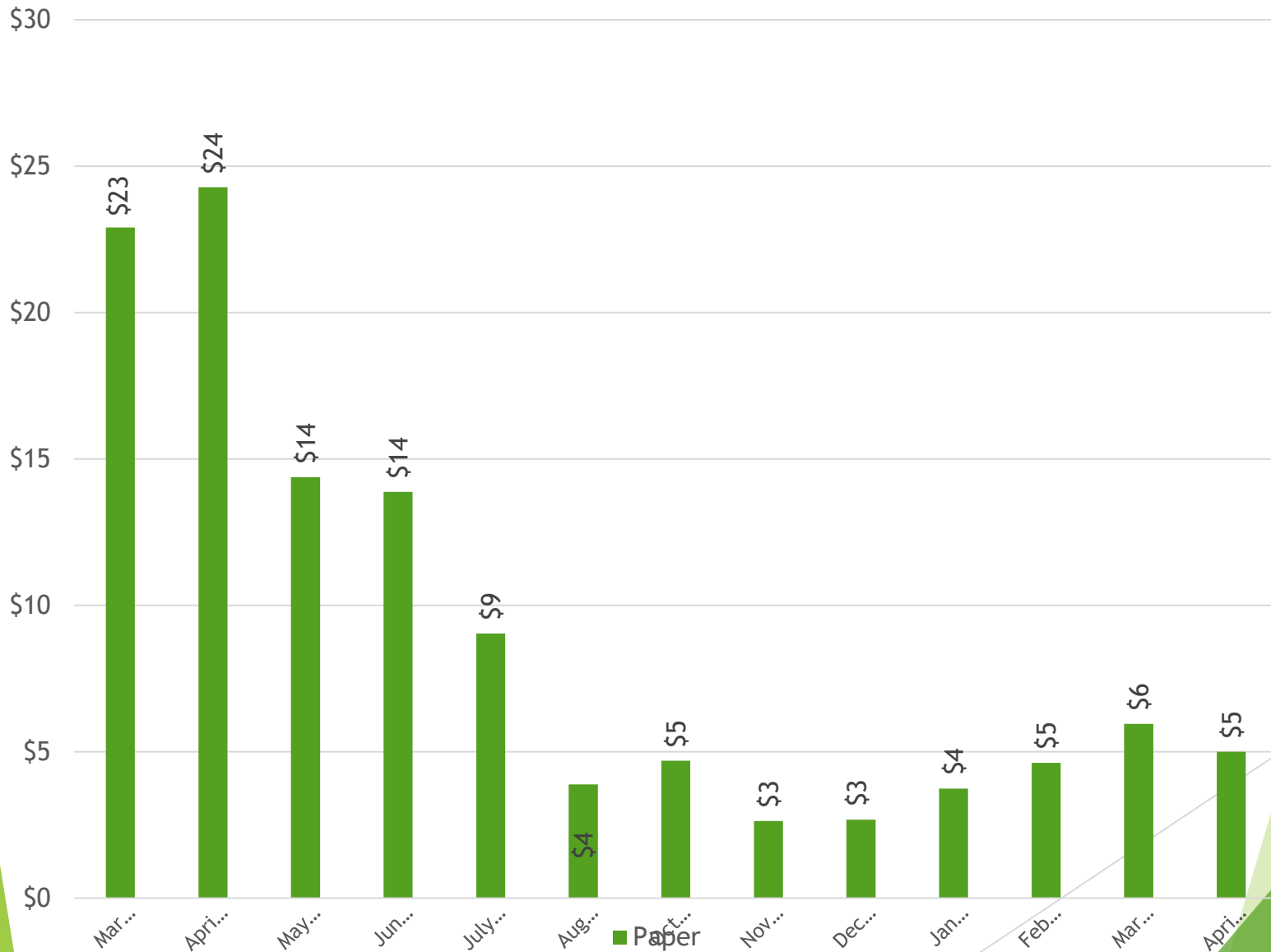
Cardboard



Cardboard
12% Decrease
(March'25 to March'26)

Markets & pricing are subject to fluctuation, due to supply & demand and transportation / shipping

Mixed Paper

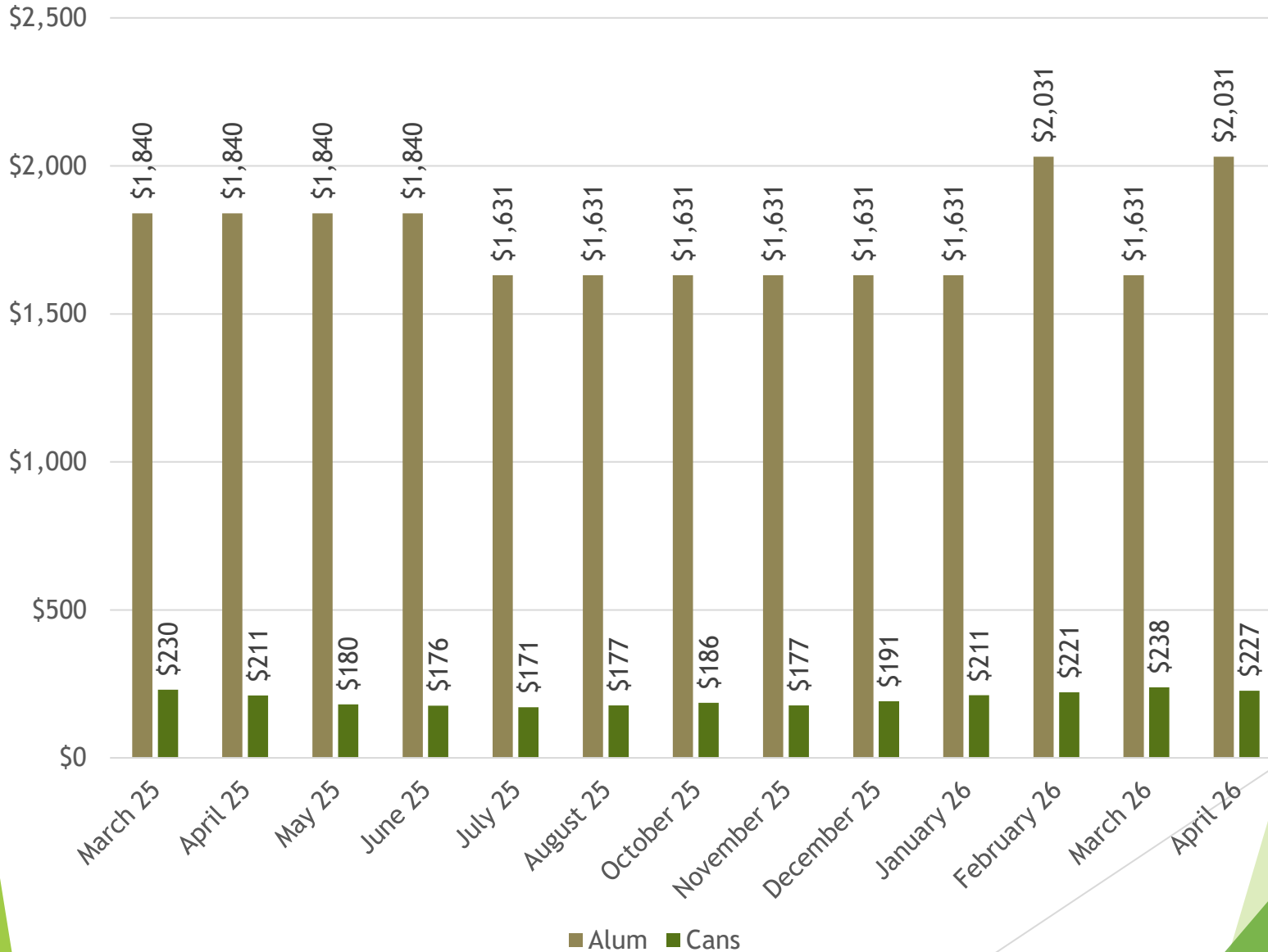


Mixed paper
74% Decrease
(March'25 to March'26)

Markets & pricing are subject to fluctuation, due to supply & demand and transportation / shipping

All information property of ecomaine

Metal



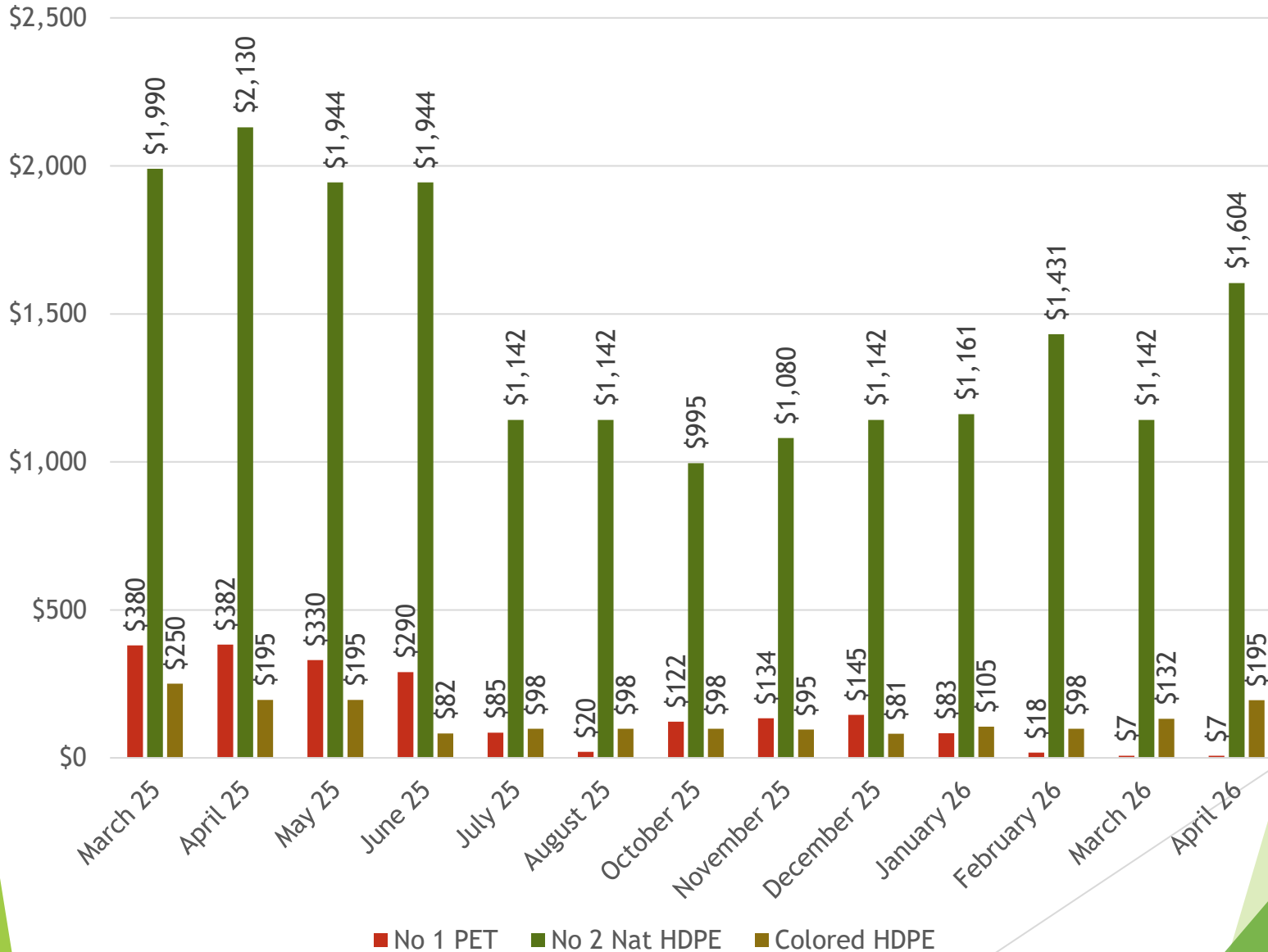
Aluminum
11% Decrease
 (March'25 to March'26)

Cans
4% Increase
 (March'25 to March'26)

Markets & pricing are subject to fluctuation, due to supply & demand and transportation / shipping

All information property of ecomaine

Plastics



No. 1 PET
98%
Decrease
 (March'25 to March'26)

No. 2 Nat HDPE
43%
Decrease
 (March'25 to March'26)

Colored HDPE
47%
Decrease
 (March'25 to March'26)

Markets & pricing are subject to fluctuation, due to supply & demand and transportation / shipping

All information property of ecomaine

Attachment E1

Financial Summary March, 2026 (FY2026)

Revenues Year-to-Date - Compared to Budget and Last Year						
	Compared to Budget			Compared to Prior Year		
	Revenue Year-to-Date	Units	Revenue \$/Units	Revenue Year-to-Date	Units	Revenue \$/Units
Owner	\$393,257	9%	(1%)	\$1,293,176	20%	9%
Associate	(24,657)	(2%)	0%	(3,845)	(1%)	1%
Contract	(852,613)	(32%)	(5%)	47,342	(3%)	6%
Commercial	(238,162)	(5%)	2%	(190,980)	(6%)	4%
Spot	2,941	1%	(0%)	53,591	10%	5%
Recycling	(700,902)	(1%)	(28%)	(316,929)	3%	(35%)
Electrical	176,624	4%	(1%)	1,295,294	(5%)	40%
Other	82,936			174,572		
Overall	(1,160,576)			2,352,221		

Cash Expenses Year-to-Date			
Expense	Status	% of Annual	
			-----Favorable ----- *Transportation - Waste Disposal \$347k: less tonnage was bypassed *WTE - Chemicals Lime \$170k: less usage *Recycling - Purch of Contracted Recy Material \$155k: market conditions *Administration - Payroll & Benefits \$153k: vacant positions *Landfill - Water & Sewer \$151k: less leachate -----Unfavorable ----- *WTE - Replacement Spare Parts (\$110k): purchase of parts *Recycling - Payroll & Benefits (\$108k): additional temporary help for maint. & operation *Landfill - Payroll & Benefits (\$98k): unbudgeted expenses related to MSW bypass *Recycling - Replacement Spare Parts (\$86k): additional belt repairs *WTE - Temporary Labor (\$78k): additional temporary help for maint. & operation
Total Departmental Costs*	\$971,946	69%	

*excluding contingency

Net Operating Income other than non-cash items (EBITDA)				
	Current	Budget	Prior Year	
Balances as of 3/31/2026	\$5,689,226	\$5,615,656	\$4,538,820	

Cash Position					
	Operations	Reserves	Bond*	Notes	
Beginning Cash Balances	\$4,726,570	\$27,189,052	\$0		
Cash Generated by Operating Activities	5,584,366	0	0		
Non-Operating Income	96,168	1,553,538	640,639		
Transfer to/from Reserves	0	0	0		
Capital Expenditures (Net Trade ins)	(2,467,392)	0	(21,576,463)		
Receipts from Financed Capital Leases/BAN	0	0	42,465,504		
Lease Payments	(2,155,887)	0	0		
Ending Cash Balances	5,783,824	28,742,590	21,529,681		

*since inception

Average WTE Operations				
Month	Power Sold % Capacity	Average Boiler Availability %	Sales - MWHrs	Notes
February	80%	100%	6,525	
March	74%	87%	6,672	

Food Waste Year-to-Date Tonnage			
	Food Waste In	Food Waste Out	Food Waste Contaminates
Food Waste Tonnes	3,931	3,847	1,674

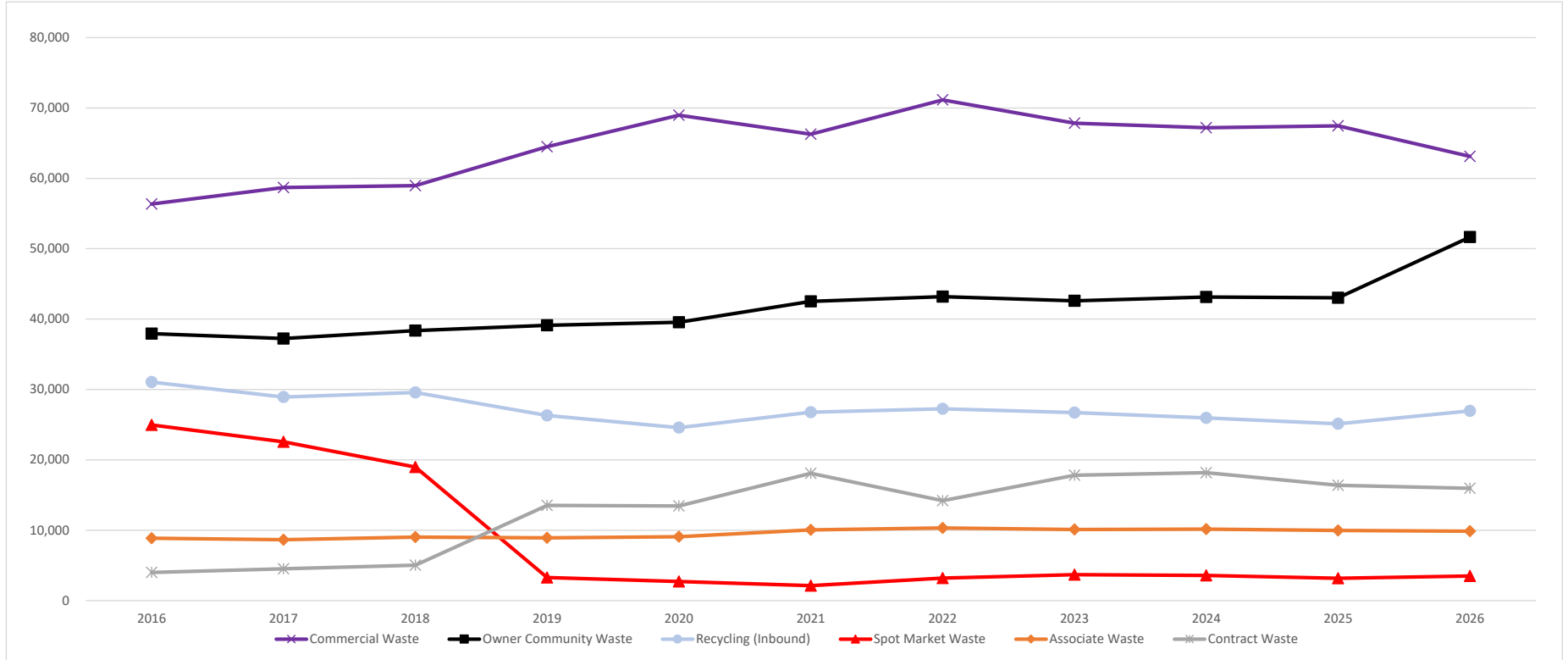
Recycling Markets					
Material	FY2024 YTD Average	FY2025 YTD Average	FY2026 YTD Average	Variance	Next Month Projected Prices
Cardboard	\$87	\$103	\$68	(34%)	\$80
Paper	6	24	5	(79%)	5
Cans	233	213	199	(7%)	227
#2 Natural Plastic	592	1,292	1,126	(13%)	1,604
#2 Colored Plastic	359	222	104	(53%)	195
#1 PET Plastic	184	367	80	(78%)	7
Post Burn Metal	93	86	97	13%	129

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Attachment E2

ecomaine
Incoming Tonnage Chart
 Fiscal Year-to-Date Comparison as of March 31, 2026 (FY2026)



	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	Change
Owner Community Waste	37,940	37,241	38,368	39,110	39,560	42,510	43,187	42,607	43,130	43,040	51,650	20.0%
Associate Waste	8,871	8,655	9,018	8,915	9,077	10,055	10,324	10,097	10,153	9,980	9,852	-1.3%
Contract Waste	4,002	4,528	5,040	13,539	13,449	18,078	14,191	17,811	18,180	16,401	15,955	-2.7%
Commercial Waste	56,356	58,701	58,956	64,495	68,982	66,271	71,142	67,843	67,197	67,455	63,126	-6.4%
Spot Market Waste	24,960	22,560	18,979	3,274	2,727	2,129	3,190	3,686	3,585	3,188	3,499	9.8%
Total Waste	132,130	131,685	130,361	129,333	133,795	139,042	142,034	142,044	142,245	140,063	144,082	2.9%
Recycling (Inbound)	31,046	28,938	29,562	26,313	24,574	26,759	27,263	26,709	25,971	25,131	26,947	7.2%

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ecomaine									
Statistical Data									
as of March 31, 2026 (FY2026)									
Category	Actual Year-to-Date			Year-to-Date FY2026				YTD vs Last YTD	
	2023	2024	2025	Actual	Budget	Variance Fav/(Unfav)		Variance Fav/(Unfav)	
						Units	%	Units	%
MSW - Tons									
Owner	42,607	43,130	43,040	51,650	47,590	4,060	9%	8,610	20%
Associate	10,097	10,153	9,980	9,852	10,085	(233)	(2%)	(128)	(1%)
Contract	17,811	18,180	16,401	15,955	23,589	(7,634)	(32%)	(446)	(3%)
Commercial	67,843	67,197	67,455	63,126	66,389	(3,263)	(5%)	(4,329)	(6%)
Spot	3,686	3,585	3,188	3,499	3,457	42	1%	312	10%
Total MSW	142,044	142,245	140,063	144,082	151,110	(7,028)	(5%)	4,019	3%
Recycle - Tons									
Inbound - MRF only	26,709	25,971	25,131	26,947	27,538	(590)	(2%)	1,817	7%
Outbound- Recycling (SS & SS)	23,938	21,998	22,028	22,707	22,886	(178)	(1%)	679	3%
Outbound- Loose Metal	183	156	167	178	158	20	12%	11	7%
Outbound- Post Burn	4,275	4,235	3,680	3,634	3,905	(271)	(7%)	(45)	(1%)
Outbound Total	28,395	26,389	25,875	26,519	26,949	(429)	(2%)	644	2%
MSW - Revenue \$/Ton									
Owner	\$79.16	\$87.39	\$97.96	\$106.66	\$107.50	(0.84)	(1%)	\$8.71	9%
Associate	99.34	101.95	107.21	108.20	108.15	0.05	0%	1.00	1%
Contract	84.99	86.29	89.94	95.42	100.68	(5.26)	(5%)	5.48	6%
Commercial	90.26	106.14	110.07	114.59	112.55	2.04	2%	4.52	4%
Spot	98.23	106.20	111.46	116.84	117.42	(0.58)	(0%)	5.39	5%
Total MSW	\$87.12	\$97.62	\$103.82	\$109.24	\$108.92	\$0.32	0%	\$5.43	5%
Recycle - Revenue \$/Ton									
All Revenue, net of rebates, per inbound tons	\$83.74	\$61.16	\$85.94	\$79.90				(\$6.05)	(7%)
All Revenue, net of rebates, per outbound tons	\$78.19	\$60.25	\$83.65	\$81.25				(\$2.40)	(3%)
S.S. Revenue, net of rebates, per inbound tons	\$71.01	\$69.51	\$96.46	\$90.93				(\$5.52)	(6%)
S.S. Revenue, net of rebates, per outbound tons	\$79.93	\$84.22	\$112.17	\$110.86				(\$1.31)	(1%)
S.S. Material Sold, per outbound tons	\$19.14	\$59.37	\$81.05	\$44.16				(\$36.89)	(46%)
All Recy. Material Sold, per outbound tons	\$24.86	\$63.71	\$83.81	\$47.48				(\$36.33)	(43%)
S.S. Average Commodity Revenue	\$5.03	\$33.99	\$53.39	\$17.43				(\$35.96)	(67%)
Energy									
MWH's Sold	41,683	66,562	68,861	65,324	62,766	2,558	4%	(3,537)	(5%)
\$/MWH	\$57.46	\$58.22	\$57.03	\$79.95	\$80.39	(\$0.44)	(1%)	\$22.92	40%
Steam Plant Capacity Factor %	78%	86%	88%	85%					
Average Boiler Availability %	86%	95%	95%	94%	95%				
Steam Plant Capacity Utilization %	91%	91%	92%	90%					
Power Capacity Factor %	53%	83%	85%	81%					
Power Sold - % of Capacity to Sell	52%	83%	87%	82%	82%				

Steam Plant Capacity Factor % - Steam from the two boilers as a % of the total unadjusted capacity (144,000 lbs./hour for time in period with no down time)

Average Boiler Availability % - Percent of hours that boilers are available to burn MSW during period - reflects time out of service for boilers due to equipment problems

Steam Plant Capacity Utilization % - Steam from the two boilers as a % of the adjusted capacity (144,000 lbs./hour for time in period less time not on MSW)

Power Capacity Factor % - Actual power produced (MWH's) by the turbine as a % of the rated capacity (14.1 MW's) for all hours in the period

Power Sold - % of Capacity to Sell - Power sold (MWH's) on grid as a % of the power available to sell (generation net of internal load -- 12.1 MW's) for the given time period

ecomaine							
Statement of Revenue & Expenses							
as of March 31, 2026 (FY2026)							
Category	Fiscal Year Actuals on 03/31			Current Year To Date			FY26 & FY25
	2023	2024	2025	Actual	Budget	Variance	Variance
Operating Revenues							
Owner Member Tipping Fees	\$3,372,834	\$3,768,970	\$4,216,000	\$5,509,176	\$5,115,919	\$393,257	\$1,293,176
Associate Member Tipping Fees	1,003,082	1,035,070	1,069,870	1,066,024	1,090,681	(24,657)	(3,845)
Contract Member Tipping Fees	1,513,735	1,568,762	1,475,040	1,522,382	2,374,995	(852,613)	47,342
Commercial Tipping Fees	6,123,334	7,132,049	7,424,635	7,233,655	7,471,816	(238,162)	(190,980)
Spot Market Tipping Fees	362,093	380,720	355,295	408,886	405,946	2,941	53,591
Electrical Power Revenues	2,395,024	3,875,391	3,927,177	5,222,471	5,045,847	176,624	1,295,294
Sales of Recycled Goods	974,446	1,809,954	2,195,661	1,469,445	2,064,496	(595,051)	(726,216)
Recycling Tipping Fees	1,303,518	1,402,928	1,692,641	2,101,929	2,207,779	(105,851)	409,287
Other Operating Income	87,647	90,615	145,159	319,731	236,795	82,936	174,572
Total Operating Revenues	\$17,135,713	\$21,064,458	\$22,501,478	\$24,853,699	\$26,014,275	(\$1,160,576)	\$2,352,221
Operating Expenses							
Administrative Expenses	2,570,725	2,726,028	3,434,202	3,388,308	3,601,408	213,100	45,894
Waste-to-Energy Expenses	11,617,032	9,265,536	10,202,805	9,742,295	10,073,065	330,770	460,510
Recycling Expenses	2,068,037	2,028,837	2,241,071	2,380,641	2,419,035	38,394	(139,569)
Recycling (90 Blueberry) Expenses	0	340,243	441,356	445,527	440,058	(5,470)	(4,171)
Transportation	0	477,979	507,403	1,896,182	2,212,020	315,838	(1,388,779)
Landfill Expenses	1,887,003	1,472,298	1,061,636	1,311,219	1,390,533	79,314	(249,583)
Contingency	251,090	0	74,185	300	262,500	262,200	73,885
Total Operating Expenses	\$18,393,888	\$16,310,921	\$17,962,658	\$19,164,473	\$20,398,619	\$1,234,146	(\$1,201,815)
other than non-cash items							
Net Operating Income (loss)	(1,258,175)	4,753,537	4,538,820	5,689,226	5,615,656	73,570	1,150,406
before non-cash items (EBITDA)							
Landfill closure & post-closure care costs	339,134	333,001	355,715	537,326	355,715	(181,611)	(181,611)
Post-retirement benefit - health Care	23,780	23,780	16,776	16,776	16,776	0	0
Depreciation & amortization	2,518,902	2,706,794	3,009,081	3,644,677	3,958,500	313,823	(635,596)
Net Operating Income	(\$4,139,991)	\$1,689,961	\$1,157,248	\$1,490,447	\$1,284,665	\$205,782	\$333,199
Non-Operating Income (Expense)							
Non Investment Interest Income	31,149	43,090	58,993	96,168	45,187	50,980	37,174
Investment Income Net of Expenses	786,417	2,441,389	758,463	1,516,567	661,500	855,067	758,104
Interest/Debt Issuance Expense	(76,859)	(119,315)	(522,595)	(1,113,529)	(1,274,576)	161,048	(590,934)
2024 U.S. EPA Grant Revenue/Expense	0	0	0	(12,523)	0	(12,523)	(12,523)
Interest/BAN Issuance Expense	0	0	29,091	(171,178)	0	(171,178)	(200,268)
Misc. Income	38,399	38,716	16,284	110,069	26,250	83,819	93,786
Net Non-Operating	\$779,106	\$2,403,880	\$340,235	\$425,575	(\$541,639)	\$967,214	\$85,339
Total Revenue Less Expenses	(\$3,360,885)	\$4,093,841	\$1,497,483	\$1,916,022	\$743,026	\$1,172,996	\$418,539

Note: Budget column could change for some departments due to monthly allocation of expenses

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Attachment E5

ecomaine						
Statement of Cash Balances						
as of March 31, 2026 (FY2026)						
Category	12 Month Actuals @ 6/30				Actual FY2026 @ 3/31/26	Budget FY2026 @ 6/30/26
	2022	2023	2024	2025		
Cash & Reserves - Beginning of Period	\$31,707,032	\$29,222,746	\$25,579,507	\$27,549,362	\$31,915,622	\$25,674,412
Cash Flows from Operating Activities:						
Net Operating Income	2,503,327	(365,740)	5,713,095	4,919,703	5,689,226	6,511,840
Other Working Capital Changes	802,908	(1,249,663)	(737,875)	(1,086,250)	(104,860)	0
Net Cash Provided by Operating Activities	\$3,306,235	(\$1,615,404)	\$4,975,220	\$3,833,454	\$5,584,366	\$6,511,840
Cash Flows from Capital and related Financing Activities:						
Payment of Interest	(46,990)	(113,693)	(342,582)	(866,256)	(1,113,529)	(1,699,435)
Repayment of Long-Term Debt	0	0	0	0	0	0
Receipts from Financed Capital Leases	2,028,640	3,774,620	2,063,221	165,901	0	6,400,000
Repayment of Capital Leases	(330,925)	(711,378)	(1,098,591)	(1,293,762)	(1,042,359)	(2,026,368)
Net Cash Used in Capital and related Financing	\$1,650,726	\$2,949,549	\$622,048	(\$1,994,117)	(\$2,155,887)	\$2,674,197
Cash Flows from Investing Activities:						
Receipts of Non Investment Interest	25,993	39,545	55,096	83,032	96,168	60,250
Investment Income Net of Expenses	(2,124,762)	1,637,509	2,984,135	3,298,943	1,553,538	882,000
Capital Expenditures	(5,486,822)	(6,703,848)	(6,678,553)	(1,461,551)	(2,568,627)	(10,101,150)
Receipt from Sale of Capital Assets	144,344	49,410	11,909	606,500	101,236	0
Net Cash Used in Investing Activities	(\$7,441,247)	(\$4,977,384)	(\$3,627,413)	\$2,526,924	(\$817,686)	(\$9,158,900)
Net Increase (Decrease) in Cash	(2,484,286)	(3,643,239)	1,969,855	4,366,260	2,610,792	27,137
Cash & Reserves - End of Period	\$29,222,746	\$25,579,507	\$27,549,362	\$31,915,622	\$34,526,414	\$25,701,549

Statement of Cash Balances						
Operating Cash Reserve	\$3,360,035	\$1,666,809	\$2,064,489	\$1,412,864	\$1,453,621	\$2,075,991
Short Term Cap Reserve	1,669,780	1,631,491	2,384,876	997,915	1,026,698	1,000,000
Long Term Cap Reserve	6,721,798	5,992,926	4,980,711	5,678,341	6,019,318	1,000,000
Discretionary Landfill Closure Reserve	13,214,926	14,310,380	16,391,117	18,767,269	16,067,035	18,874,287
2025 Bond Debt Service Reserve Fund	0	0	0	0	3,835,693	0
Required Landfill Closure Reserve	301,917	304,360	318,908	332,663	0	325,334
Recycle Revenue & Cost Sharing Reserve	0	0	0	0	340,224	0
Operating Cash Account	3,954,290	1,673,541	1,409,262	4,726,570	5,783,824	2,425,938
Total	\$29,222,746	\$25,579,507	\$27,549,362	\$31,915,622	\$34,526,414	\$25,701,549

Issue Date: 04/09/2026 10:30 AM

Summary Analysis of All Tons (Waste/Food Waste - Bulky - Recycle)

July 1, 2025 to March 31, 2026

Community	Waste/ Food Waste			Bulky/Other			Recycle		
	FY25	FY26	over/(under)	FY25	FY26	over/(under)	FY25	FY26	over/(under)
BRIDGTON	1,907	1,947	41	-	-	-	390	353	(37)
BUXTON	-	2,090	2,090	-	-	-	-	152	152
CAPE ELIZABETH	1,499	1,463	(36)	454	249	(205)	541	542	1
CASCO	665	679	14	-	-	-	99	153	55
CUMBERLAND	1,271	1,211	(60)	-	3	3	588	541	(47)
DAYTON MSW	-	-	-	-	-	-	-	-	-
FALMOUTH	1,757	1,793	36	197	178	(18)	969	886	(84)
FREEPORT	1,324	1,329	6	371	337	(33)	542	514	(28)
GORHAM	2,224	2,263	39	4	-	(4)	981	880	(100)
GRAY	2,166	2,103	(64)	-	-	-	-	-	-
HARRISON	800	803	2	-	-	-	128	134	7
HOLLIS	1,022	973	(49)	-	-	-	199	243	45
KENNEBUNK	-	2,050	2,050	-	-	-	-	870	870
LIMINGTON	1,209	1,264	55	-	-	-	58	67	9
LYMAN	1,204	1,243	40	186	173	(13)	127	129	2
NORTH BERWICK	-	433	433	-	-	-	-	162	162
NORTH YARMOUTH	595	602	8	-	-	-	276	281	5
PORTLAND	6,823	6,851	28	-	-	-	3272	3164	(108)
POWNA	243	264	21	-	-	-	99	97	(2)
SANFORD	-	2,506	2,506	-	-	-	954	934	(20)
SCARBOROUGH	5,107	4,231	(876)	-	-	-	1437	1450	13
SHAPLEIGH	-	901	901	-	-	-	88	103	15
SOUTH BERWICK	-	578	578	-	-	-	-	216	216
SOUTH PORTLAND	4,170	4,194	24	630	588	(42)	1491	1468	(23)
WATERBORO	1,842	2,040	198	760	834	73	266	267	-
WINDHAM	3,010	3,385	376	2	3	1	1065	1073	8
YARMOUTH	1,213	1,518	305	374	278	(96)	563	543	(20)
Owner Member Total	40,053	48,715	8,663	2,978	2,644	(334)	14,132	15,223	1,091
NAPLES	885	899	14	-	-	-	134	213	79
PARSONFIELD	558	607	50	-	-	-	66	60	(6)
SACO	4,337	4,201	(136)	-	-	-	1,255	1,300	45
STANDISH	2,491	2,379	(112)	127	110	(17)	314	304	(11)
TRI-TOWN (BALDWIN, HIRAM & PORTER)	1,481	1,534	54	101	122	21	132	97	(34)
BALDWIN	494	511	18	34	41	7	44	32	(11)
HIRAM	494	511	18	34	41	7	44	32	(11)
PORTER	494	511	18	34	41	7	44	32	(11)
Associate Member Total	9,751	9,620	(131)	228	232	4	1,901	1,974	73
ALFRED	340	6	(333)	-	-	-	61	-	(61)
ANDOVER	-	-	-	-	-	-	24	20	(3)
AUGUSTA	-	-	-	-	-	-	230	240	10
BATH RECYCLING	-	-	-	-	-	-	-	381	381
BROWNFIELD	489	501	11	-	-	-	69	62	(8)
BRUNSWICK	2,506	2,482	(25)	-	-	-	1,054	994	(60)
CHEBEAGUE ISLAND	152	154	2	-	-	-	44	31	(14)
CHELSEA	-	-	-	-	-	-	29	1	(28)
CORNISH	-	-	-	-	-	-	39	38	(1)
DENMARK	475	423	(52)	-	-	-	56	60	4
DM&J	-	-	-	-	-	-	461	517	56
ELIOT	329	308	(21)	235	204	(30)	-	-	-
FRYE ISLAND	117	127	10	-	-	-	24	21	(3)
FRYEBURG	-	-	-	-	-	-	161	163	2
GREENLAND, NH	-	-	-	-	-	-	225	209	(16)
KENNEBUNKPORT	-	913	913	-	-	-	96	321	226
KITTERY	1,069	13	(1,055)	-	-	-	-	-	-
LIMERICK	1,191	1,240	49	116	98	(18)	62	64	2
LIVERMORE FALLS	391	-	(391)	-	-	-	51	-	(51)
MAINE MEDICAL	-	-	-	-	-	-	200	182	(18)
MONMOUTH	-	-	-	-	-	-	158	58	(100)
MOUNT VERNON	-	-	-	-	-	-	57	57	-
NEWINGTON	-	-	-	-	-	-	51	52	1
NORTH HAVEN	-	17	17	-	-	-	39	49	9
OHSTT	2,211	2,222	11	-	-	-	159	171	12
OLD ORCHARD	-	-	-	-	-	-	559	619	59
OTISFIELD	-	-	-	-	-	-	57	51	(6)
READFIELD/WAYN	-	-	-	-	-	-	159	160	1
ROCKLAND	1,589	1,587	(3)	-	-	-	255	244	(12)
SANFORD	-	-	-	2	-	(2)	-	-	-
TOPSHAM RECYCLE	-	-	-	-	-	-	-	83	83
TOPSHAM WASTE	-	567	567	-	-	-	-	-	-
TRI-COUNTY	737	720	(17)	-	-	-	-	-	-
UNUM	-	-	-	-	-	-	16	21	5
USM GORHAM	-	-	-	-	-	-	14	27	13
USM PORTLAND	-	-	-	-	-	-	22	23	1
VINALHAVEN	-	-	-	-	-	-	104	102	(2)

Community
WESTBROOK
WOOLWICH
YORK HOSPITAL
Contract Member Total
Commercial Total
Spot Market Total
Grand Totals

Waste/ Food Waste		
FY25	FY26	over/(under)
3,599	3,471	(128)
854	881	27
-	-	-
16,049	15,632	(417)
65,223	61,150	(4,073)
3,188	3,499	312
134,263	138,617	4,354

Bulky/Other		
FY25	FY26	over/(under)
-	-	-
-	-	-
-	-	-
352	302	(50)
2,243	1,997	(247)
-	-	-
5,802	5,175	(627)

Recycle		
FY25	FY26	over/(under)
1,060	968	(92)
138	145	6
-	7	7
5,736	6,141	404
3,350	3,610	260
-	-	-
25,120	26,947	1,828

Attachment E7

Historical Generation Summary

Month / Year	Facility Availability	On Peak KWHs	Off Peak KWHs	Total KWHs	On Peak Rate	Off Peak Rate	Electricity Revenues	ISONE Market Revenues
Mar-25	97%	3,455,233	4,390,343	7,845,576	\$0.05830	\$0.05096	\$505,743	\$445,560
Apr-25	70%	2,418,488	2,828,842	5,247,330	\$0.04388	\$0.03696	\$273,060	\$226,356
May-25	97%	3,470,137	4,508,625	7,978,762	\$0.04241	\$0.03435	\$383,543	\$329,982
Jun-25	94%	3,596,645	4,031,722	7,628,367	\$0.05314	\$0.03845	\$426,157	\$409,784
Jul-25	99%	3,677,434	4,351,415	8,028,849	\$0.07723	\$0.05256	\$595,534	\$618,053
Aug-25	97%	3,481,311	4,407,737	7,889,048	\$0.05979	\$0.03769	\$456,112	\$424,411
Sep-25	97%	3,456,317	4,116,280	7,572,597	\$0.05047	\$0.03674	\$405,294	\$336,551
Oct-25	79%	2,898,038	3,323,694	6,221,732	\$0.04503	\$0.03607	\$319,975	\$429,021
Nov-25	93%	3,146,037	4,177,701	7,323,738	\$0.06185	\$0.05240	\$490,799	\$522,332
Dec-25	100%	3,759,730	4,288,734	8,048,464	\$0.09384	\$0.08584	\$803,336	\$1,163,008
Jan-26	98%	3,220,889	3,821,965	7,042,854	\$0.13071	\$0.12215	\$963,194	\$1,156,813
Feb-26	100%	3,220,889	3,821,965	7,042,854	\$0.10276	\$0.09570	\$768,455	\$810,029
Mar-26	87%	3,217,115	3,454,559	6,671,674	\$0.06313	\$0.05620	\$469,983	\$361,971
Apr-26					\$0.04604	\$0.03771		
Total for contract period							\$6,861,187	\$7,233,870